

## Dedicated Personnel Information of the Related Priority Projects of Macao Special Administrative Region Development Plan on Appropriate Economic Diversification (2024-2028)

Last Updated : 19/7/2024

(Relevant forms will be updated as appropriate)

(English translation is for reference only. Traditional Chinese version shall prevail in case of inconsistency.)

| No. | Industry                                | Major Industrial Area   | Priority Projects   | Main Follow-up Department                  | Department                      | Project Leader | Position of Project Leader | Project Contact Person | Position of Project Contact Person                    | Telephone | E-mail                       |
|-----|---|---|---|--|---------------------------------|----------------|----------------------------|------------------------|---|-----------|------------------------------|
| 1   | Integrated Tourism and Leisure Industry | 1.Exploring international visitor-source markets and promoting the diversification of visitor sources | (1) Based on the consolidation of existing markets, the key international visitor-source markets will be explored. We will restructure our market representative network and reinforce the synergy with the overseas offices of gaming concessionaires, with the aim of promoting Macao's image as a tourism and leisure destination. | Secretariat for Economy and Finance        | Macao Government Tourism Office | Cheng Wai Tong | Deputy Director            | Fok Wai Lan Betty      | Head Of Destination Marketing Department              | 83971625  | bettyfok@macaotourism.gov.mo |
|     |   |   |   |  |                                 |                |                            | Vong Lai Kuan          | Head Of Marketing Division                            | 83971633  | coravong@macaotourism.gov.mo |
| 2   |   |   | (2) Contacts with tourism associations and top travel agencies in the visitor-source markets will be strengthened, inviting industry representatives to visit Macao and holding promotion seminars and industry exchange sessions.  | Secretariat for Economy and Finance        | Macao Government Tourism Office | Cheng Wai Tong | Deputy Director            | Fok Wai Lan Betty      | Head Of Destination Marketing Department              | 83971625  | bettyfok@macaotourism.gov.mo |
|     |   |   |   |  |                                 |                |                            | Vong Lai Kuan          | Head Of Marketing Division                            | 83971633  | coravong@macaotourism.gov.mo |
| 3   |   |   | (3) Promotional activities will be conducted in conjunction with gaming concessionaires in visitor-source markets, advertising will be carried out in the international mass media to attract more visitors.  | Secretariat for Economy and Finance        | Macao Government Tourism Office | Cheng Wai Tong | Deputy Director            | Fok Wai Lan Betty      | Head Of Destination Marketing Department              | 83971625  | bettyfok@macaotourism.gov.mo |
|     |   |   |   |  |                                 |                |                            | Vong Lai Kuan          | Head Of Marketing Division                            | 83971633  | coravong@macaotourism.gov.mo |
| 4   |   |   | (4) Expansion works will be carried out at Macao International Airport, with landfill works expected to be started in the second half of 2024 and the entire project to be  | Secretariat for Transport and Public Works | Civil Aviation Authority        | Pun Wa Kin     | President                  | Lam Tat Ming           | Director Of Airport Infrastructure And Air Navigation | 87964120  | PDDAE@aacm.gov.mo            |

| No. | Industry | Major Industrial Area                                | Priority Projects   | Main Follow-up Department                  | Department                      | Project Leader | Position of Project Leader | Project Contact Person | Position of Project Contact Person                                     | Telephone | E-mail                       |
|-----|----------|--|---|--|---------------------------------|----------------|----------------------------|------------------------|--|-----------|------------------------------|
|     |          |  | completed in 2030. After the expansion, the Airport's capacity will be increased to serve 13 million passengers per year, the number of parking spaces for long-haul aircrafts will be increased and the taxiway system will be expanded.   |  |                                 |                |                            | Lo Veng Tong           | Senior Technical Officer Of Airport Infrastructure And Air Navigation  | 87964132  | PDDAE@aacm.gov.mo            |
| 5   |          |  | (5) The policy of opening Macao civil aviation market will be studied to admit airlines based in Macao, in order to gradually open up the civil aviation market and improve the air routes of Macao International Airport.  | Secretariat for Transport and Public Works | Civil Aviation Authority        | Pun Wa Kin     | President                  | Chen Michael Weiguo    | Senior Technical Officer Of Air Transport And International Relations  | 87964138  | PDDAE@aacm.gov.mo            |
|     |          |  |   |  |                                 |                |                            | Lei Ka Weng            | Senior Technical Officer Of Air Transport And International Relations  | 87964135  | PDDAE@aacm.gov.mo            |
| 6   |          |  | (6) The Express Link Service for land and air connection will be resumed, and it is planned to set up passenger check-in service facilities at the Hong Kong-Zhuhai-Macao Bridge Port and Hengqin Port, with the view of realizing the direct connection between Macao and Zhuhai airports. The above transportation measures will be combined with the transportation facilities provided by gaming concessionaires, making it easier for visitors to visit Macao. | Secretariat for Transport and Public Works | Civil Aviation Authority        | Pun Wa Kin     | President                  | Lam Tat Ming           | Director Of Airport Infrastructures And Air Navigation                 | 87964120  | PDDAE@aacm.gov.mo            |
|     |          |  |   |  |                                 |                |                            | Lo Veng Tong           | Senior Technical Officer Of Airport Infrastructures And Air Navigation | 87964132  | PDDAE@aacm.gov.mo            |
| 7   |          | 2. Promoting the diversification of tourism products | (1) Gaming concessionaires will be encouraged to develop themed leisure facilities and tourist attractions of a certain size and attractiveness, adding "Edutainment" elements.   | Secretariat for Economy and Finance        | Macao Government Tourism Office | Cheng Wai Tong | Deputy Director            | Ma U Leng              | Head Of Organisational Planning And Development Department             | 83971562  | sarah@macaotourism.gov.mo    |
|     |          |  |   |  |                                 |                |                            | Leong Fo Meng          | Head Of Research And Planning Division                                 | 83971538  | fomenlrm@macaotourism.gov.mo |
| 8   |          |  | (2) Tour operators and gaming concessionaires will be encouraged to develop tourism   | Secretariat for Economy and Finance        | Macao Government Tourism Office | Hoi Io Meng    | Deputy Director            | Si Tou Lam Lai         | Head Of Tourism Product And Events Department                          | 83971833  | jennifer@macaotourism.gov.mo |

| No. | Industry | Major Industrial Area | Priority Projects   | Main Follow-up Department  | Department                      | Project Leader | Position of Project Leader       | Project Contact Person         | Position of Project Contact Person                                | Telephone | E-mail                         |
|-----|----------|-----------------------|---|--|---------------------------------|----------------|----------------------------------|--------------------------------|---|-----------|--------------------------------|
|     |          |                       | products aimed at high-end customer groups to improve their tourism experiences and to promote diversified consumption.   |  |                                 |                |                                  | Ip Weng San                    | Head Of Tourism Product Division                                  | 83971018  | michelleip@macaotourism.gov.mo |
| 9   |          |                       | (3) The co-operation with gaming concessionaires will be strengthened to jointly launch new community tourism products.   | Secretariat for Economy and Finance,<br>Secretariat for Social Affairs and Culture | Macao Government Tourism Office | Cheng Wai Tong | Deputy Director                  | Si Tou Lam Lai                 | Head Of Tourism Product And Events Department                     | 83971833  | jennifer@macaotourism.gov.mo   |
|     |          |                       |   |  |                                 |                |                                  | Ip Weng San                    | Head Of Tourism Product Division                                  | 83971018  | michelleip@macaotourism.gov.mo |
|     |          |                       |   |  | Cultural Affairs Bureau         | Leong Wai Man  | President                        | Sandra Cristina De C. Cordeiro | Secretary To The President  | 83996302  | sandrac@icm.gov.mo             |
|     |          |                       |   |  |                                 |                |                                  | Ho Hong Pan                    | Head Of Department For Promoting Cultural And Creative Industries | 83996298  | hpho@icm.gov.mo                |
|     |          |                       |   |  | Cultural Development Fund       | Chan Ka lo     | Member Of Administrative Council | Kou Ka Man                     | Secretary Of The Administrative Council                           | 89850806  | carmenkou@fdc.gov.mo           |
|     |          |                       |   |  |                                 |                |                                  | Ao leong Hoi Meng              | Head Of Funding Management Division                               | 89850868  | edith@fdc.gov.mo               |
| 10  |          |                       | (4) Gaming concessionaires will be encouraged to develop different types of tourism projects and products, introducing world-class shows, and organising culture, sports, and convention and exhibition events, among others. | Secretariat for Economy and Finance,<br>Secretariat for Social Affairs and Culture | Macao Government Tourism Office | Cheng Wai Tong | Deputy Director                  | Si Tou Lam Lai                 | Head Of Tourism Product And Events Department                     | 83971833  | jennifer@macaotourism.gov.mo   |
|     |          |                       |   |  |                                 |                |                                  | Ip Weng San                    | Head Of Tourism Product Division                                  | 83971018  | michelleip@macaotourism.gov.mo |
|     |          |                       |   |  | Cultural Affairs Bureau         | Leong Wai Man  | President                        | Sandra Cristina De C. Cordeiro | Secretary To The President  | 83996302  | sandrac@icm.gov.mo             |
|     |          |                       |   |  |                                 |                |                                  | Kuok Mio U                     | Head Of Department of Performing Arts Development                 | 83996633  | mukuok@icm.gov.mo              |
|     |          |                       |   |  | Cultural Development Fund       | Chan Ka lo     | Member Of Administrative Council | Kou Ka Man                     | Secretary Of The Administrative Council                           | 89850806  | carmenkou@fdc.gov.mo           |
|     |          |                       |   |  |                                 |                |                                  | Ao leong Hoi Meng              | Head Of Funding Management Division                               | 89850868  | edith@fdc.gov.mo               |

| No. | Industry | Major Industrial Area   | Priority Projects   | Main Follow-up Department           | Department                                | Project Leader                  | Position of Project Leader | Project Contact Person | Position of Project Contact Person                      | Telephone | E-mail                           |
|-----|----------|---|---|-------------------------------------|---|---------------------------------|----------------------------|------------------------|---|-----------|----------------------------------|
|     |          |   |   |                                     | Sports Bureau                             | Luis Gomes                      | Vice-President             | Amy Lei                | Secretary To The President                              | 28510425  | amy@sport.gov.mo                 |
|     |          |   |   |                                     |   |                                 |                            | Chao Kuok Wai          | Head Of Sports Development Department                   | 87965555  | kwchao@sport.gov.mo              |
| 11  |          |   | (5) The study of games of chance will be conducted and new game elements will be introduced in due course to enrich gaming elements which cater to the diverse gaming preferences of visitors.  | Secretariat for Economy and Finance | Gaming Inspection and Coordination Bureau | Lio Chi Chong                   | Subdirector                | Tou Chi lau            | Head Of Gaming Research And Liaison Department          | 83973282  | tou@dicj.gov.mo                  |
|     |          |   |   |                                     |   |                                 |                            | Ng On Lou              | Head Of Research And Data Analysis Division             | 83973288  | aster@dicj.gov.mo                |
| 12  |          | 3. Promoting gastronomy tourism and deepening the construction of "Creative City of Gastronomy" | (1) Gaming concessionaires will be supported to introduce international gastronomy activities of different themes and international gastronomic lists to be held in Macao, enriching Macao's image as a Creative City of Gastronomy and enhancing Macao's attractiveness on the international gastronomy map. | Secretariat for Economy and Finance | Macao Government Tourism Office           | Cheng Wai Tong                  | Deputy Director            | Lau Fong Chi           | Head Of Communication And External Relations Department | 83971508  | christinalau@macaotourism.gov.mo |
|     |          |   |   |                                     |   |                                 |                            | Mok Chi Chong          | Executive   | 83971642  | nelsonmcc@macaotourism.gov.mo    |
| 13  |          |   | (2) Tour operators and gaming concessionaires will be supported to organise cultural and gastronomic activities with elements from various sectors, contributing to the development of Macao as a Creative City of Gastronomy.  | Secretariat for Economy and Finance | Macao Government Tourism Office           | Maria Helena De Senna Fernandes | Director                   | Lau Fong Chi           | Head Of Communication And External Relations Department | 83971508  | christinalau@macaotourism.gov.mo |
|     |          |   |   |                                     |   |                                 |                            | Mok Chi Chong          | Executive   | 83971642  | nelsonmcc@macaotourism.gov.mo    |
| 14  |          |   | (3) Associations will be encouraged to carry out specific experience activities on Macao's gastronomic culture, through specific financial support program "Promoting Gastronomic Culture", in order to continue to provide visitors with diverse gastronomic experiences and products.                       | Secretariat for Economy and Finance | Macao Government Tourism Office           | Hoi lo Meng                     | Deputy Director            | Si Tou Lam Lai         | Head Of Tourism Product And Events Department           | 83971833  | jennifer@macaotourism.gov.mo     |
|     |          |   |   |                                     |   |                                 |                            | Ip Weng San            | Head Of Tourism Product Division                        | 83971018  | michelleip@macaotourism.gov.mo   |

| No.               | Industry                            | Major Industrial Area   | Priority Projects   | Main Follow-up Department   | Department                      | Project Leader | Position of Project Leader | Project Contact Person         | Position of Project Contact Person                                | Telephone                        | E-mail                         |
|-------------------|-------------------------------------|---|---|---|---------------------------------|----------------|----------------------------|--------------------------------|---|----------------------------------|--------------------------------|
| 15                |                                     | 4. Facilitating continuously the development of cultural and creative brands in Macao | (1) Companies in Macao cultural and creative industries will be supported to explore new diversified products with the intellectual property rights of the "Mak Mak" mascot, and the authorisation for using the intellectual property rights will be extended to Mainland China and Hong Kong. | Secretariat for Economy and Finance   | Macao Government Tourism Office | Hoi lo Meng    | Deputy Director            | Si Tou Lam Lai                 | Head Of Tourism Product And Events Department                     | 83971833                         | jennifer@macaotourism.gov.mo   |
|                   |                                     |   |   |   |                                 |                |                            | Ip Weng San                    | Head Of Tourism Product Division                                  | 83971018                         | michelleip@macaotourism.gov.mo |
| 16                |                                     |   | (2) The linkage between Macao's cultural and creative industries and stakeholders and the community will be strengthened, to increase visitors' interest in Macao's cultural and creative brands.   | Secretariat for Economy and Finance, Secretariat for Social Affairs and Culture | Macao Government Tourism Office | Hoi lo Meng    | Deputy Director            | Si Tou Lam Lai                 | Head Of Tourism Product And Events Department                     | 83971833                         | jennifer@macaotourism.gov.mo   |
|                   |                                     |   |   |   |                                 |                |                            | Ip Weng San                    | Head Of Tourism Product Division                                  | 83971018                         | michelleip@macaotourism.gov.mo |
|                   |                                     |   |   |   | Cultural Affairs Bureau         | Leong Wai Man  | President                  | Sandra Cristina De C. Cordeiro | Secretary To The President  | 83996302                         | sandrac@icm.gov.mo             |
|                   |                                     |   |   |   |                                 |                |                            | Ho Hong Pan                    | Head Of Department For Promoting Cultural And Creative Industries | 83996298                         | hpho@icm.gov.mo                |
|                   |                                     |   |   |   |                                 |                |                            | Cultural Development Fund      | Chan Ka lo  | Member Of Administrative Council | Kou Ka Man                     |
| Ao leong Hoi Meng | Head Of Funding Management Division | 89850868  | edith@fdc.gov.mo  |   |                                 |                |                            |                                |   |                                  |                                |
| 17                |                                     |   | (3) Co-operation with internationally renowned cultural and creative brands or projects will be boosted to develop new tourism consumer markets.  | Secretariat for Economy and Finance, Secretariat for Social Affairs and Culture | Macao Government Tourism Office | Hoi lo Meng    | Deputy Director            | Si Tou Lam Lai                 | Head Of Tourism Product And Events Department                     | 83971833                         | jennifer@macaotourism.gov.mo   |
|                   |                                     |   |   |   |                                 |                |                            | Ip Weng San                    | Head Of Tourism Product Division                                  | 83971018                         | michelleip@macaotourism.gov.mo |
|                   |                                     |   |   |   | Cultural Affairs Bureau         | Leong Wai Man  | President                  | Sandra Cristina De C. Cordeiro | Secretary To The President  | 83996302                         | sandrac@icm.gov.mo             |
|                   |                                     |   |   |   |                                 |                |                            | Ho Hong Pan                    | Head Of Department For Promoting Cultural And Creative            | 83996298                         | hpho@icm.gov.mo                |

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|-----|----------|---|---|---|--|----------------|----------------------------------|--------------------------------|--|-----------|------------------------------|
|     |          |   |   |   |  |                |                                  |                                | Industries   |           |                              |
|     |          |   |   |   | Cultural Development Fund              | Chan Ka lo     | Member Of Administrative Council | Kou Ka Man                     | Secretary Of The Administrative Council                    | 89850806  | carmenkou@fdc.gov.mo         |
|     |          |   |   |   |  |                |                                  | Ao Ieong Hoi Meng              | Head Of Funding Management Division                        | 89850868  | edith@fdc.gov.mo             |
| 18  |          | 5. Promoting the development of educational tourism | (1) Various educational tourism market promotional tasks will be conducted, such as forming the mechanism, creating the markets, product research and development, staff training and market promotion.   | Secretariat for Economy and Finance, Secretariat for Social Affairs and Culture | Macao Government Tourism Office        | Hoi lo Meng    | Deputy Director                  | Ma U Leng                      | Head Of Organisational Planning And Development Department | 83971562  | sarah@macaotourism.gov.mo    |
|     |          |   |   |   |  |                |                                  | Leong Fo Meng                  | Head Of Research And Planning Division                     | 83971538  | fomenlfm@macaotourism.gov.mo |
|     |          |   |   |   | Education and Youth Development Bureau | Wong Ka Ki     | Deputy Director                  | Maria Cecilia Ley              | Secretary To Deputy Director                               | 83972770  | cley@dsedj.gov.mo            |
|     |          |   |   |   |  |                |                                  | Cheong Man Fai                 | Head Of Department Of Youth                                | 83969312  | mfcheong@dsedj.gov.mo        |
| 19  |          |   | (2) Educational tourism resources will be organised via reassessment of the software and hardware, such as cultural, museum, ecological or base aspects. And educational tourism elements will be added. At the same time, trainings for HIBL tourism will be provided. | Secretariat for Economy and Finance, Secretariat for Social Affairs and Culture | Macao Government Tourism Office        | Hoi lo Meng    | Deputy Director                  | Ma U Leng                      | Head Of Organisational Planning And Development Department | 83971562  | sarah@macaotourism.gov.mo    |
|     |          |   |   |   |  |                |                                  | Leong Fo Meng                  | Head Of Research And Planning Division                     | 83971538  | fomenlfm@macaotourism.gov.mo |
|     |          |   |   |   | Education and Youth Development Bureau | Wong Ka Ki     | Deputy Director                  | Maria Cecilia Ley              | Secretary To Deputy Director                               | 83972770  | cley@dsedj.gov.mo            |
|     |          |   |   |   |  |                |                                  | Cheong Man Fai                 | Head Of Department Of Youth                                | 83969312  | mfcheong@dsedj.gov.mo        |
|     |          |   |   |   | Cultural Affairs Bureau                | Leong Wai Man  | President                        | Sandra Cristina De C. Cordeiro | Secretary To The President                                 | 83996302  | sandrac@icm.gov.mo           |
|     |          |   |   |   |  |                |                                  | Lou Ho Ian                     | Director Of The Macao Museum                               | 83941230  | HLou@icm.gov.mo              |
|     |          |   |   |   | Sports Bureau                          | Luis Gomes     | Vice-President                   | Amy Lei                        | Secretary To The President                                 | 28510425  | amy@sport.gov.mo             |

| No. | Industry | Major Industrial Area | Priority Projects   | Main Follow-up Department                  | Department                             | Project Leader                 | Position of Project Leader         | Project Contact Person | Position of Project Contact Person                         | Telephone | E-mail                       |
|-----|----------|-----------------------|---|--|--|--------------------------------|------------------------------------|------------------------|--|-----------|------------------------------|
|     |          |                       |   |  |  |                                |                                    | Chao Kuok Wai          | Head Of Sports Development Department                      | 87965555  | kwchao@sport.gov.mo          |
| 20  |          |                       | (3) Tour operators will be supported and encouraged to develop educational tourism products and itineraries, and gaming concessionaires will be motivated to develop projects mainly aimed at the family market, transforming non-gaming elements into HIBL tourism products.                                       | Secretariat for Economy and Finance        | Macao Government Tourism Office        | Hoi Io Meng                    | Deputy Director                    | Ma U Leng              | Head Of Organisational Planning And Development Department | 83971562  | sarah@macaotourism.gov.mo    |
|     |          |                       |   |  |  |                                |                                    | Leong Fo Meng          | Head Of Research And Planning Division                     | 83971538  | fomenlrm@macaotourism.gov.mo |
| 21  |          |                       | (4) Teachers and students from Mainland China will be encouraged to travel to Macao to participate in exchange activities and study tours, based on existing contact mechanisms between local primary and secondary schools and their sister schools in Mainland China, and the university summer and winter camps. | Secretariat for Social Affairs and Culture | Education and Youth Development Bureau | Wong Ka Ki<br>Teng Sio<br>Hong | Deputy Director<br>Deputy Director | Maria Cecilia Ley      | Secretary To Deputy Director (Kkw)                         | 83972770  | cley@dsedj.gov.mo            |
|     |          |                       |   |  |  |                                |                                    | Helena Lau Fernandes   | Secretary To Deputy Director (Sht)                         | 83969348  | helenalau@dsedj.gov.mo       |
|     |          |                       |   |  |  |                                |                                    | Choi Man Chi           | Head Of Department Of Non-Tertiary Education               | 83972353  | mcchoi@dsedj.gov.mo          |
|     |          |                       |   |  |  |                                |                                    | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education                   | 83969255  | crxavier@dsedj.gov.mo        |
| 22  |          |                       | (5) Through language exams and linguistic trainings, professional qualification exams and various types of HIBL projects, attracting students from neighbouring regions will be attracted to travel to Macao, boosting the development of Macao tourism through the "Tourism + Education" model.                    | Secretariat for Social Affairs and Culture | Education and Youth Development Bureau | Wong Ka Ki<br>Teng Sio<br>Hong | Deputy Director<br>Deputy Director | Maria Cecilia Ley      | Secretary To Deputy Director (Kkw)                         | 83972770  | cley@dsedj.gov.mo            |
|     |          |                       |   |  |  |                                |                                    | Helena Lau Fernandes   | Secretary To Deputy Director (Sht)                         | 83969348  | helenalau@dsedj.gov.mo       |
|     |          |                       |   |  |  |                                |                                    | Cheong Man Fai         | Head Of Department Of Youth                                | 83969312  | mfcheong@dsedj.gov.mo        |
|     |          |                       |   |  |  |                                |                                    | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education                   | 83969255  | crxavier@dsedj.gov.mo        |

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|-----|----------|---|---|---|--|----------------|----------------------------|--------------------------------|--|-----------|------------------------------|
| 23  |          | 6. Boosting intensive trainings in the tourism industry                 | Online and offline training activities in different areas will be organised, including languages, customer services, communication and management, food safety, catering, international certification, integrated tourism, barrier-free communication, among others, in order to assist tourism industry practitioners to improve their service quality.  | Secretariat for Economy and Finance   | Labour Affairs Bureau                        | Wong Chi Hong  | Director                   | Cheung Wai                     | Department Head, Vocational Training Department            | 83999126  | wcheung@dsal.gov.mo          |
|     |          |   |   |   |  |                |                            | Lei Man Teng                   | Division Head, Skills Evaluation Division                  | 83999905  | tammylei@dsal.gov.mo         |
|     |          |   |   |   | Macao Government Tourism Office              | Cheng Wai Tong | Deputy Director            | Leong Mei Choi                 | Head Of Training And Quality Management Department         | 83971700  | doris@macaotourism.gov.mo    |
|     |          |   |   |   |  |                |                            | Tai Un Fong                    | Senior Executive   | 83971501  | amytuf@macaotourism.gov.mo   |
| 24  |          | 7. Promoting the development of integrated tourism and leisure industry | (1) Gaming concessionaires will be encouraged to gradually launch new investment plans, to drive the development of non-gaming elements, including conventions and exhibitions, entertainment performances, sports events, culture and art, medical services and health maintenance, themed amusement, city of gastronomy, community tourism and maritime tourism, with a view of attracting different groups of visitors to Macao. | Secretariat for Economy and Finance, Secretariat for Social Affairs and Culture, Secretariat for Transport and Public Works | Gaming Inspection and Coordination Bureau    | Lio Chi Chong  | Subdirector                | Cheang Kam Lei                 | Head Of Financial And Compliance Audit Department          | 83973321  | ken@dicj.gov.mo              |
|     |          |   |   |   |  |                |                            | Wong Long Peng                 | Head Of Compliance Audit Division                          | 83973712  | nancy@dicj.gov.mo            |
|     |          |   |   |   | Macao Government Tourism Office              | Cheng Wai Tong | Deputy Director            | Ma U Leng                      | Head Of Organisational Planning And Development Department | 83971562  | sarah@macaotourism.gov.mo    |
|     |          |   |   |   |  |                |                            | Leong Fo Meng                  | Head Of Research And Planning Division                     | 83971538  | fomenlfm@macaotourism.gov.mo |
|     |          |   |   |   | The Secretary for Social Affairs and Culture | Lo Hou Chi     | Advisor                    | Lo Hou Chi                     | Advisor  | 89895373  | houchilo.sasc@raem.gov.mo    |
|     |          |   |   |   | Cultural Affairs Bureau                      | Leong Wai Man  | President                  | Sandra Cristina De C. Cordeiro | Secretary To The President                                 | 83996302  | sandrac@icm.gov.mo           |
|     |          |   |   |   |  |                |                            | Kuok Mio U                     | Head Of Department of Performing Arts Development          | 83996633  | mukuok@icm.gov.mo            |
|     |          |   |   |   | Sports Bureau                                | Luis Gomes     | Vice-President             | Amy Lei                        | Secretary To The President                                 | 28510425  | amy@sport.gov.mo             |



| No. | Industry | Major Industrial Area   | Priority Projects   | Main Follow-up Department            | Department                      | Project Leader | Position of Project Leader | Project Contact Person | Position of Project Contact Person            | Telephone            | E-mail                         |
|-----|----------|---|---|--------------------------------------|---------------------------------|----------------|----------------------------|------------------------|---|----------------------|--------------------------------|
|     |          |   |   |                                      |                                 |                |                            | Chao Kuok Wai          | Head Of Sports Development Department         | 87965555             | kwchao@sport.gov.mo            |
|     |          |   |   |                                      | Health Bureau                   | Lo Iek Long    | Director                   | Wong Lai In            | Secretary To The Director                     | 83907105             | jojowong@ssm.gov.mo            |
|     |          |   |   |                                      |                                 |                |                            | Tai Wa Hou             | Clinical Director                             | 83906620             | taiwh@ssm.gov.mo               |
|     |          |   |   |                                      | Marine and Water Bureau         | Tong Iok Peng  | Subdirector                | Wong Chio Fa           | Head Of Shipping And Seafarers Department     | 89882541             | PDDAE@marine.gov.mo            |
|     |          |   |   |                                      |                                 |                |                            | Wu Chon Wai            | Chief Of Ship Inspection Division             | 89882567<br>89882559 | PDDAE@marine.gov.mo            |
| 25  |          |   | (2) The integrated development of "Tourism+" will be promoted, reinforcing the development of related industries, such as sports, convention and exhibition, cultural and creative, gastronomy, among others, to enhance the driving effects on surrounding industries such as hotel, retail, and catering. | Secretariat for Economy and Finance  | Macao Government Tourism Office | Hoi Iok Meng   | Deputy Director            | Si Tou Lam Lai         | Head Of Tourism Product And Events Department | 83971833             | jennifer@macaotourism.gov.mo   |
|     |          |   |   |                                      |                                 |                |                            | Ip Weng San            | Head Of Tourism Product Division              | 83971018             | michelleip@macaotourism.gov.mo |
| 26  |          |   | (3) Promoting the gradual increase in the number of international visitors and overnight-stay visitors.   | Secretariat for Economy and Finance  | Macao Government Tourism Office | Cheng Wai Tong | Deputy Director            | Fok Wai Lan Betty      | Head Of Destination Marketing Department      | 83971625             | bettyfok@macaotourism.gov.mo   |
|     |          |   |   |                                      |                                 |                |                            | Vong Lai Kuan          | Head Of Marketing Division                    | 83971633             | coravong@macaotourism.gov.mo   |
| 27  |          |   | (4) Maintaining a reasonable increase in the visitor's average staying time and per capita consumption.   | Secretariat for Economy and Finance  | Macao Government Tourism Office | Cheng Wai Tong | Deputy Director            | Fok Wai Lan Betty      | Head Of Destination Marketing Department      | 83971625             | bettyfok@macaotourism.gov.mo   |
|     |          |   |   |                                      |                                 |                |                            | Vong Lai Kuan          | Head Of Marketing Division                    | 83971633             | coravong@macaotourism.gov.mo   |
| 28  |          | 8. Deepening co-operation with the Greater Bay Area and the In-Depth Cooperation Zone | (1) A joint collaboration with Greater Bay Area cities will be conducted to promote tourism products and gastronomic culture and cultural heritage abroad, among other tourism resources, in order to build a tourism brand for the Greater Bay Area.   | Secretariat for Economy and Finance  | Macao Government Tourism Office | Cheng Wai Tong | Deputy Director            | Fok Wai Lan Betty      | Head Of Destination Marketing Department      | 83971625             | bettyfok@macaotourism.gov.mo   |
|     |          |   |   |                                      |                                 |                |                            | Vong Lai Kuan          | Head Of Marketing Division                    | 83971633             | coravong@macaotourism.gov.mo   |
| 29  |          |   | (2) In-depth co-operation between Macao and Zhuhai will be reinforced, creating a Macao-  | Secretariat for Economy and Finance, | Macao Government Tourism Office | Cheng Wai Tong | Deputy Director            | Fok Wai Lan Betty      | Head Of Destination Marketing Department      | 83971625             | bettyfok@macaotourism.gov.mo   |
|     |          |   |   |                                      |                                 |                |                            | Vong Lai               | Head Of Marketing                             | 83971633             | coravong@macaotourism.gov.mo   |

| No. | Industry | Major Industrial Area  | Priority Projects   | Main Follow-up Department   | Department  | Project Leader     | Position of Project Leader           | Project Contact Person               | Position of Project Contact Person                     | Telephone      | E-mail                 |
|-----|----------|--|---|---|---|--------------------|--------------------------------------|--------------------------------------|--|----------------|------------------------|
|     |          |  | Hengqin tourism brand and jointly boosting the development of tourism resources on the islands in the region. Tour operators will be encouraged to develop and promote tourist products related to island tourism products, attracting domestic and overseas visitors to the region with the “multi-destination” model. | Secretariat for Security, Executive Committee of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin |   |                    |                                      | Kuan                                 | Division   |                |                        |
|     |          |  |   |   | Macao Customs Service   | Ip Wa Chio         | Acting Assistant of Director-general | Ung Ka Vai                           | Head of Checkpoint Enforcement Department              | 84900 501      | kvung@customs.gov.mo   |
|     |          |  |   |   | Public Security Police Force  | Ng Sou Peng        | Deputy Commissioner                  | Wong Kim Hong                        | Head of Internal Monitoring and Information Department | 87905382       | khwong@fsm.gov.mo      |
|     |          |  |   |   |   |                    |                                      | Mui Kin Meng                         | Head of Sea and Air Control Division                   | 88970305       | kmmui@fsm.gov.mo       |
|     |          |  |   |   | Economic Development Bureau of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Huang Zhong Jian   | Deputy Director                      | Lam In Kit                           | Chief Of The Division Of Tourism, MICE And Commerce    | +86756893 8681 | viclam@hengqin.gov.cn  |
|     |          |  | Xu Xi   | Acting Deputy Chief Of The Division Of Tourism, MICE And Commerce   |   |                    |                                      | +86756884 1500                       | evaxu@hengqin.gov.cn                                   |                |                        |
| 30  |          | 9. Boosting the sustainable and healthy development of the gaming industry | (1) The fulfilment of contractual commitments by the gaming concessionaires will be monitored.  | Secretariat for Economy and Finance   | Gaming Inspection and Coordination Bureau   | Adriano Marques Ho | Director                             | Cheang Kam Lei                       | Head Of Financial And Compliance Audit Department      | 83973321       | ken@dicj.gov.mo        |
|     |          |  |   |   |   |                    |                                      | Lei Vai Man                          | Head Of Financial Audit Division                       | 83973223       | angelalei@dicj.gov.mo  |
| 31  |          |  | (2) Supervising the players in the gaming industry in accordance with law, and improving the legal system according to development needs.   | Secretariat for Economy and Finance   | Gaming Inspection and Coordination Bureau   | Lio Chi Chong      | Subdirector                          | Miguel Luís Castilho                 | Head Of Legal And Licensing Department                 | 83973146       | miguel@dicj.gov.mo     |
|     |          |  |   |   |   |                    |                                      | Hoi Song U                           | Head Of Legal Division                                 | 83973338       | sonia@dicj.gov.mo      |
| 32  |          |  | (3) Continue to promote responsible gambling and assist in combating illegal online gambling, money laundering and the illegal cross-border capital flow.   | Secretariat for Economy and Finance   | Gaming Inspection and Coordination Bureau   | Lio Chi Chong      | Subdirector                          | Paulo Jorge Moreira Castelo Basaloco | Head Of Gaming Inspection Department                   | 83973130       | paulo@dicj.gov.mo      |
|     |          |  |   |   |   |                    |                                      | leong Hoi lan                        | Head Of 2 <sup>nd</sup> Inspection Division            | 83973353       | iris@dicj.gov.mo       |
| 33  |          | 10. Supporting the development of the tourism and gaming                   | (1) Local higher education institutions will be encouraged to offer courses in line with the  | Secretariat for Social Affairs and Culture  | Education and Youth Development   | Teng Sio Hong      | Deputy Director                      | Helena Lau Fernandes                 | Secretary To Deputy Director                           | 83969348       | helenalau@dsedj.gov.mo |

| No. | Industry | Major Industrial Area   | Priority Projects  | Main Follow-up Department   | Department                             | Project Leader | Position of Project Leader                                     | Project Contact Person         | Position of Project Contact Person              | Telephone | E-mail                 |
|-----|----------|---|--|---|--|----------------|--|--------------------------------|---|-----------|------------------------|
|     |          | industry with high-quality higher education   | development of the tourism industry to train qualified professionals with practical professionalism and international visions.   |   | Bureau                                 |                |  | Carlos Roberto Xavier          | Head Of Department Of Tertiary Education        | 83969255  | crxavier@dsedj.gov.mo  |
| 34  |          |   | (2) Local higher education institutions will be encouraged to organise courses at different levels, in the areas of gaming and tourism, and provide courses in gaming and tourism management, to reserve talents for the development of the industries.  | Secretariat for Social Affairs and Culture  | Education and Youth Development Bureau | Teng Sio Hong  | Deputy Director  | Helena Lau Fernandes           | Secretary To Deputy Director                    | 83969348  | helenalau@dsedj.gov.mo |
|     |          |   |  |   |  |                |  | Carlos Roberto Xavier          | Head Of Department Of Tertiary Education        | 83969255  | crxavier@dsedj.gov.mo  |
| 35  |          | 11. Waterfront Green Corridor Project at the southern side of Macao Peninsula (Phase 2) from the west of the Bridge Governador Nobre de Carvalho to the Gate of Understanding | In this diversified leisure coastal green corridor, a cycle track and a sidewalk will be built along the coast to connect the different functional areas, providing residents and visitors with diverse equipment and leisure experiences.   | Secretariat for Administration and Justice Affairs                                      | Municipal Affairs Bureau               | Lo Chi Kin     | Vice Chairman Of Administration Committee On Municipal Affairs | Ho Man Him                     | Head Of Department Of Public Roads And Drainage | 89884500  | mhho@iam.gov.mo        |
|     |          |   |  |   |  |                |  | Vu Si Man                      | Head Of Division Of Facility Maintenance        | 83943931  | smvu@iam.gov.mo        |
| 36  |          | 12. Revitalizing historical venues  | Under the guidance of the Macao SAR Government and in co-operation with gaming concessionaires, new tourist attractions will be explored in the historical venues, in order to recover the old urban characteristics and economic activities of the old neighbourhoods. With convenient transportation facilities, it will promote and deepen the joint development of tourism and other | Secretariat for Social Affairs and Culture work with Administration and Justice Affairs | Cultural Affairs Bureau                | Leong Wai Man  | President  | Sandra Cristina De C. Cordeiro | Secretary To The President                      | 83996302  | sandrac@icm.gov.mo     |
|     |          |   |  |   |  |                |  | Choi Kin Long                  | Head Of Department Of Cultural Heritage         | 85904391  | KLChoi@icm.gov.mo      |
|     |          |   |  |   |  |                |  | Kou Ka Man                     | Secretary Of The Administrative Council         | 89850806  | carmenkou@fdc.gov.mo   |
|     |          |   |  |   |  |                |  | Ao leong Hoi Meng              | Head Of Funding Management Division             | 89890868  | edith@fdc.gov.mo       |
|     |          |   |  |   | Municipal Affairs Bureau               | Lo Chi Kin     | Vice Chairman Of   | Ho Man Him                     | Head Of Department Of Public Roads And Drainage | 89884500  | mhho@iam.gov.mo        |

| No.                                  | Industry                | Major Industrial Area   | Priority Projects  | Main Follow-up Department  | Department                              | Project Leader | Position of Project Leader                    | Project Contact Person   | Position of Project Contact Person   | Telephone                               | E-mail                 |                                    |              |  |          |                      |
|--------------------------------------|-------------------------|---|--|--|---|----------------|---|--|--|---|------------------------|------------------------------------|--------------|--|----------|----------------------|
|                                      |                         |   | industries.  |  |   |                | Administration Committee On Municipal Affairs | Vu Si Man  | Head Of Division Of Facility Maintenance   | 83943931                                | smvu@iam.gov.mo        |                                    |              |  |          |                      |
| 37                                   | TCM Big Health Industry | 1. Promoting TCM Research and Development and Transformation of the Results | (1) Local higher education institutions will be supported in strengthening research and development of TCM and industrial transformation and application of research results. The functions of TCM research and development institutions of higher education institutions will be fully developed, co-operation with pharmaceutical companies will be strengthened in the areas of innovative medicines, classical prescriptions, health products, inspection technologies, etc. | Secretariat for Social Affairs and Culture, Secretariat for Administration and Justice Affairs | Science and Technology Development Fund | Ip Kuai Lam    | Member Of Administrative Committee            | Chan Kong On   | Chief Of Science And Technology Development And Cooperation Department                         | 85998110                                | skychan@fdct.gov.mo    |                                    |              |  |          |                      |
|                                      |                         |   |  |  |   |                |   | Che Wai Meng   | Chief Of Project Transformation And Support Department   | 85998182                                | simonche@fdct.gov.mo   |                                    |              |  |          |                      |
|                                      |                         |   |  |  | Pharmaceutical Administration Bureau    | Lei Sai Ian    | Deputy Director                               | Yuen Tek Sin   | Secretary To Deputy Director   | 85983246                                | teksinyuen@isaf.gov.mo |                                    |              |  |          |                      |
|                                      |                         |   |  |  |   |                |   | Lam Fu Chong   | Chief Of Division Of Traditional Chinese Medicines   | 85983218                                | oliverlam@isaf.gov.mo  |                                    |              |  |          |                      |
|                                      |                         |   |  |  | Education and Youth Development Bureau  | Teng Sio Hong  | Deputy Director                               | Helena Lau Fernandes   | Secretary To Deputy Director   | 83969348                                | helenalau@dsedj.gov.mo |                                    |              |  |          |                      |
|                                      |                         |   |  |  |   |                |   | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education   | 83969255                                | crxavier@dsedj.gov.mo  |                                    |              |  |          |                      |
|                                      |                         |   |  |  | 38                                      |                |   | (2) Through the Macau Institute for Translational Medicine and Innovation of the University of Macau and the Science and Research Centre for Medicines Supervision under the Institute of Chinese Medical Sciences, third-party technical support will be provided for the evaluation of the registration of TCM products in Macao. And new instruments, new methods and new criteria for the evaluation and supervision of medicines will be provided, promoting the scientific | Secretariat for Social Affairs and Culture, Secretariat for Administration and Justice Affairs | Science and Technology Development Fund | Ip Kuai Lam            | Member Of Administrative Committee | Chan Kong On | Chief Of Science And Technology Development And Cooperation Department | 85998110 | skychan@fdct.gov.mo  |
|                                      |                         |   |  |  |   |                |   |  |  |   |                        |                                    | Che Wai Meng | Chief Of Project Transformation And Support Department                 | 85998182 | simonche@fdct.gov.mo |
| Pharmaceutical Administration Bureau | Lei Sai Ian             | Deputy Director   | Yuen Tek Sin   | Secretary To Deputy Director   |   |                |   |  |  | 85983246                                | teksinyuen@isaf.gov.mo |                                    |              |  |          |                      |
|                                      |                         |   | Lei Chi leong  | Chief Of Department Of Registration  |   |                |   |  |  | 85983277                                | williamlei@isaf.gov.mo |                                    |              |  |          |                      |
| University of Macau (UM)             | Ge Wei                  | Vice Rector (Research)  | Wu Szu Yi  | Secretary To Vice Rector (Research)  |   |                |   |  |  | 88229425                                | drinawu@um.edu.mo      |                                    |              |  |          |                      |

| No. | Industry | Major Industrial Area                          | Priority Projects   | Main Follow-up Department   | Department                              | Project Leader | Position of Project Leader         | Project Contact Person | Position of Project Contact Person  | Telephone            | E-mail                       |
|-----|----------|--|---|---|---|----------------|------------------------------------|------------------------|---|----------------------|------------------------------|
| 39  |          |  | development of medicines supervision.   |   |   |                |                                    | Zhao Yonghua           | Interim Associate Head Of Macau Institute For Translational Medicine And Innovation | 88224877             | yonghuazhao@um.edu.mo        |
|     |          |  |   |   |   |                |                                    | Hu Yuanjia             | Director Of Centre For Pharmaceutical Regulatory Sciences                           | 88228507             | yuanjiah@um.edu.mo           |
|     |          |  | (3) At least five research and development results will be promoted to conduct clinical research. At least ten preparations derived from classical prescriptions in Macao or Mainland China will be encouraged to be registered.  | Secretariat for Economy and Finance   | Science and Technology Development Fund | Ip Kuai Lam    | Member Of Administrative Committee | Chan Kong On           | Chief Of Science And Technology Development And Cooperation Department              | 85998110             | skychan@fdct.gov.mo          |
|     |          |  |   |   |   |                |                                    | Che Wai Meng           | Chief Of Project Transformation And Support Department                              | 85998182             | simonche@fdct.gov.mo         |
| 40  |          | 2. Promoting the industrial development of TCM | (1) The State Key Laboratory of Quality Research in Chinese Medicine will be supported in providing technical support for the research, development, transformation, definition of quality standards and efficacy assessment of TCM products and medical devices, promoting the joint development of TCM and medical device industries. | Secretariat for Economy and Finance, Secretariat for Social Affairs and Culture | Science and Technology Development Fund | Ip Kuai Lam    | Member Of Administrative Committee | Chan Kong On           | Chief Of Science And Technology Development And Cooperation Department              | 85998110             | skychan@fdct.gov.mo          |
|     |          |  |   |   |   |                |                                    | Che Wai Meng           | Chief Of Project Transformation And Support Department                              | 85998182             | simonche@fdct.gov.mo         |
|     |          |  |   |   | Pharmaceutical Administration Bureau    | Lei Sai lan    | Deputy Director                    | Yuen Tek Sin           | Secretary To Deputy Director  | 85983246             | teksinyuen@isaf.gov.mo       |
|     |          |  |   |   |   |                |                                    | Lei Chi leong          | Chief Of Department Of Registration   | 85983277             | williamlei@isaf.gov.mo       |
|     |          |  |   |   | Education and Youth Development Bureau  | Teng Sio Hong  | Deputy Director                    | Helena Lau Fernandes   | Secretary To Deputy Director  | 83969348             | helenalau@dsedj.gov.mo       |
|     |          |  |   |   |   |                |                                    | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education  | 83969255             | crxavier@dsedj.gov.mo        |
| 41  |          |  | (2) The functions of Macao Union Hospital will be fully leveraged to actively develop medical tourism. Through co-operation with Peking Union Medical College Hospital, Macao Union Hospital will be  | Secretariat for Social Affairs and Culture                                      | Health Bureau                           | Lo Iek Long    | Director                           | Wong Lai In            | Secretary To The Director   | 83907105             | jojowong@ssm.gov.mo          |
|     |          |  |   |   | The Islands                             | Wu             | President                          | Pang Fong Kuong        | Clinical Director   | 83908736<br>83906620 | andypang@ssm.gov.mo          |
|     |          |  |   |   |   |                |                                    | Yang Shunxin           | Executive   | 84931505             | yangshunxin@cmm-pumch.gov.mo |

| No. | Industry | Major Industrial Area | Priority Projects   | Main Follow-up Department  | Department   | Project Leader | Position of Project Leader    | Project Contact Person | Position of Project Contact Person                              | Telephone | E-mail            |
|-----|----------|-----------------------|---|--|--|----------------|-------------------------------|------------------------|---|-----------|-------------------|
|     |          |                       | transformed into a "State-level Regional Medical Centre" for the Greater Bay Area and neighbouring regions. In addition to providing public healthcare services to Macao residents, Macao Union Hospital will also establish an international medical centre to provide high-quality medical services, with the plan to set up high-quality projects such as tourism health outpatient centre, health management centre, IVF centre, high-quality inpatient ward, among others. At the same time, Macao Union Hospital will gradually develop characteristic services, such as medical beauty, tumour treatment and TCM health maintenance etc., in order to further increase the attractiveness of Macao's specialised medicine and promote the development of the medical tourism industry. |  | Healthcare Complex – Macao Medical Center of Peking Union Medical College Hospital (Macao Union Hospital)  | Wenming        |                               |                        | Officer, Department of Hospital Affairs of Macao Union Hospital |           |                   |
| 42  |          |                       | (3) The development of the GMTCM Park will be fully promoted. Six centres will be built, including: diagnosis and treatment centre with characteristics of Chinese and Western medicine, high-end health maintenance centre, TCM academic research centre, medical health academic exchange centre, centre for overseas promotion of TCM and TCM talent training centre. We will encourage the launch of a set of projects and institutions, including:   | Secretariat for Economy and Finance, Executive Committee of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Macao Investment and Development Limited (Traditional Chinese Medicine Science and Technology Industrial Park of Co-operation between Guangdong and Macao) | Zhang Haihong  | Administator / Vice President | Lao Kit I              | Policy Research And Public Relations Manager                    | 85066323  | monica@mid.com.mo |
|     |          |                       |   |  |  |                |                               | Lei Lou Man            | Project Supervisor  | 85066327  | lamis@mid.com.mo  |

| No. | Industry | Major Industrial Area | Priority Projects  | Main Follow-up Department   | Department  | Project Leader   | Position of Project Leader | Project Contact Person | Position of Project Contact Person                          | Telephone     | E-mail                    |
|-----|----------|-----------------------|--|---|---|------------------|----------------------------|------------------------|---|---------------|---------------------------|
|     |          |                       | one to two digital smart TCM diagnostic projects, two to three famous TCM institutions, three to five health management institutions that provide high-level healthcare services, high-end medical examinations, TCM rehabilitation, etc., high-level clinical research organisations and Chinese medicine innovative R&D companies. The development of the "Public Service Platform for International Registration of Traditional Medicine (Hengqin)" and the "National Traditional Chinese Medicine Export Base" will be strengthened. A series of key projects will be launched, such as designated medical institutions, innovative TCM research and development enterprises, and professional investment institutions established in the form of capitals wholly-owned from Macao investors, joint-venture or co-operative partnership. |   | Economic Development Bureau of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Zhang Ge         | Deputy Director            | Zhang Sheng            | Acting Deputy Chief of the Division of investment Promotion | +867568938921 | zhangsheng@hengqin.gov.cn |
|     |          |                       |  |   |   |                  |                            | Chen Rui               | Staff of the Division of investment Promotion               | +867568938942 | reachen@hengqin.gov.cn    |
| 43  |          |                       | (4) Accelerating the improvement of biomedicine big health industrial ecosystem in the In-Depth Cooperation Zone. Making full use of the "Measures to Support the Development of High-quality Biomedicine in the Big Health  | Executive Committee of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Economic Development Bureau of the Guangdong-Macao In-Depth Cooperation Zone in         | Huang Zhong Jian | Deputy Director            | He Sha                 | Acting Deputy Chief Of The Division Of Technology & Talent  | +867568938682 | emmaho@hengqin.gov.cn     |

| No. | Industry | Major Industrial Area                              | Priority Projects  | Main Follow-up Department   | Department                                    | Project Leader | Position of Project Leader         | Project Contact Person | Position of Project Contact Person   | Telephone     | E-mail                    |               |                                     |               |                               |
|-----|----------|--|--|---|---|----------------|------------------------------------|------------------------|--|---------------|---------------------------|---------------|-------------------------------------|---------------|-------------------------------|
|     |          |  | Industry of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin”, we will accelerate the creation of an environment to support the biomedicine and big health companies throughout their entire life cycle and the evaluation of the biomedicine benchmark projects, and actively promote the implementation of the projects.   |   | Hengqin                                       |                |                                    | Zhang Sheng            | Acting Deputy Chief of the Division of investment Promotion                            | +867568938921 | zhangsheng@hengqin.gov.cn |               |                                     |               |                               |
| 44  |          |  | (5) We will maintain close communication with the competent departments of Guangdong Province and the In-Depth Cooperation Zone, promoting the registration of TCMs in Macao and their manufacture in the In-Depth Cooperation Zone, and using the accreditation signs “Products Inspected by Macao”, “Products Supervised by Macao” and “Designed by Macao” for TCM products to be sold inside and outside the Macao SAR. | Secretariat for Social Affairs and Culture, Executive Committee of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Pharmaceutical Administration Bureau          | Ng Kuok Leong  | Deputy Director                    | long I Mui             | Secretary To Deputy Director   | 85983220      | iim@isaf.gov.mo           |               |                                     |               |                               |
|     |          |  |  |   |   |                |                                    | Chon Hang I            | Chief Of Department Of Vigilance   | 85983221      | adachon@isaf.gov.mo       |               |                                     |               |                               |
|     |          |  |  |   |   |                |                                    |                        | Commercial Services Bureau of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Yau Yun Wah   | Deputy Director           | Zhao Jinliang | Chief Of Market Regulation Division | +867568813098 | sszljspypjgcnq@hengqin.gov.cn |
|     |          |  |  |   |   |                |                                    |                        |  |               |                           | U Ion Tak     | Senior Officer                      | +867568842318 | sszljspypjgcnq@hengqin.gov.cn |
| 45  |          |  | (6) Pharmaceutical factories in Macao will be encouraged to take advantage of the favourable policies granted by the country to Macao, helping the expansion of Macao TCM products to develop other markets outside Macao.   | Secretariat for Economy and Finance   | Economic and Technological Development Bureau | Pong Kai Fu    | Deputy Director                    | Chan Chou Weng         | Head Of Technology Department  | 85972182      | raphaelchan@dsedt.gov.mo  |               |                                     |               |                               |
|     |          |  |  |   |   |                |                                    | Lei Chon Kit           | Head Of Technology Industry Promotion Division   | 85972135      | daniellei@dsedt.gov.mo    |               |                                     |               |                               |
| 46  |          | 3. Promoting the modernisation of the TCM industry | (1) The State Key Laboratory of Quality Research in Chinese Medicine has advanced equipment and experience in TCM quality research, providing technical  | Secretariat for Economy and Finance, Secretariat for Social Affairs and   | Science and Technology Development Fund       | Ip Kuai Lam    | Member Of Administrative Committee | Chan Kong On           | Chief Of Science And Technology Development And Cooperation Department                 | 85998110      | skychan@fdct.gov.mo       |               |                                     |               |                               |



| No. | Industry | Major Industrial Area | Priority Projects   | Main Follow-up Department   | Department  | Project Leader | Position of Project Leader | Project Contact Person | Position of Project Contact Person   | Telephone | E-mail                 |
|-----|----------|-----------------------|---|---|---|----------------|----------------------------|------------------------|--|-----------|------------------------|
|     |          |                       | support for the evaluation and quality control of the industrialisation of hospital preparations. Through the Macao Centre for Testing of Chinese Medicine, University of Macau and Macao Centre for Research and Development in Chinese Medicine, high-quality inspections and analyses will be carried out on the quality of TCMs, raising the quality of transformed TCMs. | Culture   | Pharmaceutical Administration Bureau              | Lei Sai Ian    | Deputy Director            | Che Wai Meng           | Chief Of Project Transformation And Support Department   | 85998182  | simonche@fdct.gov.mo   |
|     |          |                       |   |   |   |                |                            | Yuen Tek Sin           | Secretary To Deputy Director   | 85983246  | teksinyuen@isaf.gov.mo |
|     |          |                       |   |   |   |                |                            | Lei Chi leong          | Chief Of Department Of Registration  | 85983277  | williamlei@isaf.gov.mo |
|     |          |                       |   |   | University of Macau (UM)                          | Ge Wei         | Vice Rector (Research)     | Wu Szu Yi              | Secretary To Vice Rector (Research)  | 88229425  | drinawu@um.edu.mo      |
|     |          |                       |   |   |   |                |                            | Chen Xin               | Director Of State Key Laboratory Of Quality Research In Chinese Medicine (University Of Macau) | 88224513  | xchen@um.edu.mo        |
|     |          |                       |   |   |   |                |                            | Li Shaoping            | Director Of Macao Centre For Testing Of Chinese Medicine                                       | 88224692  | spli@um.edu.mo         |
|     |          |                       |   |   |   |                |                            | Wang Yitao             | Director Of Macao Centre For Research And Development In Chinese Medicine                      | 88224872  | ytwang@um.edu.mo       |
| 47  |          |                       | (2) Companies will be supported to obtain international management certifications according to their own needs, including ISO9001 Quality Management System, ISO 22000 Food Safety Management System, "Good Medicine Manufacturing Practices" (GMP) and "Good Distribution Practices" (GDP).  | Secretariat for Economy and Finance, Secretariat for Social Affairs and Culture | Macao Productivity and Technology Transfer Centre | Victoria Kuan  | Director-General           | Vong Kin Cheng         | Senior Manager   | 88980815  | fkcvong@cpttm.org.mo   |
|     |          |                       |   |   |   |                |                            | Ma Ka Hei              | Assistant Manager  | 88980870  | kahei@cpttm.org.mo     |
|     |          |                       |   |   | Pharmaceutical Administration Bureau              | Ng Kuok Leong  | Deputy Director            | long I Mui             | Secretary To Deputy Director   | 85983220  | iim@isaf.gov.mo        |
|     |          |                       |   |   |   |                |                            | Chon Hang I            | Chief Of Department Of Vigilance   | 85983221  | adachon@isaf.gov.mo    |
| 48  |          |                       | (3) Companies will be supported to make full use of "product shipping services abroad for testing and   | Secretariat for Economy and Finance   | Macao Productivity and Technology                 | Victoria Kuan  | Director-General           | Vong Kin Cheng         | Senior Manager   | 88980815  | fkcvong@cpttm.org.mo   |

| No. | Industry | Major Industrial Area                                     | Priority Projects   | Main Follow-up Department                  | Department   | Project Leader | Position of Project Leader    | Project Contact Person | Position of Project Contact Person           | Telephone | E-mail                     |
|-----|----------|---|---|--|--|----------------|-------------------------------|------------------------|--|-----------|----------------------------|
|     |          |   | analysis", to reduce testing costs while increasing the quality and safety of the products.   |  | Transfer Centre  |                |                               | Ma Ka Hei              | Assistant Manager                            | 88980870  | kahei@cpttm.org.mo         |
| 49  |          |   | (4) Companies will be supported to participate in the "Macao Product Quality Certification Scheme".   | Secretariat for Economy and Finance        | Economic and Technological Development Bureau  | Chan Tze Wai   | Deputy Director               | Kong Son Cheong        | Head Of Licensing And Inspection Department  | 85972211  | kongsoncheong@dsedt.gov.mo |
|     |          |   |   |  |  |                |                               | Choi Sao Leng          | Head Of Licensing And Supervision Division   | 28710285  | amychoi@dsedt.gov.mo       |
| 50  |          | 4. Promoting the Internationalisation of the TCM Industry | (1) TCM products from Macao will be helped to enter the international market through the GMTCM Park's international registration platform.  | Secretariat for Economy and Finance        | Macao Investment and Development Limited (Traditional Chinese Medicine Science and Technology Industrial Park of Co-operation between Guangdong and Macao) | Zhang Haihong  | Administator / Vice President | Lao Kit I              | Policy Research And Public Relations Manager | 85066323  | monica@mid.com.mo          |
|     |          |   |   |  |  |                |                               | Lei Lou Man            | Project Supervisor                           | 85066327  | lamis@mid.com.mo           |
| 51  |          |   | (2) Local higher education institutions will be supported to organise international academic exchanges on TCM through International Society for Chinese Medicine, Chinese Medicine magazine, courses at different academic degrees (Bachelor's degree, Master's degree and Doctorate), training seminars and conferences. | Secretariat for Social Affairs and Culture | Education and Youth Development Bureau   | Teng Sio Hong  | Deputy Director               | Helena Lau Fernandes   | Secretary To Deputy Director                 | 83969348  | helenalau@dsedj.gov.mo     |
|     |          |   |   |  |  |                |                               | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education     | 83969255  | crxavier@dsedj.gov.mo      |

| No. | Industry | Major Industrial Area   | Priority Projects  | Main Follow-up Department   | Department                              | Project Leader | Position of Project Leader         | Project Contact Person | Position of Project Contact Person   | Telephone | E-mail                 |
|-----|----------|---|--|---|---|----------------|------------------------------------|------------------------|--|-----------|------------------------|
| 52  |          |   | (3) Co-operation between local higher education institutions and world-renowned higher education institutions will be supported to conduct translation and publication work on books and journals in the area of TCM or health preservation aimed at Portuguese-speaking countries and regions, promoting the excellent TCM culture and the high-quality integration of TCM into the construction of the Platform between China and Portuguese-speaking Countries. | Secretariat for Social Affairs and Culture                                      | Education and Youth Development Bureau  | Teng Sio Hong  | Deputy Director                    | Helena Lau Fernandes   | Secretary To Deputy Director   | 83969348  | helenalau@dsedj.gov.mo |
|     |          |   |  |   |   |                |                                    | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education   | 83969255  | crxavier@dsedj.gov.mo  |
| 53  |          | 5. Strengthening regional co-operation in the TCM big health industry | (1) Through the platform of the State Key Laboratory of Quality Research in Chinese Medicine, real-world data on the use of medicines in Macao and the Greater Bay Area will be explored, to promote the establishment and evaluation of clinical data.  | Secretariat for Economy and Finance, Secretariat for Social Affairs and Culture | Science and Technology Development Fund | Ip Kuai Lam    | Member Of Administrative Committee | Chan Kong On           | Chief Of Science And Technology Development And Cooperation Department                         | 85998110  | skychan@fdct.gov.mo    |
|     |          |   |  |   |   |                |                                    | Che Wai Meng           | Chief Of Project Transformation And Support Department   | 85998182  | simonche@fdct.gov.mo   |
|     |          |   |  |   | University of Macau (UM)                | Ge Wei         | Vice Rector (Research)             | Wu Szu Yi              | Secretary To Vice Rector (Research)  | 88229425  | drinawu@um.edu.mo      |
|     |          |   |  |   |   |                |                                    | Chen Xin               | Director Of State Key Laboratory Of Quality Research In Chinese Medicine (University Of Macau) | 88224513  | xchen@um.edu.mo        |
|     |          |   |  |   | Pharmaceutical Administration Bureau    | Lei Sai Ian    | Deputy Director                    | Yuen Tek Sin           | Secretary To Deputy Director   | 85983246  | teksinyuen@isaf.gov.mo |
|     |          |   |  |   |   |                |                                    | Lam Fu Chong           | Chief of Division of Traditional Chinese Medicines   | 85983218  | oliverlam@isaf.gov.mo  |

| No. | Industry | Major Industrial Area | Priority Projects   | Main Follow-up Department  | Department   | Project Leader | Position of Project Leader    | Project Contact Person | Position of Project Contact Person                 | Telephone | E-mail                 |
|-----|----------|-----------------------|---|--|--|----------------|-------------------------------|------------------------|--|-----------|------------------------|
| 54  |          |                       | (2) Giving full play to the advantages of the TCM big health transformation platform to promote the implementation of the registration of advantageous overseas TCM varieties in Macao and the pilot testing and registration of Macao's outstanding results in Mainland China. | Secretariat for Economy and Finance,<br>Secretariat for Social Affairs and Culture | Macao Investment and Development Limited (Traditional Chinese Medicine Science and Technology Industrial Park of Co-operation between Guangdong and Macao) | Zhang Haihong  | Administator / Vice President | Lao Kit I              | Policy Research And Public Relations Manager       | 85066323  | monica@mid.com.mo      |
|     |          |                       |   |  |  |                |                               | Lei Lou Man            | Project Supervisor                                 | 85066327  | lamis@mid.com.mo       |
|     |          |                       |   |  | Pharmaceutical Administration Bureau   | Lei Sai Ian    | Deputy Director               | Yuen Tek Sin           | Secretary To Deputy Director                       | 85983246  | teksinyuen@isaf.gov.mo |
|     |          |                       |   |  |  |                |                               | Lam Fu Chong           | Chief Of Division Of Traditional Chinese Medicines | 85983218  | oliverlam@isaf.gov.mo  |
| 55  |          |                       | (3) Taking advantage of the role of GMTCM Park as a carrier, and with the support of the TCM Medicine Preparation Centre of Medical Institutions in Guangdong-Macao, the brands of TCM preparations will be created for Macao and Mainland China hospitals.                     | Secretariat for Economy and Finance,<br>Secretariat for Social Affairs and Culture | Macao Investment and Development Limited (Traditional Chinese Medicine Science and Technology Industrial Park of Co-operation between Guangdong and Macao) | Zhang Haihong  | Administator / Vice President | Lao Kit I              | Policy Research And Public Relations Manager       | 85066323  | monica@mid.com.mo      |
|     |          |                       |   |  |  |                |                               | Lei Lou Man            | Project Supervisor                                 | 85066327  | lamis@mid.com.mo       |
|     |          |                       |   |  | Pharmaceutical Administration  | Lei Sai Ian    | Deputy Director               | Yuen Tek Sin           | Secretary To Deputy Director                       | 85983246  | teksinyuen@isaf.gov.mo |

| No. | Industry | Major Industrial Area   | Priority Projects   | Main Follow-up Department                  | Department                             | Project Leader | Position of Project Leader | Project Contact Person | Position of Project Contact Person                 | Telephone | E-mail                  |
|-----|----------|---|---|--|--|----------------|----------------------------|------------------------|--|-----------|-------------------------|
|     |          |   |   |  | Bureau                                 |                |                            | Lam Fu Chong           | Chief Of Division Of Traditional Chinese Medicines | 85983218  | oliverlam@isaf.gov.mo   |
| 56  |          |   | (4) Implementing the policy of selling Macao TCM products for external use in Mainland China after being approved in the simplified process by the Guangdong Provincial Medical Products Administration, and the policies such as the "Introduction of Medicines and Medical Devices in Hong Kong and Macao in the Greater Bay Area", in order to boost the entry of more TCM products into the mainland market.  | Secretariat for Social Affairs and Culture | Pharmaceutical Administration Bureau   | Lei Sai Ian    | Deputy Director            | Yuen Tek Sin           | Secretary To Deputy Director                       | 85983246  | teksinyuen@isaf.gov.mo  |
|     |          |   |   |  |  |                |                            | Lei Chi leong          | Chief Of Department Of Registration                | 85983277  | williamlei@isaf.gov.mo  |
| 57  |          | 6. Accelerating the academic development of TCM and the cultivation of big health talents | (1) Co-operation between local higher education institutions and abroad will be strengthened. Joint training programs with higher education institutions abroad will be promoted, including double doctorate courses in pharmacy, cognitive aging, in clinical medicine and in clinical pharmacy. Support will be given to the bachelor's degree program in nursing in co-operation with Peking University Health Science Center, as well as to other academic degree programs in the field of medicine and big health. | Secretariat for Social Affairs and Culture | Education and Youth Development Bureau | Teng Sio Hong  | Deputy Director            | Helena Lau Fernandes   | Secretary To Deputy Director                       | 83969348  | helenalau@dsedj.gov.mo  |
|     |          |   |   |  |  |                |                            | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education           | 83969255  | crxavier@dsedj.gov.mo   |
| 58  |          |   | (2) Financial support for disciplines related to the big health industry will be reviewed and optimised in the scope of scholarships for disciplines indicated in the "Higher Education Scholarship Financing Plan".  | Secretariat for Social Affairs and Culture | Education and Youth Development Bureau | Iun Pui Iun    | Deputy Director            | Wong Na Na             | Secretary To Deputy Director                       | 83972800  | nnwong@dsedj.gov.mo     |
|     |          |   |   |  |  |                |                            | Tang Wai Keong         | Head Of Department Of Educational Resources        | 83972884  | alisontang@dsedj.gov.mo |

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|-----|----------|--|--|--|--------------------------------------|----------------|----------------------------|------------------------|--|-----------|------------------------|
| 59  |          | 7. Promoting the joint development of the big health industry and people's livelihood services | Based on the experience of promoting and managing elderly apartments, an assessment will be made on the real needs and the level of acceptance of the society. Then additional services and the direction of market development will be explored, thus creating a benchmark example for the development of elderly care services industry in Macao.  | Secretariat for Social Affairs and Culture | Social Welfare Bureau                | Hon Wai        | Director                   | Chou Hoi Lam           | Secretary To Director                              | 83997123  | psec@ias.gov.mo        |
|     |          |  |  |  |                                      |                |                            | Choi Sio Un            | Head Of Department Of Social Solidarity            | 83997707  | clarence@ias.gov.mo    |
| 60  |          | 8. Improving pharmaceutical management regime and optimising Government service functions      | (1) ISAF will continue to fulfil its functions in accordance with law, particularly with regard to the full performance of its supervisory and administrative roles. The pharmaceutical supervision capacity will be consolidated to provide full support to the development of the TCM industry, in order to further ensure the quality, safety and efficacy of Macao's TCM products.   | Secretariat for Social Affairs and Culture | Pharmaceutical Administration Bureau | Ng Kuok Leong  | Deputy Director            | long I Mui             | Secretary To Deputy Director                       | 85983220  | iim@isaf.gov.mo        |
|     |          |  |  |  |                                      |                |                            | Cheang Im Hong         | Chief Of Department Of Licensing And Inspection    | 85983510  | violetcih@isaf.gov.mo  |
|     |          |  |  |  |                                      |                |                            | Chon Hang I            | Chief Of Department Of Vigilance                   | 85983221  | adachon@isaf.gov.mo    |
| 61  |          |  | (2) ISAF will constantly optimise the assessment and approval regime for TCMs and establish a characteristic assessment and approval system that combines TCM theories, experiences from human use and clinical trials, which will accelerate the process of launching priority products onto the market. ISAF will also provide technical support to TCM factories in Macao that wish to carry out upgradation and transformation in accordance with the "Good Medicine Manufacturing Practices" (GMP) standards. | Secretariat for Social Affairs and Culture | Pharmaceutical Administration Bureau | Lei Sai Ian    | Deputy Director            | Yuen Tek Sin           | Secretary To Deputy Director                       | 85983246  | teksinyuen@isaf.gov.mo |
|     |          |  |  |  |                                      |                |                            | Lam Fu Chong           | Chief Of Division Of Traditional Chinese Medicines | 85983218  | oliverlam@isaf.gov.mo  |

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|-----|----------|-----------------------|---|--|--------------------------------------|----------------|----------------------------|------------------------|--|-----------|------------------------|
| 62  |          |                       | (3) A legal regime for the supervision and administration of small medical devices will be created, in order to promote synergistic development between TCM and medical devices. The regime will include the management catalogue, registration, operation, and supervision of small medical devices, so that a regulatory system with Macao characteristics and international standards will be established. | Secretariat for Social Affairs and Culture | Pharmaceutical Administration Bureau | Lei Sai Ian    | Deputy Director            | Yuen Tek Sin           | Secretary To Deputy Director                           | 85983246  | teksinyuen@isaf.gov.mo |
|     |          |                       |   |  |                                      |                |                            | Lei Chi leong          | Chief Of Department Of Registration                    | 85983277  | williamlei@isaf.gov.mo |
| 63  |          |                       | (4) A registration regime for cosmetic products will be created and guidelines for the registration of cosmetic products will be set up to establish a political basis for the development of the cosmetics industry in Macao and for locally manufactured cosmetic products to enter other markets.  | Secretariat for Social Affairs and Culture | Pharmaceutical Administration Bureau | Ng Kuok Leong  | Deputy Director            | long I Mui             | Secretary To Deputy Director                           | 85983220  | iim@isaf.gov.mo        |
|     |          |                       |   |  |                                      |                |                            | Lao Nga Man            | Chief Of Department Of Planning And Quality Management | 85983228  | natenie@isaf.gov.mo    |
| 64  |          |                       | (5) The assessment and authorisation process for the registration of medicines and the licensing of pharmaceutical activities will be improved, to build an intelligent pharmaceutical supervision system. The electronic system of general pharmaceutical supervision services will be continuously expanded to optimise the interconnection of data with other public departments.                          | Secretariat for Social Affairs and Culture | Pharmaceutical Administration Bureau | Ng Kuok Leong  | Deputy Director            | long I Mui             | Secretary To Deputy Director                           | 85983220  | iim@isaf.gov.mo        |
|     |          |                       |   |  |                                      |                |                            | Ng Tak Long            | Chief Of Division Of Administration And Finance        | 85983236  | kendrew@isaf.gov.mo    |

| No. | Industry                           | Major Industrial Area                 | Priority Projects   | Main Follow-up Department  | Department                                    | Project Leader | Position of Project Leader | Project Contact Person | Position of Project Contact Person                                   | Telephone            | E-mail                   |
|-----|------------------------------------|---------------------------------------|---|--|---|----------------|----------------------------|------------------------|--|----------------------|--------------------------|
| 65  |                                    |                                       | (6) Approval procedures and the licensing regime for medical institutions will be improved and the process of opening medical institutions in Macao will be improved. The introduction of new types of medical institutions positioned between hospitals and clinics will be studied. | Secretariat for Social Affairs and Culture   | Health Bureau                                 | Lo Iek Long    | Director                   | Wong Lai In            | Secretary To The Director Of Health Bureau                           | 83907105             | jojowong@ssm.gov.mo      |
|     |                                    |                                       |   |  |   |                |                            | Pang Fong Kuong        | Clinical Director  | 83908736<br>83906620 | andypang@ssm.gov.mo      |
| 66  |                                    |                                       | (7) Support will be provided for the Research Services and Knowledge Transfer Office of the University of Macau to apply for the recognition from the Ministry of Science and Technology of the People's Republic of China as a technology transfer institution at national level.    | Secretariat for Economy and Finance,<br>Secretariat for Social Affairs and Culture | Economic and Technological Development Bureau | Pong Kai Fu    | Deputy Director            | Chan Chou Weng         | Head Of Technology Department  | 85972182             | raphaelchan@dsedt.gov.mo |
|     |                                    |                                       |   |  |   |                |                            | Lei Chon Kit           | Head Of Technology Industry Promotion Division                       | 85972135             | daniellei@dsedt.gov.mo   |
|     |                                    |                                       |   |  | University of Macau (UM)                      | Ge Wei         | Vice Rector (Research)     | Wu Szu Yi              | Secretary To Vice Rector (Research)                                  | 88229425             | drinawu@um.edu.mo        |
|     |                                    |                                       |   |  |   |                |                            | Wang Chunming          | Director Of Research Services And Knowledge Transfer Office          | 88224696             | cmwang@um.edu.mo         |
| 67  | Modern Financial Services Industry | 1. Expansion of new financial formats | (1) To build a bond market that connects Mainland China and international market.   | Secretariat for Economy and Finance  | Monetary Authority of Macao                   | Lau Hang Kun   | Executive Director         | Liu Jia Hua            | Director Of Macao Central Securities Depository And Clearing Limited | 28761311             | General@mcsd.com.mo      |
|     |                                    |                                       |   |  |   |                |                            | Lou Teng Sam           | Deputy Director Of Financial Development Department                  | 82902637             | ddf@amcm.gov.mo          |
| 68  |                                    |                                       | (2) To ensure the regular issuance of State and local government bonds in Macao, and encourage the issuance of bonds by China's policy banks in Macao.  | Secretariat for Economy and Finance  | Monetary Authority of Macao                   | Lau Hang Kun   | Executive Director         | Lou Teng Sam           | Deputy Director Of Financial Development Department                  | 82902637             | ddf@amcm.gov.mo          |
|     |                                    |                                       |   |  |   |                |                            | Chio Song Tai          | Functional Chief of Financial Development Department                 | 83952192             | ddf@amcm.gov.mo          |



| No. | Industry | Major Industrial Area | Priority Projects   | Main Follow-up Department           | Department                  | Project Leader | Position of Project Leader | Project Contact Person | Position of Project Contact Person                   | Telephone | E-mail          |
|-----|----------|-----------------------|---|-------------------------------------|-----------------------------|----------------|----------------------------|------------------------|--|-----------|-----------------|
| 69  |          |                       | (3) To optimise complementary policies for private equity funds.  | Secretariat for Economy and Finance | Monetary Authority of Macao | Lau Hang Kun   | Executive Director         | Ho lok Chun            | Director Of Banking Supervision Department           | 82902637  | ddf@amcm.gov.mo |
|     |          |                       |   |                                     |                             |                |                            | Ho Kin Ian             | Functional Chief Of Banking Supervision Department   | 83952192  | ddf@amcm.gov.mo |
| 70  |          |                       | (4) To promote the "Cross-boundary Wealth Management Connect Scheme" business.                                      | Secretariat for Economy and Finance | Monetary Authority of Macao | Lau Hang Kun   | Executive Director         | Ho lok Chun            | Director Of Banking Supervision Department           | 83952388  | DSB@amcm.gov.mo |
|     |          |                       |   |                                     |                             |                |                            | Ho Kin Ian             | Functional Chief Of Banking Supervision Department   | 83952388  | DSB@amcm.gov.mo |
| 71  |          |                       | (5) To study the tax incentive measures for asset management companies to settle in Macao.                          | Secretariat for Economy and Finance | Monetary Authority of Macao | Chan Sau San   | Chairman                   | Lou Teng Sam           | Deputy Director Of Financial Development Department  | 82902637  | ddf@amcm.gov.mo |
|     |          |                       |   |                                     |                             |                |                            | Chio Song Tai          | Functional Chief of Financial Development Department | 83952192  | ddf@amcm.gov.mo |
| 72  |          |                       | (6) To boost the innovative platform for cross-border investment and financing.                                     | Secretariat for Economy and Finance | Monetary Authority of Macao | Lau Hang Kun   | Executive Director         | Ho lok Chun            | Director Of Banking Supervision Department           | 83952388  | DSB@amcm.gov.mo |
|     |          |                       |   |                                     |                             |                |                            | Ho Chong Wa            | Deputy Director Of Banking Supervision Department    | 83952388  | DSB@amcm.gov.mo |
| 73  |          |                       | (7) To promote innovation in cross-border insurance products and services.  | Secretariat for Economy and Finance | Monetary Authority of Macao | Vong Lap Fong  | Executive Director         | Wong Weng Lon          | Deputy Director Of Insurance Supervision Department  | 83952213  | DSG@amcm.gov.mo |
|     |          |                       |   |                                     |                             |                |                            | Tam Sok Yee            | Functional Chief Of Insurance Supervision Department | 83952213  | DSG@amcm.gov.mo |
| 74  |          |                       | (8) To promote the construction of the financial services platform between China and Portuguese-speaking Countries. | Secretariat for Economy and Finance | Monetary Authority of Macao | Chan Sau San   | Chairman                   | Leong Man Ngan         | Director Of Research And Statistics Department       | 83952532  | DEE@amcm.gov.mo |
|     |          |                       |   |                                     |                             |                |                            | Chan Kuan I            | Director Of Insurance Supervision Department         | 83952213  | DSG@amcm.gov.mo |

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|-----|----------|---|---|--|-----------------------------|----------------|----------------------------|------------------------|---|-----------|------------------------|
|     |          |   |   |  |                             |                |                            | Leung Sok lan          | Deputy Director Of Banking Supervision Department                                     | 83952388  | DSB@amcm.gov.mo        |
| 75  |          |   | (9) To promote the development of green finance.  | Secretariat for Economy and Finance  | Monetary Authority of Macao | Lau Hang Kun   | Executive Director         | Ho lok Chun            | Director Of Banking Supervision Department  | 83952388  | DSB@amcm.gov.mo        |
|     |          |   |   |  |                             |                |                            | Lou Teng Sam           | Deputy Director Of Financial Development Department                                   | 82902637  | ddf@amcm.gov.mo        |
| 76  |          | 2. Improvement and optimisation of financial soft and hard infrastructure | (1) To formulate the "Securities Law" and improve relevant laws and regulations.  | Administration and Justice Affairs with work Secretariat for Economy and Finance | Legal Affairs Bureau        | Fong Peng Kit  | Deputy Director            | Lio Weng Tong          | Chief of 1st Division of the Law Drafting Department                                  | 89873428  | connielwt@dsaj.gov.mo  |
|     |          |   |   |  |                             |                |                            | Vicente Jorge Córdova  | Secretary to the Deputy Director  | 89872516  | vicentevjc@dsaj.gov.mo |
|     |          |   |   |  | Monetary Authority of Macao | Chan Sau San   | Chairman                   | Chan Wa Hong           | Acting Director Of Legal Affairs Department   | 83952343  | daj@amcm.gov.mo        |
|     |          |   |   |  |                             |                |                            | Ho lok Chun            | Director Of Banking Supervision Department  | 83952388  | dsb@amcm.gov.mo        |
| 77  |          |   | (2) To revise the "Regulations on the Constitution and Operation of Investment Funds and Investment Fund Management Companies". | Administration and Justice Affairs with work Secretariat for Economy and Finance | Legal Affairs Bureau        | Fong Peng Kit  | Deputy Director            | Lei Weng I             | Head of the Legal Translation Department  | 89873429  | winglwi@dsaj.gov.mo    |
|     |          |   |   |  |                             |                |                            | Vicente Jorge Córdova  | Secretary to the Deputy Director  | 89872516  | vicentevjc@dsaj.gov.mo |
|     |          |   |   |  | Monetary Authority of Macao | Lau Hang Kun   | Executive Director         | Ho lok Chun            | Director Of Banking Supervision Department  | 83952388  | DSB@amcm.gov.mo        |
|     |          |   |   |  |                             |                |                            | Ho Kin lan             | Functional Chief Of Banking Supervision Department                                    | 83952388  | DSB@amcm.gov.mo        |
| 78  |          |   | (3) To develop a new Legal Regime for the Exercise of Insurance Mediation Activity.   | Administration and Justice Affairs with work Secretariat for Economy and Finance | Legal Affairs Bureau        | Fong Peng Kit  | Deputy Director            | Fong Meng lan          | Head of the Department for the Study of the Legal System and Legislative Coordination | 89873490  | rachelfmi@dsaj.gov.mo  |

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|-----|----------|-----------------------|--|--|-----------------------------|----------------|----------------------------|------------------------|---|-----------|------------------------|
|     |          |                       |  |  |                             |                |                            | Vicente Jorge Córdova  | Secretary to the Deputy Director  | 89872516  | vicentevjc@dsaj.gov.mo |
|     |          |                       |  |  | Monetary Authority of Macao | Vong Lap Fong  | Executive Director         | Chan Kuan I            | Director Of Insurance Supervision Department  | 83952213  | DSG@amcm.gov.mo        |
|     |          |                       |  |  |                             |                |                            | Choy Hou Meng          | Deputy Director Of Insurance Supervision Department                                   | 83952213  | DSG@amcm.gov.mo        |
| 79  |          |                       | (4) To review the legal regime for private pension fund.                                       | Administration and Justice Affairs with work Secretariat for Economy and Finance | Legal Affairs Bureau        | Fong Peng Kit  | Deputy Director            | Fong Meng lan          | Head of the Department for the Study of the Legal System and Legislative Coordination | 89873490  | rachelfmi@dsaj.gov.mo  |
|     |          |                       |  |  |                             |                |                            | Vicente Jorge Córdova  | Secretary to the Deputy Director  | 89872516  | vicentevjc@dsaj.gov.mo |
|     |          |                       |  |  | Monetary Authority of Macao | Vong Lap Fong  | Executive Director         | Chan Kuan I            | Director Of Insurance Supervision Department  | 83952213  | DSG@amcm.gov.mo        |
|     |          |                       |  |  |                             |                |                            | Wong Weng Lon          | Deputy Director Of Insurance Supervision Department                                   | 83952213  | DSG@amcm.gov.mo        |
| 80  |          |                       | (5) To define the legal framework for risk-based capital framework for the insurance industry. | Administration and Justice Affairs with work Secretariat for Economy and Finance | Legal Affairs Bureau        | Fong Peng Kit  | Deputy Director            | Fong Meng lan          | Head of the Department for the Study of the Legal System and Legislative Coordination | 89873490  | rachelfmi@dsaj.gov.mo  |
|     |          |                       |  |  |                             |                |                            | Vicente Jorge Córdova  | Secretary to the Deputy Director  | 89872516  | vicentevjc@dsaj.gov.mo |
|     |          |                       |  |  | Monetary Authority of Macao | Vong Lap Fong  | Executive Director         | Chan Kuan I            | Director Of Insurance Supervision Department  | 83952213  | DSG@amcm.gov.mo        |
|     |          |                       |  |  |                             |                |                            | Wong Weng Lon          | Deputy Director Of Insurance Supervision Department                                   | 83952213  | DSG@amcm.gov.mo        |

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|-----|----------|-----------------------|--|--|--|----------------|----------------------------|------------------------|---|-----------|------------------------|
| 81  |          |                       | (6) To promote higher education institutions to optimise their curriculum in line with the development of modern financial services. | Secretariat for Economy and Finance,<br>Secretariat for Social Affairs and Culture | Monetary Authority of Macao            | Lei Ho Ian     | Executive Director         | Lou Teng Sam           | Deputy Director Of Financial Development Department                         | 82902645  | ddf@amcm.gov.mo        |
|     |          |                       |  |  |  |                |                            | Kun Wai Leng           | The Macau Institute of Financial Services Executive Board Secretary-General | 28568280  | general@ifs.org.mo     |
|     |          |                       |  |  | Education and Youth Development Bureau | Teng Sio Hong  | Deputy Director            | Helena Lau Fernandes   | Secretary To Deputy Director  | 83972770  | cley@dsedj.gov.mo      |
|     |          |                       |  |  |  |                |                            | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education                                    | 83972353  | mcchoi@dsedj.gov.mo    |
| 82  |          |                       | (7) To promote the cultivation of integrated talents related to the financial industry.  | Secretariat for Economy and Finance,<br>Secretariat for Social Affairs and Culture | Monetary Authority of Macao            | Lei Ho Ian     | Executive Director         | Lou Teng Sam           | Deputy Director Of Financial Development Department                         | 82902645  | ddf@amcm.gov.mo        |
|     |          |                       |  |  |  |                |                            | Kun Wai Leng           | The Macau Institute of Financial Services Executive Board Secretary-General | 28568280  | general@ifs.org.mo     |
|     |          |                       |  |  | Education and Youth Development Bureau | Teng Sio Hong  | Deputy Director            | Helena Lau Fernandes   | Secretary To Deputy Director  | 83969348  | helenalau@dsedj.gov.mo |
|     |          |                       |  |  |  |                |                            | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education                                    | 83969255  | crxavier@dsedj.gov.mo  |
| 83  |          |                       | (8) To encourage residents to obtain internationally and domestically recognised professional certifications.                        | Secretariat for Economy and Finance,<br>Secretariat for Social Affairs and Culture | Monetary Authority of Macao            | Lei Ho Ian     | Executive Director         | Lou Teng Sam           | Deputy Director Of Financial Development Department                         | 82902645  | ddf@amcm.gov.mo        |
|     |          |                       |  |  |  |                |                            | Kun Wai Leng           | The Macau Institute of Financial Services Executive Board Secretary-General | 28568280  | general@ifs.org.mo     |
|     |          |                       |  |  | Education and Youth Development Bureau | Wong Ka Ki     | Deputy Director            | Maria Cecilia Ley      | Secretary To Deputy Director  | 83972770  | cley@dsedj.gov.mo      |
|     |          |                       |  |  |  |                |                            | Choi Man Chi           | Head Of Department Of Non-Tertiary Education                                | 83972353  | mcchoi@dsedj.gov.mo    |

| No. | Industry | Major Industrial Area                             | Priority Projects  | Main Follow-up Department           | Department                  | Project Leader | Position of Project Leader | Project Contact Person | Position of Project Contact Person  | Telephone   | E-mail   |
|-----|----------|---|--|-------------------------------------|-----------------------------|----------------|----------------------------|------------------------|---|-------------|--|
| 84  |          |   | (9) To optimise the "Central Securities Depository" system.  | Secretariat for Economy and Finance | Monetary Authority of Macao | Lau Hang Kun   | Executive Director         | Liu Jia Hua            | Director Of Macao Central Securities Depository And Clearing Limited                    | 28761311    | General@mcsd.com.mo                                |
|     |          |   |  |                                     |                             |                |                            | Shen Guo Bin           | Assitant To Chief Executive Of Macao Central Securities Depository And Clearing Limited | 28761311    | General@mcsd.com.mo                                |
| 85  |          |   | (10) To optimise and expand the custody model.               | Secretariat for Economy and Finance | Monetary Authority of Macao | Lau Hang Kun   | Executive Director         | Liu Jia Hua            | Director Of Macao Central Securities Depository And Clearing Limited                    | 28761311    | General@mcsd.com.mo                                |
|     |          |   |  |                                     |                             |                |                            | Shen Guo Bin           | Assitant To Chief Executive Of Macao Central Securities Depository And Clearing Limited | 28761311    | General@mcsd.com.mo                                |
| 86  |          | 3. Strengthening the financial supervision regime | (1) To develop and optimise business supervision guidelines. | Secretariat for Economy and Finance | Monetary Authority of Macao | Lau Hang Kun   | Executive Director         | Ho lok Chun            | Director Of Banking Supervision Department  | 83952388    | DSB@amcm.gov.mo                                    |
|     |          |   |  |                                     |                             |                |                            | Vong Lap Fong          | Executive Director  | Ho Kin Ian  | Functional Chief Of Banking Supervision Department |
| 87  |          |   | (2) To strengthen technology risk supervision.               | Secretariat for Economy and Finance | Monetary Authority of Macao | Lau Hang Kun   | Executive Director         | Chan Kuan I            | Director Of Insurance Supervision Department  | 83952213    | DSG@amcm.gov.mo                                    |
|     |          |   |  |                                     |                             |                |                            | Vong Lap Fong          | Executive Director  | Ho Chong Wa | Deputy Director Of Banking Supervision Department  |
| 88  |          |   | (3) To promote the implementation of the Basel Accords.      | Secretariat for Economy and Finance | Monetary Authority of Macao | Lau Hang Kun   | Executive Director         | Ho lok Chun            | Director Of Banking Supervision Department  | 83952388    | DSB@amcm.gov.mo                                    |
|     |          |   |  |                                     |                             |                |                            | Ho Kin Ian             | Functional Chief Of Banking Supervision Department                                      | 83952388    | DSB@amcm.gov.mo                                    |
| 89  |          |   | (4) To optimise the supervisory structure and means.         | Secretariat for Economy and Finance | Monetary Authority of Macao | Lau Hang Kun   | Executive Director         | Ho lok Chun            | Deputy Director Of Banking Supervision Department                                       | 83952388    | DSB@amcm.gov.mo                                    |

| No. | Industry | Major Industrial Area  | Priority Projects   | Main Follow-up Department  | Department   | Project Leader | Position of Project Leader | Project Contact Person | Position of Project Contact Person                     | Telephone      | E-mail               |
|-----|----------|--|---|--|--|----------------|----------------------------|------------------------|--|----------------|----------------------|
|     |          |  |   |  |  |                |                            | Ho Chong Wa            | Functional Chief Of Banking Supervision Department     | 83952388       | DSB@amcm.gov.mo      |
| 90  |          | 4. Innovative development within the In-Depth Cooperation Zone | (1) To implement the “electronic fence” project in collaboration with the People’s Bank of China.                                 | Secretariat for Economy and Finance, Executive Committee of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Monetary Authority of Macao  | Lau Hang Kun   | Executive Director         | Ho lok Chun            | Director Of Banking Supervision Department             | 83952388       | DSB@amcm.gov.mo      |
|     |          |  |   |  |  |                |                            | Ho Kin Ian             | Functional Chief Of Banking Supervision Department     | 83952388       | DSB@amcm.gov.mo      |
|     |          |  |   |  | Financial Development Bureau of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Jay Pao        | Deputy Director            | Xinlai Gao             | Deputy Chief Of Cross-Border Cooperation Department,   | +86756884 2269 | jrgxl@hengqin.gov.cn |
|     |          |  |   |  |  |                |                            | Huge Luo               | Deputy Chief Of Cross-Border Cooperation Department    | +86756893 7312 | jrlsf@hengqin.gov.cn |
| 91  |          |  | (2) To promote the use of Macao’s mobile payment tools in the In-Depth Cooperation Zone.  | Secretariat for Economy and Finance, Executive Committee of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Monetary Authority of Macao  | Lau Hang Kun   | Executive Director         | Ho Chong Wa            | Deputy Director Of Banking Supervision Department      | 83952388       | DSB@amcm.gov.mo      |
|     |          |  |   |  |  |                |                            | Li Kylie               | Assistant Technician Of Banking Supervision Department | 83952388       | DSB@amcm.gov.mo      |
|     |          |  |   |  | Financial Development Bureau of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Jay Pao        | Deputy Director            | Xinlai Gao             | Deputy Chief Of Cross-Border Cooperation Department    | +86756884 2269 | jrgxl@hengqin.gov.cn |
|     |          |  |   |  |  |                |                            | Huge Luo               | Deputy Chief Of Cross-Border Cooperation Department    | +86756893 7312 | jrlsf@hengqin.gov.cn |
| 92  |          |  | (3) To encourage the Cooperation Zone to participate in the construction of the insurance service centre in the Greater Bay Area. | Secretariat for Economy and Finance, Executive Committee of the Guangdong-   | Monetary Authority of Macao  | Vong Lap Fong  | Executive Director         | Chan Kuan I            | Director Of Insurance Supervision Department           | 83952213       | DSG@amcm.gov.mo      |
|     |          |  |   |  |  |                |                            | Lou Ngai Teng          | Functional Chief Of Insurance Supervision Department   | 83952213       | DSG@amcm.gov.mo      |

| No. | Industry | Major Industrial Area | Priority Projects  | Main Follow-up Department  | Department   | Project Leader                | Position of Project Leader               | Project Contact Person | Position of Project Contact Person                   | Telephone     | E-mail                 |
|-----|----------|-----------------------|--|--|--|-------------------------------|--|------------------------|--|---------------|------------------------|
|     |          |                       |  | Macao In-Depth Cooperation Zone in Hengqin   | Financial Development Bureau of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Jay Pao                       | Deputy Director                          | Yang Zhou              | Chief Of Cross-Border Cooperation Department         | +867568937076 | jrzhouy@hengqin.gov.cn |
|     |          |                       |  |  |  |                               |  | Huge Luo               | Deputy Chief Of Cross-Border Cooperation Department  | +867568937312 | jrlsf@hengqin.gov.cn   |
| 93  |          |                       | (4) To negotiate the possibility of relaxing restrictions on the establishment of branches of Macao-invested insurance institutions in the In-Depth Cooperation Zone and to expand the business scope of Macao-invested insurance institutions established in the In-Depth Cooperation Zone. | Secretariat for Economy and Finance, Executive Committee of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Monetary Authority of Macao  | Vong Lap Fong                 | Executive Director                       | Chan Kuan I            | Director Of Insurance Supervision Department         | 83952213      | DSG@amcm.gov.mo        |
|     |          |                       |  |  |  |                               |  | Lou Ngai Teng          | Functional Chief Of Insurance Supervision Department | 83952213      | DSG@amcm.gov.mo        |
|     |          |                       |  |  | Financial Development Bureau of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Jay Pao                       | Deputy Director                          | Yang Zhou              | Chief Of Cross-Border Cooperation Department         | +867568937076 | jrzhouy@hengqin.gov.cn |
|     |          |                       |  |  |  |                               |  | Huge Luo               | Deputy Chief Of Cross-Border Cooperation Department  | +867568937312 | jrlsf@hengqin.gov.cn   |
| 94  |          |                       | (5) To negotiate the launch of pilot policies to promote investment and financing facilities and the cross-border exchange activities between Macao and the In-Depth Cooperation Zone.   | Secretariat for Economy and Finance, Executive Committee of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Monetary Authority of Macao  | Lau Hang Kun<br>Vong Lap Fong | Executive Director<br>Executive Director | Ho lok Chun            | Director Of Banking Supervision Department           | 83952388      | DSG@amcm.gov.mo        |
|     |          |                       |  |  |  |                               |  | Chan Kuan I            | Director Of Insurance Supervision Department         | 83952213      | DSB@amcm.gov.mo        |
|     |          |                       |  |  | Financial Development Bureau of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Jay Pao                       | Deputy Director                          | Xinlai Gao             | Deputy Chief Of Cross-Border Cooperation Department  | +867568937983 | jrgxl@hengqin.gov.cn   |
|     |          |                       |  |  |  |                               |  | Huge Luo               | Deputy Chief Of Cross-Border Cooperation Department  | +867568937312 | jrlsf@hengqin.gov.cn   |

| No. | Industry  | Major Industrial Area  | Priority Projects   | Main Follow-up Department           | Department                                    | Project Leader | Position of Project Leader            | Project Contact Person | Position of Project Contact Person                                     | Telephone | E-mail                   |
|-----|---|--|---|-------------------------------------|---|----------------|---------------------------------------|------------------------|--|-----------|--------------------------|
| 95  | High technology Industry and Transformation and Upgrading of Traditional Industries | 1. Supporting innovation and development of technology enterprises | (1) Official endorsements will be given to at least 40 companies certified through the "Technology Company Certification Program". Resources will be concentrated to precisely support the respective companies, providing them with support measures that contribute to their operational expansion and increased innovative capacity.                 | Secretariat for Economy and Finance | Economic and Technological Development Bureau | Pong Kai Fu    | Deputy Director                       | Chan Chou Weng         | Head Of Technology Department  | 85972182  | raphaelchan@dsedt.gov.mo |
|     |   |  |   |                                     |   |                |                                       | Iong Nin Fai           | Senior Officer Of Technology Application And Support Division          | 85972830  | ivan.iong@dsedt.gov.mo   |
| 96  |   |  | (2) Through specific financial support programs and policy support, we will attract renowned national and international companies to settle in Macao and create at least 5 research and development centres or joint laboratories, in co-operation with local higher education institutions.  | Secretariat for Economy and Finance | Science and Technology Development Fund       | Ip Kuai Lam    | Member Of Administrative Committee    | Chan Kong On           | Chief Of Science And Technology Development And Cooperation Department | 85998110  | skychan@fdct.gov.mo      |
|     |   |  |   |                                     |   |                |                                       | Che Wai Meng           | Chief Of Project Transformation And Support Department                 | 85998182  | simonche@fdct.gov.mo     |
| 97  |   |  | (3) At least 5 excellent teams will be selected for each Innovation and Entrepreneurship Competition (Macao) for Technology Enterprises from Brazil and Portugal, and the prizes will be adjusted according to the real situation, in order to attract more capable teams to participate in the Competition and promote their settlement in the region. | Secretariat for Economy and Finance | Economic and Technological Development Bureau | Pong Kai Fu    | Deputy Director                       | Chan Chou Weng         | Head Of Technology Department  | 85972182  | raphaelchan@dsedt.gov.mo |
|     |   |  |   |                                     |   |                |                                       | Lei Chon Kit           | Head Of Technology Industry Promotion Division                         | 85972135  | daniellei@dsedt.gov.mo   |
| 98  |   | 2. Promoting enterprise-led business upgrading and R&D activities  | 100 successful matches will be achieved between companies and education and research institutions.  | Secretariat for Economy and Finance | Science and Technology Development Fund       | Che Weng Keong | President Of Administrative Committee | Chan Kong On           | Chief Of Science And Technology Development And Cooperation Department | 85998110  | skychan@fdct.gov.mo      |
|     |   |  |   |                                     |   |                |                                       | Che Wai Meng           | Chief Of Project Transformation And Support Department                 | 85998182  | simonche@fdct.gov.mo     |



| No. | Industry | Major Industrial Area   | Priority Projects  | Main Follow-up Department   | Department  | Project Leader   | Position of Project Leader | Project Contact Person | Position of Project Contact Person                            | Telephone            | E-mail                   |
|-----|----------|---|--|---|---|------------------|----------------------------|------------------------|---|----------------------|--------------------------|
| 99  |          | 3. Improvement of production factors for the development of scientific and technological innovation | (1) Continue to attract large companies and emerging technology companies or teams to settle in Macao and Hengqin and guide them to make capital investments.  | Secretariat for Economy and Finance   | Economic and Technological Development Bureau   | Pong Kai Fu      | Deputy Director            | Chan Chou Weng         | Head Of Technology Department                                 | 85972182             | raphaelchan@dsedt.gov.mo |
|     |          |   |  |   |   |                  |                            | Lei Chon Kit           | Head Of Technology Industry Promotion Division                | 85972135             | daniellei@dsedt.gov.mo   |
| 100 |          |   | (2) Studying the creation of spatial supports in Macao and Hengqin for the development of the technological industry, to provide suitable development space for science and technology innovation enterprises. | Secretariat for Economy and Finance,<br>Secretariat for Social Affairs and Culture,<br>Secretariat for Transport and Public Works,<br>Executive Committee of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Economic and Technological Development Bureau   | Pong Kai Fu      | Deputy Director            | Chan Chou Weng         | Head Of Technology Department                                 | 85972182             | raphaelchan@dsedt.gov.mo |
|     |          |   |  |   |   |                  |                            | long Nin Fai           | Senior Officer Of Technology Application And Support Division | 85972830             | ivan.iong@dsedt.gov.mo   |
|     |          |   |  |   | Education and Youth Development Bureau  | Teng Sio Hong    | Deputy Director            | Helena Lau Fernandes   | Secretary To Deputy Director                                  | 83969348             | helenalau@dsedj.gov.mo   |
|     |          |   |  |   |   |                  |                            | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education                      | 83969255             | crxavier@dsedj.gov.mo    |
|     |          |   |  |   | Land and Urban Construction Bureau  | Mak Tat lo       | Deputy Director            | Leong lo Hong          | Head Of Urban Planning Department                             | 85977650<br>85977664 | PDDAE@dsscu.gov.mo       |
|     |          |   |  |   |   |                  |                            | Chan Sim Kun           | Secretary Of Deputy Director                                  | 85977663             | PDDAE@dsscu.gov.mo       |
|     |          |   |  |   | Economic Development Bureau of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Huang Zhong Jian | Deputy Director            | Ye Wei Jie             | Staff Of The Division Of Technology & Talent Development      | +86756893<br>8953    | jackye@hengqin.gov.cn    |
|     |          |   |  |   |   |                  |                            | Li Jia Min             | Staff Of The Division Of Technology & Talent Development      | +86756893<br>7002    | mirisli@hengqin.gov.cn   |
| 101 |          |   | (3) Continue to build the "National Co-working Spaces". We will give full play to the role of innovation   | Secretariat for Economy and Finance,  | Economic and Technological Development  | Pong Kai Fu      | Deputy Director            | Chan Chou Weng         | Head Of Technology Department                                 | 85972182             | raphaelchan@dsedt.gov.mo |

| No. | Industry | Major Industrial Area | Priority Projects  | Main Follow-up Department  | Department  | Project Leader   | Position of Project Leader         | Project Contact Person | Position of Project Contact Person                                     | Telephone     | E-mail                 |
|-----|----------|-----------------------|--|--|---|------------------|------------------------------------|------------------------|--|---------------|------------------------|
| 102 |          |                       | and entrepreneurship centres and train more talents in the area of innovation and entrepreneurship, promoting the installation of more projects with potential and their connection with the industries, in order to achieve the transformation of the research results. | Secretariat for Social Affairs and Culture   | Bureau  |                  |                                    | Lei Chon Kit           | Head Of Technology Industry Promotion Division                         | 85972135      | daniellei@dsedt.gov.mo |
|     |          |                       |  |  | Education and Youth Development Bureau  | Teng Sio Hong    | Deputy Director                    | Helena Lau Fernandes   | Secretary To Deputy Director   | 83969348      | helenalau@dsedj.gov.mo |
|     |          |                       |  |  |   |                  |                                    | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education                               | 83969255      | crxavier@dsedj.gov.mo  |
|     |          |                       | (4) Attracting at least 2,000 outstanding graduates in the field of science and technology to develop their careers in Macao and Hengqin.  | Secretariat for Economy and Finance, Secretariat for Social Affairs and Culture, Executive Committee of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Science and Technology Development Fund   | Ip Kuai Lam      | Member Of Administrative Committee | Chan Kong On           | Chief Of Science And Technology Development And Cooperation Department | 85998110      | skychan@fdct.gov.mo    |
|     |          |                       |  |  |   |                  |                                    | Che Wai Meng           | Chief Of Project Transformation And Support Department                 | 85998182      | simonche@fdct.gov.mo   |
|     |          |                       |  |  | Education and Youth Development Bureau  | Teng Sio Hong    | Deputy Director                    | Helena Lau Fernandes   | Secretary To Deputy Director   | 83969348      | helenalau@dsedj.gov.mo |
|     |          |                       |  |  |   |                  |                                    | Chan Lok Wai           | Head Of Department Of Students   | 83969287      | iwchan@dsedj.gov.mo    |
|     |          |                       |  |  | Economic Development Bureau of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Huang Zhong Jian | Deputy Director                    | Ye Wei Jie             | Staff Of The Division Of Technology & Talent Development               | +867568938953 | jackye@hengqin.gov.cn  |
|     |          |                       |  |  |   |                  |                                    | Li Jia Min             | Staff Of The Division Of Technology & Talent Development               | +867568937002 | mirisli@hengqin.gov.cn |

| No.   | Industry                          | Major Industrial Area | Priority Projects  | Main Follow-up Department  | Department                             | Project Leader              | Position of Project Leader         | Project Contact Person   | Position of Project Contact Person  | Telephone                       | E-mail                 |
|---|-----------------------------------|-----------------------|--|--|--|-----------------------------|------------------------------------|--|---|---------------------------------|------------------------|
| 103   |                                   |                       | (5) Strengthening the training of Macao's science and engineering talents. | Secretariat for Economy and Finance,<br>Secretariat for Social Affairs and Culture | Labour Affairs Bureau                  | Wong Chi Hong               | Director                           | Cheung Wai   | Department Head, Vocational Training Department   | 83999126                        | wcheung@dsal.gov.mo    |
|   |                                   |                       |  |  |  |                             |                                    | Lei Man Teng   | Division Head, Skills Evaluation Division   | 83999905                        | tammylei@dsal.gov.mo   |
|   |                                   |                       |  |  | Education and Youth Development Bureau | Teng Sio Hong<br>Wong Ka Ki | Deputy Director<br>Deputy Director | Helena Lau Fernandes   | Secretary To Deputy Director (Sht)  | 83969348                        | helenalau@dsedj.gov.mo |
|   |                                   |                       |  |  |  |                             |                                    | Maria Cecilia Ley  | Secretary To Deputy Director (Kkw)  | 83972770                        | cley@dsedj.gov.mo      |
|   |                                   |                       |  |  |  |                             |                                    | Wong Kin Mou   | Head Of Department Of Educational Research And Planning   | 83972817                        | kmwong@dsedj.gov.mo    |
|   |                                   |                       |  |  |  |                             |                                    | Choi Man Chi   | Head Of Department Of Non-Tertiary Education  | 83972353                        | mcchoi@dsedj.gov.mo    |
|   |                                   |                       |  |  | 104                                    |                             |                                    | (6) Supporting at least 2,000 Macao students from higher education institutions to undertake internships in technology companies in Macao or Mainland China. | Secretariat for Economy and Finance,<br>Secretariat for Social Affairs and Culture, Executive Committee of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Labour Affairs Bureau           | Chan Un Tong           |
| Wong Sio Kuan   | Group Head, Employment Department | 83999811              | jadewong@dsal.gov.mo   |  |  |                             |                                    |  |   |                                 |                        |
| Education and Youth Development Bureau  | Teng Sio Hong                     | Deputy Director       | Helena Lau Fernandes   | Secretary To Deputy Director   |  |                             |                                    |  |   | 83969348                        | helenalau@dsedj.gov.mo |
|   |                                   |                       | Chan lok Wai   | Head Of Department Of Students   |  |                             |                                    |  |   | 83969287                        | iwchan@dsedj.gov.mo    |
| Livelihood Affairs Bureau of the Guangdong-Macao In-Depth Cooperation Zone in | Huang Yujie, Jeff                 | Director              | Li Yi  | Division of Culture and Sports, Acting Head  |  |                             |                                    |  |   | +867568841035<br>+8618826925699 | msly@hengqin.gov.cn    |
|   |                                   |                       | Pan Sicong, Pedro  | Division of Culture and Sports, Acting   |  |                             |                                    |  |   | +8613928040231                  | msly@hengqin.gov.cn    |

| No. | Industry | Major Industrial Area  | Priority Projects   | Main Follow-up Department   | Department                              | Project Leader | Position of Project Leader            | Project Contact Person | Position of Project Contact Person  | Telephone | E-mail                 |
|-----|----------|--|---|---|---|----------------|---------------------------------------|------------------------|---|-----------|------------------------|
|     |          |  |   |   | Hengqin                                 |                |                                       |                        | Deputy Head   |           |                        |
| 105 |          | 4. Supporting the scientific research of higher education institutions and the transformation of their results | (1) Priority will be given to developing cutting-edge scientific research in the areas of traditional Chinese medicine, chip design, internet of things, artificial intelligence, space science, advanced materials and health sciences, with a view of producing leading results.  | Secretariat for Economy and Finance, Secretariat for Social Affairs and Culture | Science and Technology Development Fund | Che Weng Keong | President Of Administrative Committee | Chan Kong On           | Chief Of Science And Technology Development And Cooperation Department        | 85998110  | skychan@fdct.gov.mo    |
|     |          |  |   |   |   |                |                                       | Che Wai Meng           | Chief Of Project Transformation And Support Department                        | 85998182  | simonche@fdct.gov.mo   |
|     |          |  |   |   | Education and Youth Development Bureau  | Teng Sio Hong  | Deputy Director                       | Helena Lau Fernandes   | Secretary To Deputy Director  | 83969348  | helenalau@dsedj.gov.mo |
|     |          |  |   |   |   |                |                                       | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education                                      | 83969255  | crxavier@dsedj.gov.mo  |
| 106 |          |  | (2) Efforts will be made to promote the State Key Laboratories to carry out applied research in the intermediate phase, reinforcing its co-operation with results transformation institutions, with a view to accumulating more results with perspectives of transformation and promoting the transformation of scientific research results to the final phase. | Secretariat for Economy and Finance, Secretariat for Social Affairs and Culture | Science and Technology Development Fund | Ip Kuai Lam    | Member Of Administrative Committee    | Chan Kong On           | Chief Of Science And Technology Development And                               | 85998110  | skychan@fdct.gov.mo    |
|     |          |  |   |   |   |                |                                       | Che Wai Meng           | Cooperation Department Chief Of Project Transformation And Support Department | 85998182  | simonche@fdct.gov.mo   |
|     |          |  |   |   | Education and Youth Development Bureau  | Teng Sio Hong  | Deputy Director                       | Helena Lau Fernandes   | Secretary To Deputy Director  | 83969348  | helenalau@dsedj.gov.mo |
|     |          |  |   |   |   |                |                                       | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education                                      | 83969255  | crxavier@dsedj.gov.mo  |
| 107 |          |  | ((3) Continue to support established research and development laboratories and centres, to produce scientific and applied research results and promote the transformation of the results.   | Secretariat for Economy and Finance, Secretariat for Social Affairs and Culture | Science and Technology Development Fund | Ip Kuai Lam    | Member Of Administrative Committee    | Chan Kong On           | Chief Of Science And Technology Development And Cooperation Department        | 85998110  | skychan@fdct.gov.mo    |
|     |          |  |   |   |   |                |                                       | Che Wai Meng           | Chief Of Project Transformation And Support Department                        | 85998182  | simonche@fdct.gov.mo   |

| No. | Industry | Major Industrial Area | Priority Projects   | Main Follow-up Department   | Department                              | Project Leader | Position of Project Leader            | Project Contact Person | Position of Project Contact Person                                     | Telephone | E-mail                 |
|-----|----------|-----------------------|---|---|---|----------------|---------------------------------------|------------------------|--|-----------|------------------------|
|     |          |                       |   |   | Education and Youth Development Bureau  | Teng Sio Hong  | Deputy Director                       | Helena Lau Fernandes   | Secretary To Deputy Director   | 83969348  | helenalau@dsedj.gov.mo |
|     |          |                       |   |   | Education and Youth Development Bureau  | Teng Sio Hong  | Deputy Director                       | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education                               | 83969255  | crxavier@dsedj.gov.mo  |
| 108 |          |                       | (4) The complete management chain of scientific research projects will be improved, optimising the evaluation mechanism and providing specific support to scientific research results obtained at different stages.         | Secretariat for Economy and Finance, Secretariat for Social Affairs and Culture | Science and Technology Development Fund | Che Weng Keong | President Of Administrative Committee | Chan Kong On           | Chief Of Science And Technology Development And Cooperation Department | 85998110  | skychan@fdct.gov.mo    |
|     |          |                       |   |   | Science and Technology Development Fund | Che Weng Keong | President Of Administrative Committee | Che Wai Meng           | Chief Of Project Transformation And Support Department                 | 85998182  | simonche@fdct.gov.mo   |
|     |          |                       |   |   | Education and Youth Development Bureau  | Teng Sio Hong  | Deputy Director                       | Helena Lau Fernandes   | Secretary To Deputy Director   | 83969348  | helenalau@dsedj.gov.mo |
|     |          |                       |   |   | Education and Youth Development Bureau  | Teng Sio Hong  | Deputy Director                       | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education                               | 83969255  | crxavier@dsedj.gov.mo  |
| 109 |          |                       | (5) Priority will be given to the transformation and promotion of results with potentials through financing priority research projects.   | Secretariat for Economy and Finance, Secretariat for Social Affairs and Culture | Science and Technology Development Fund | Ip Kuai Lam    | Member Of Administrative Committee    | Chan Kong On           | Chief Of Science And Technology Development And Cooperation Department | 85998110  | skychan@fdct.gov.mo    |
|     |          |                       |   |   | Science and Technology Development Fund | Ip Kuai Lam    | Member Of Administrative Committee    | Che Wai Meng           | Chief Of Project Transformation And Support Department                 | 85998182  | simonche@fdct.gov.mo   |
|     |          |                       |   |   | Education and Youth Development Bureau  | Teng Sio Hong  | Deputy Director                       | Helena Lau Fernandes   | Secretary To Deputy Director   | 83969348  | helenalau@dsedj.gov.mo |
|     |          |                       |   |   | Education and Youth Development Bureau  | Teng Sio Hong  | Deputy Director                       | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education                               | 83969255  | crxavier@dsedj.gov.mo  |
| 110 |          |                       | (6) Regarding the Development Plan Funding for Scientific Research and Innovation, the proportion of "questions are raised on the demand side" will be constantly increased in projects with the highest amount of funding. | Secretariat for Economy and Finance, Secretariat for Social Affairs and Culture | Science and Technology Development Fund | Ip Kuai Lam    | Member Of Administrative Committee    | Chan Kong On           | Chief Of Science And Technology Development And Cooperation Department | 85998110  | skychan@fdct.gov.mo    |
|     |          |                       |   |   | Science and Technology Development Fund | Ip Kuai Lam    | Member Of Administrative Committee    | Che Wai Meng           | Chief Of Project Transformation And Support Department                 | 85998182  | simonche@fdct.gov.mo   |

| No. | Industry | Major Industrial Area  | Priority Projects   | Main Follow-up Department           | Department  | Project Leader        | Position of Project Leader | Project Contact Person | Position of Project Contact Person   | Telephone | E-mail                 |
|-----|----------|--|---|-------------------------------------|---|-----------------------|----------------------------|------------------------|--|-----------|------------------------|
|     |          |  |   |                                     | Education and Youth Development Bureau            | Teng Sio Hong         | Deputy Director            | Helena Lau Fernandes   | Secretary To Deputy Director   | 83969348  | helenalau@dsedj.gov.mo |
|     |          |  |   |                                     |   |                       |                            | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education   | 83969255  | crxavier@dsedj.gov.mo  |
| 111 |          | 5. Boosting industrial and traditional industries to upgrade and transform with technologies | (1) Through the "Integrated Standards and Certification Support Services", the "Product Shipping Services Abroad for Testing and Analysis" and the "Macao Product Quality Certification Scheme", the management level of industrial enterprises will be improved and the quality brand image of Macao's industrial products will be reinforced. | Secretariat for Economy and Finance | Macau Productivity and Technology Transfer Centre | Victoria Kuan         | Director-General           | Vong Kin Cheng         | Senior Manager   | 88980815  | fkcvang@cpttm.org.mo   |
|     |          |  |   |                                     |   |                       |                            | Ma Ka Hei              | Assistant Manager  | 88980870  | kahei@cpttm.org.mo     |
| 112 |          |  | (2) The functions of the platform "Macao Ideas" and promote "Made in Macao", "Macao Design" and "Macao Brand" products will be further developed, and online and offline promotion of Macao's industrial products will be strengthened.   | Secretariat for Economy and Finance | Commerce and Investment Promotion Institute       | Vincent U Larry Leong | President<br>Director      | Ray Chao               | Senior Manager Of Investment Promotion And Commerce Development Affairs Department | 87989684  | raychao@ipim.gov.mo    |
|     |          |  |   |                                     |   |                       |                            | Sanna Leong            | Manager Of Commerce And Business Development Division                              | 87989633  | sannaleong@ipim.gov.mo |
| 113 |          |  | (3) Seminars or workshops will be organised for industrial companies to adopt cloud services and the application of the back-end electronic management system.  | Secretariat for Economy and Finance | Macau Productivity and Technology Transfer Centre | Victoria Kuan         | Director-General           | Vong Kin Cheng         | Senior Manager   | 88980815  | fkcvang@cpttm.org.mo   |
|     |          |  |   |                                     |   |                       |                            | Ma Ka Hei              | Assistant Manager  | 88980870  | kahei@cpttm.org.mo     |
| 114 |          |  | (4) Through the "Subsidy Scheme for Encouraging Enterprise Upgrading and Development", financial leasing rent subsidies and loan interest subsidies will be granted to Macao companies,   | Secretariat for Economy and Finance | Economic and Technological Development Bureau     | Tai Kin Ip            | Director                   | Leung Antonio          | Head Of Economic Activities Development Department                                 | 85972230  | antonio@dsedt.gov.mo   |

| No. | Industry | Major Industrial Area                                | Priority Projects  | Main Follow-up Department   | Department                                    | Project Leader | Position of Project Leader         | Project Contact Person | Position of Project Contact Person                                     | Telephone | E-mail                   |
|-----|----------|--|--|---|---|----------------|------------------------------------|------------------------|--|-----------|--------------------------|
|     |          |  | including industrial companies, in order to encourage companies to conduct facility upgrading, technological innovation, modernisation and reconversion.   |   |   |                |                                    | Chan Hoi Si            | Head Of Industry And Commerce Support Division                         | 85972284  | hschan@dsedt.gov.mo      |
| 115 |          |  | (5) Promoting the widespread application of back-end digital management by enterprises through the "Enterprise Back-end Electronic Management Subsidy Scheme".   | Secretariat for Economy and Finance   | Economic and Technological Development Bureau | Pong Kai Fu    | Deputy Director                    | Chan Chou Weng         | Head Of Technology Department  | 85972182  | raphaelchan@dsedt.gov.mo |
|     |          |  |  |   |   |                |                                    | long Nin Fai           | Senior Officer Of Technology Application And Support Division          | 85972830  | ivan.iong@dsedt.gov.mo   |
| 116 |          |  | (6) Support will be provided, in conjunction with gaming concessionaires, to companies or technological innovation teams.  | Secretariat for Economy and Finance   | Economic and Technological Development Bureau | Pong Kai Fu    | Deputy Director                    | Chan Chou Weng         | Head Of Technology Department  | 85972182  | raphaelchan@dsedt.gov.mo |
|     |          |  |  |   |   |                |                                    | long Nin Fai           | Senior Officer Of Technology Application And Support Division          | 85972830  | ivan.iong@dsedt.gov.mo   |
| 117 |          |  | (7) Supporting the information technology industry to use new digital technologies and special visual effects technologies to participate in the Government tourism projects.  | Secretariat for Economy and Finance   | Economic and Technological Development Bureau | Pong Kai Fu    | Deputy Director                    | Chan Chou Weng         | Head Of Technology Department  | 85972182  | raphaelchan@dsedt.gov.mo |
|     |          |  |  |   |   |                |                                    | long Nin Fai           | Senior Officer Of Technology Application And Support Division          | 85972830  | ivan.iong@dsedt.gov.mo   |
| 118 |          | 6. Types of industries to be developed as a priority | (1) Integrated circuit design, supporting IP libraries; development of advanced manufacturing technologies, such as electronic components; research and development of elementary software, such as generic or advanced technology processor, storage device, as well as their respective testing tools. | Secretariat for Economy and Finance, Secretariat for Social Affairs and Culture | Economic and Technological Development Bureau | Pong Kai Fu    | Deputy Director                    | Chan Chou Weng         | Head Of Technology Department  | 85972182  | raphaelchan@dsedt.gov.mo |
|     |          |  |  |   |   |                |                                    | Lei Chon Kit           | Head Of Technology Industry Promotion Division                         | 85972135  | daniellei@dsedt.gov.mo   |
|     |          |  |  |   | Science and Technology Development Fund       | Ip Kuai Lam    | Member Of Administrative Committee | Chan Kong On           | Chief Of Science And Technology Development And Cooperation Department | 85998110  | skychan@fdct.gov.mo      |

| No.                                    | Industry      | Major Industrial Area | Priority Projects  | Main Follow-up Department  | Department                                    | Project Leader         | Position of Project Leader         | Project Contact Person | Position of Project Contact Person                                     | Telephone | E-mail                   |
|--|---------------|-----------------------|--|--|---|------------------------|------------------------------------|------------------------|--|-----------|--------------------------|
| 119                                    |               |                       |  |  |   |                        |                                    | Che Wai Meng           | Chief Of Project Transformation And Support Department                 | 85998182  | simonche@fdct.gov.mo     |
|  |               |                       |  |  | Education and Youth Development Bureau        | Teng Sio Hong          | Deputy Director                    | Helena Lau Fernandes   | Secretary To Deputy Director   | 83969348  | helenalau@dsedj.gov.mo   |
|  |               |                       |  |  |   |                        |                                    | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education                               | 83969255  | crxavier@dsedj.gov.mo    |
|  |               |                       | (2) The development of segmented fields, such as artificial intelligence products, the application system for industry and enterprise informatization, software and system technologies, big data technology etc.  | Secretariat for Economy and Finance,<br>Secretariat for Social Affairs and Culture | Economic and Technological Development Bureau | Pong Kai Fu            | Deputy Director                    | Chan Chou Weng         | Head Of Technology Department  | 85972182  | raphaelchan@dsedt.gov.mo |
|  |               |                       |  |  |   |                        |                                    | Lei Chon Kit           | Head Of Technology Industry Promotion Division                         | 85972135  | daniellei@dsedt.gov.mo   |
|  |               |                       |  |  | Science and Technology Development Fund       | Ip Kuai Lam            | Member Of Administrative Committee | Chan Kong On           | Chief Of Science And Technology Development And Cooperation Department | 85998110  | skychan@fdct.gov.mo      |
| Education and Youth Development Bureau | Teng Sio Hong | Deputy Director       | Helena Lau Fernandes   | Secretary To Deputy Director   | 83969348                                      | helenalau@dsedj.gov.mo |                                    |                        |  |           |                          |
|  |               |                       | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education   | 83969255                                      | crxavier@dsedj.gov.mo  |                                    |                        |  |           |                          |
| 120                                    |               |                       | (3) Research and development of network information services technology, Internet information services, Internet platform construction and operation, development of cybersecurity products and data security products, development of products and services related to information security technology. | Secretariat for Economy and Finance,<br>Secretariat for Social Affairs and Culture | Economic and Technological Development Bureau | Pong Kai Fu            | Deputy Director                    | Chan Chou Weng         | Head Of Technology Department  | 85972182  | raphaelchan@dsedt.gov.mo |
|  |               |                       |  |  |   |                        |                                    | Lei Chon Kit           | Head Of Technology Industry Promotion Division                         | 85972135  | daniellei@dsedt.gov.mo   |
|  |               |                       |  |  | Science and Technology Development Fund       | Ip Kuai Lam            | Member Of Administrative Committee | Chan Kong On           | Chief Of Science And Technology Development And Cooperation Department | 85998110  | skychan@fdct.gov.mo      |



| No.                                    | Industry   | Major Industrial Area                           | Priority Projects   | Main Follow-up Department   | Department                                    | Project Leader         | Position of Project Leader | Project Contact Person | Position of Project Contact Person                                     | Telephone | E-mail                   |
|--|--|---|---|---|---|------------------------|----------------------------|------------------------|--|-----------|--------------------------|
| 121                                    |  |   | (4) Development of technologies and products from emerging sciences, particularly relating to stem cells, life and health; development of biological and biomedical engineering technologies. | Secretariat for Economy and Finance, Secretariat for Social Affairs and Culture | Education and Youth Development Bureau        | Teng Sio Hong          | Deputy Director            | Che Wai Meng           | Chief Of Project Transformation And Support Department                 | 85998182  | simonche@fdct.gov.mo     |
|  |  |   |   |   | Education and Youth Development Bureau        | Teng Sio Hong          | Deputy Director            | Helena Lau Fernandes   | Secretary To Deputy Director   | 83969348  | helenalau@dsedj.gov.mo   |
|  |  |   |   |   |   |                        |                            | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education                               | 83969255  | crxavier@dsedj.gov.mo    |
|  |  |   |   |   | Economic and Technological Development Bureau | Pong Kai Fu            | Deputy Director            | Chan Chou Weng         | Head Of Technology Department  | 85972182  | raphaelchan@dsedt.gov.mo |
|  |  |   |   |   |   |                        |                            | Lei Chon Kit           | Head Of Technology Industry Promotion Division                         | 85972135  | daniellei@dsedt.gov.mo   |
|  |  |   |   |   |   |                        |                            | Chan Kong On           | Chief Of Science And Technology Development And Cooperation Department | 85998110  | skychan@fdct.gov.mo      |
| Che Wai Meng                           | Chief Of Project Transformation And Support Department | 85998182  | simonche@fdct.gov.mo  |   |   |                        |                            |                        |  |           |                          |
| Education and Youth Development Bureau | Teng Sio Hong  | Deputy Director                                 | Helena Lau Fernandes  | Secretary To Deputy Director  | 83969348                                      | helenalau@dsedj.gov.mo |                            |                        |  |           |                          |
|  |  |   | Carlos Roberto Xavier   | Head Of Department Of Tertiary Education  | 83969255                                      | crxavier@dsedj.gov.mo  |                            |                        |  |           |                          |
| 122                                    |  | 7. Expansion of Macao Refuse Incineration Plant | The expansion of Macao Refuse Incineration Plant has been launched and is expected to be completed in 2024.   | Secretariat for Transport and Public Works                                      | Environmental Protection Bureau               | Tam Vai Man            | Director                   | Chan Kwok Ho           | Head Of The Environmental Infrastructures                              | 82975505  | PDDAE@dspace.gov.mo      |
|  |  |   |   |   |   |                        |                            | Lo Veng Cheong         | Management Center Senior Technician                                    | 82975504  | PDDAE@dspace.gov.mo      |
| 123                                    |  | 8. Organic Resource Recycling Centre            | The Organic Resource Recycling Centre will be built in the Landfill area for construction materials waste that uses biogas generated  | Secretariat for Transport and Public Works                                      | Environmental Protection Bureau               | Tam Vai Man            | Director                   | Chan Kwok Ho           | Head Of The Environmental Infrastructures Management Center            | 82975505  | PDDAE@dspace.gov.mo      |

| No. | Industry | Major Industrial Area           | Priority Projects   | Main Follow-up Department                  | Department                      | Project Leader | Position of Project Leader | Project Contact Person | Position of Project Contact Person  | Telephone | E-mail              |
|-----|----------|---------------------------------|---|--|---------------------------------|----------------|----------------------------|------------------------|---|-----------|---------------------|
|     |          |                                 | by anaerobic digestion as its main technology to produce electrical energy. The project is expected to be completed in 2027 and will be possible to recover energy equivalent to 136,000 kWh of electricity, for its own use and output uses.   |  |                                 |                |                            | Sam Sok Peng           | Senior Technician   | 82975574  | PDDAE@dspa.gov.mo   |
| 124 |          | 9. Projects of public utilities | (1) Respective concessionaires will be co-ordinated to promote the digital transformation of their activities, with the main projects including the application of smart electricity meters, standardised processes, electricity network installation work processes and data digitisation, interconnection between the companies' website and mobile application platforms, use of the cloud platform for charging electric vehicles, use of situational awareness technology in the information network for real-time monitoring, among others. | Secretariat for Transport and Public Works | Environmental Protection Bureau | Tam Vai Man    | Director                   | Lou Sam Cheong         | Head Of The Department Of Development And Management Of The Energy Sector | 82915388  | PDDAE@dspa.gov.mo   |
|     |          |                                 |   |  |                                 |                |                            | Lei Chu San            | Senior Technician   | 82915438  | PDDAE@dspa.gov.mo   |
| 125 |          |                                 | (2) Construction of the pipeline network to increase the capacity to create an integrated, safe, autonomous and controllable solution, in order to supervise the pipeline network and the level of services in accordance with local conditions.  | Secretariat for Transport and Public Works | Environmental Protection Bureau | Tam Vai Man    | Director                   | Lou Sam Cheong         | Head Of The Department Of Development And Management Of The Energy Sector | 82915388  | PDDAE@dspa.gov.mo   |
|     |          |                                 |   |  |                                 |                |                            | Lei Chu San            | Senior Technician   | 82915438  | PDDAE@dspa.gov.mo   |
|     |          |                                 |   |  | Marine and Water Bureau         | Kuok Kin       | Subdirector                | Lam Son                | Head Of Water Resources Department  | 89882451  | PDDAE@marine.gov.mo |
|     |          |                                 |   |  |                                 |                |                            | Chan Hou Wo            | Chief Of Planning & Development Division                                  | 89882436  | PDDAE@marine.gov.mo |
| 126 |          |                                 | (3) Continue to expand the scope of application of smart water  | Secretariat for Transport and              | Marine and Water Bureau         | Kuok Kin       | Subdirector                | Lam Son                | Head Of Water Resources   | 89882451  | PDDAE@marine.gov.mo |

| No. | Industry                           | Major Industrial Area   | Priority Projects   | Main Follow-up Department                  | Department                                  | Project Leader         | Position of Project Leader | Project Contact Person | Position of Project Contact Person   | Telephone | E-mail                 |
|-----|------------------------------------|---|---|--|---|------------------------|----------------------------|------------------------|--|-----------|------------------------|
|     |                                    |   | services to ensure the security of water supply.  | Public Works                               |   |                        |                            |                        | Department   |           |                        |
|     |                                    |   |   |  |   |                        |                            | Chan Hou Wo            | Chief Of Planning & Development Division   | 89882436  | PDDAE@marine.gov.mo    |
| 127 |                                    | 10. Promotion of legislation in telecommunications  | Requirements for the establishment and operation of data centres in Macao will be made relaxed, in order to promote the development of cross-border data between Macao and Hengqin.   | Secretariat for Transport and Public Works | Macao Post and Telecommunications Bureau    | Lao Lan Wa             | Deputy Director            | Wu Heng Meng           | Head Of Division Of Regulatory Affairs   | 83968432  | PDDAE@ctt.gov.mo       |
|     |                                    |   |   |  |   |                        |                            | Choi Fan               | Head Of Department Of Telecommunications Management  | 83968846  | PDDAE@ctt.gov.mo       |
| 128 |                                    | 11. Promotion of the installation and use of the optical cable system on the Hong Kong-Zhuhai-Macao Bridge that directly connects Hong Kong and Macao | The stability and security of communication infrastructures with the outside world will be further reinforced, effectively reducing communication delays between Hong Kong and Macao. | Secretariat for Transport and Public Works | Macao Post and Telecommunications Bureau    | Lao Lan Wa             | Deputy Director            | Chong Kin Man          | Head Of Division Of Standards And Technology   | 83967722  | PDDAE@ctt.gov.mo       |
|     |                                    |   |   |  |   |                        |                            | Choi Fan               | Head Of Department Of Telecommunications Management  | 83968846  | PDDAE@ctt.gov.mo       |
| 129 | Convention and Exhibition Industry | 1. Organizing local convention and exhibition industry to participate in influential business tourism exhibitions at home and abroad                  | (1) The Worldwide Exhibition for Incentive Travel, Meetings and Events (IMEX).  | Secretariat for Economy and Finance        | Commerce and Investment Promotion Institute | Vincent U, Elaine Wong | President, Director        | Steve Chan             | Senior Manager Of Promotional Activities And Development Of Conventions And Exhibitions Department | 87989708  | stevechan@ipim.gov.mo  |
|     |                                    |   |   |  |   |                        |                            | Gloria Chak            | Manager Of Convention And Exhibition Industry Development Division                                 | 87989734  | gloriachak@ipim.gov.mo |
| 130 |                                    |   | (2) Incentive Travel & Conventions, Meetings Asia (IT&CM Asia).   | Secretariat for Economy and Finance        | Commerce and Investment Promotion Institute | Vincent U, Elaine Wong | President, Director        | Steve Chan             | Senior Manager Of Promotional Activities And Development Of Conventions And Exhibitions Department | 87989708  | stevechan@ipim.gov.mo  |

| No. | Industry | Major Industrial Area   | Priority Projects   | Main Follow-up Department   | Department                                  | Project Leader         | Position of Project Leader | Project Contact Person | Position of Project Contact Person   | Telephone | E-mail                 |
|-----|----------|---|---|---|---|------------------------|----------------------------|------------------------|--|-----------|------------------------|
|     |          |   |   |   |   |                        |                            | Gloria Chak            | Manager Of Convention And Exhibition Industry Development Division                                 | 87989734  | gloriachak@ipim.gov.mo |
| 131 |          |   | (3) European Incentives, Business Travel & Meetings (IBTM World). | Secretariat for Economy and Finance   | Commerce and Investment Promotion Institute | Vincent U, Elaine Wong | President, Director        | Steve Chan             | Senior Manager Of Promotional Activities And Development Of Conventions And Exhibitions Department | 87989708  | stevechan@ipim.gov.mo  |
|     |          |   |   |   |   |                        |                            | Gloria Chak            | Manager Of Convention And Exhibition Industry Development Division                                 | 87989734  | gloriachak@ipim.gov.mo |
| 132 |          | 2. Launching the "Tour, gastronomy and accommodation for MICE visitors and participants" itineraries together with Macao gaming concessionaires, and deepening the implementation of the "Macao MICE Environment Experience Tour" | ---   | Secretariat for Economy and Finance   | Commerce and Investment Promotion Institute | Vincent U, Elaine Wong | President, Director        | Steve Chan             | Senior Manager Of Promotional Activities And Development Of Conventions And Exhibitions Department | 87989708  | stevechan@ipim.gov.mo  |
|     |          |   |   |   |   |                        |                            | Gloria Chak            | Manager Of Convention And Exhibition Industry Development Division                                 | 87989734  | gloriachak@ipim.gov.mo |
| 133 |          | 3. Strengthening the functions of local brand fairs as incubators for conventions and exhibitions   | (1) CHEXPO Macao.   | Secretariat for Economy and Finance, Secretariat for Social Affairs and Culture | Commerce and Investment Promotion Institute | Vincent U, Elaine Wong | President, Director        | Steve Chan             | Senior Manager Of Promotional Activities And Development Of Conventions And Exhibitions Department | 87989708  | stevechan@ipim.gov.mo  |

| No.        | Industry                                   | Major Industrial Area | Priority Projects  | Main Follow-up Department  | Department                                  | Project Leader         | Position of Project Leader | Project Contact Person   | Position of Project Contact Person   | Telephone                                   | E-mail                 |
|------------|--|-----------------------|--|--|---|------------------------|----------------------------|--|--|---|------------------------|
|            |  |                       |  |  |   |                        |                            | Kevin Fong   | Manager Of Promotional Activities Division   | 87989727                                    | kfong@ipim.gov.mo      |
|            |  |                       |  |  | Pharmaceutical Administration Bureau        | Ng Kuok Leong          | Deputy Director            | long I Mui   | Secretary To Deputy Director   | 85983220                                    | iim@isaf.gov.mo        |
|            |  |                       |  |  |   |                        |                            | Lao Nga Man  | Chief Of Department Of Planning And Quality Management   | 85983228                                    | natenie@isaf.gov.mo    |
| 134        |  |                       | (2) Science and Technology Week and Exhibition of Achievements in Science and Technology Innovation. | Secretariat for Economy and Finance,<br>Secretariat for Social Affairs and Culture | Commerce and Investment Promotion Institute | Vincent U, Elaine Wong | President, Director        | Steve Chan   | Senior Manager Of Promotional Activities And Development Of Conventions And Exhibitions Department | 87989708                                    | stevechan@ipim.gov.mo  |
|            |  |                       |  |  |   |                        |                            | Kevin Fong   | Manager Of Promotional Activities Division   | 87989727                                    | kfong@ipim.gov.mo      |
|            |  |                       |  |  | Education and Youth Development Bureau      | Teng Sio Hong          | Deputy Director            | Helena Lau Fernandes   | Secretary To Deputy Director   | 83969348                                    | helenalau@dsedj.gov.mo |
|            |  |                       |  |  |   |                        |                            | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education   | 83969255                                    | crxavier@dsedj.gov.mo  |
|            |  |                       |  |  |   |                        |                            | Chan lok Wai   | Head Of Department Of Students   | 83969287                                    | iwchan@dsedj.gov.mo    |
|            |  |                       |  |  | 135   |                        |                            | (3) China (Macao) Creative Industry Conference and Exhibition. | Secretariat for Economy and Finance,<br>Secretariat for Social Affairs and Culture                 | Commerce and Investment Promotion Institute | Vincent U, Elaine Wong |
| Kevin Fong | Manager Of Promotional Activities Division | 87989727              | kfong@ipim.gov.mo  |  |   |                        |                            |  |  |   |                        |

| No. | Industry | Major Industrial Area  | Priority Projects  | Main Follow-up Department  | Department                                  | Project Leader         | Position of Project Leader       | Project Contact Person | Position of Project Contact Person   | Telephone | E-mail                     |
|-----|----------|--|--|--|---|------------------------|----------------------------------|------------------------|--|-----------|----------------------------|
|     |          |  |  |  | Cultural Affairs Bureau                     | Cheang Kai Meng        | Vice President                   | Ng Sio I               | Secretary To The Vice President  | 83996657  | julietan@icm.gov.mo        |
|     |          |  |  |  |   |                        |                                  | Ho Hong Pan            | Head Of Department For Promoting Cultural And Creative Industries                                  | 83996298  | hpho@icm.gov.mo            |
|     |          |  |  |  | Cultural Development Fund                   | Hoi Kam Un             | Member Of Administrative Council | Kou Ka Man             | Secretary Of The Administrative Council  | 89850806  | carmenkou@fdc.gov.mo       |
|     |          |  |  |  |   |                        |                                  | Ao Ieong Hoi Meng      | Head Of Funding Management Division  | 89850868  | edith@fdc.gov.mo           |
|     |          |  |  |  | Education and Youth Development Bureau      | Teng Sio Hong          | Deputy Director                  | Helena Lau Fernandes   | Secretary To Deputy Director   | 83969348  | helenalau@dsedj.gov.mo     |
|     |          |  |  |  |   |                        |                                  | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education   | 83969255  | crxavier@dsedj.gov.mo      |
| 136 |          | 4. Seeking for the regular hosting of professional conventions and exhibitions in Macao from influential official entities in Mainland China, including: | (1) Global Legal & Sustainable Timber Forum.                                       | Secretariat for Economy and Finance  | Commerce and Investment Promotion Institute | Vincent U, Elaine Wong | President, Director              | Steve Chan             | Senior Manager Of Promotional Activities And Development Of Conventions And Exhibitions Department | 87989708  | stevechan@ipim.gov.mo      |
|     |          |  |  |  |   |                        |                                  | Kevin Fong             | Manager Of Promotional Activities Division   | 87989727  | kfong@ipim.gov.mo          |
| 137 |          |  | (2) Business Conference on Guangdong-Hong Kong-Macao Greater Bay Area Development. | Secretariat for Economy and Finance  | Commerce and Investment Promotion Institute | Vincent U              | President                        | Stephanie Lao          | Senior Officer Of Board Of Directors   | 87989287  | stephanielaomt@ipim.gov.mo |
|     |          |  |  |  |   |                        |                                  | Joyce Su               | Senior Officer Of Board Of Directors   | 87989609  | joycesu@ipim.gov.mo        |
| 138 |          | 5. Establishing the online convention and exhibition platform shared by Macao and Hengqin  | ---  | Secretariat for Economy and Finance, Executive Committee of the Guangdong- | Commerce and Investment Promotion Institute | Vincent U, Elaine Wong | President, Director              | Steve Chan             | Senior Manager Of Promotional Activities And Development Of Conventions And Exhibitions Department | 87989708  | stevechan@ipim.gov.mo      |

| No. | Industry | Major Industrial Area  | Priority Projects | Main Follow-up Department   | Department  | Project Leader         | Position of Project Leader | Project Contact Person | Position of Project Contact Person   | Telephone      | E-mail                 |
|-----|----------|--|-------------------|---|---|------------------------|----------------------------|------------------------|--|----------------|------------------------|
|     |          |  |                   | Macao In-Depth Cooperation Zone in Hengqin                                      |   |                        |                            | Gloria Chak            | Manager Of Convention And Exhibition Industry Development Division                                 | 87989734       | gloriachak@ipim.gov.mo |
|     |          |  |                   |   | Economic Development Bureau of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Huang Zhong Jian       | Deputy Director            | Lam In Kit             | Chief Of The Division Of Tourism, MICE And Commerce  | +86756893 8681 | viclam@hengqin.gov.cn  |
|     |          |  |                   |   |   |                        |                            | Xu Xi                  | Acting Deputy Chief Of The Division Of Tourism, MICE And Commerce                                  | +86756884 1500 | evaxu@hengqin.gov.cn   |
| 139 |          | 6. Continuous promotion of the "Macao International Environmental Co-operation Forum & Exhibition" to be a net-zero carbon emission exhibition | ---               | Secretariat for Economy and Finance, Secretariat for Transport and Public Works | Commerce and Investment Promotion Institute   | Vincent U, Elaine Wong | President, Director        | Steve Chan             | Senior Manager Of Promotional Activities And Development Of Conventions And Exhibitions Department | 87989708       | stevechan@ipim.gov.mo  |
|     |          |  |                   |   |   |                        |                            | Kevin Fong             | Manager Of Promotional Activities Division   | 87989727       | kfong@ipim.gov.mo      |
|     |          |  |                   |   |   |                        |                            | Vong Sao Kun           | Head Of The Division Of Environmental Publicity And Education                                      | 82915185       | PDDAE@dspa.gov.mo      |
|     |          |  |                   |   |   |                        |                            | Chan Lai Ieng          | Senior Technician  | 82915335       | PDDAE@dspa.gov.mo      |
| 140 |          | 7. Promoting the "MICE Events Carbon Emission Calculator"  | ---               | Secretariat for Economy and Finance   | Commerce and Investment Promotion Institute   | Vincent U, Elaine Wong | President, Director        | Steve Chan             | Senior Manager Of Promotional Activities And Development Of Conventions And Exhibitions Department | 87989708       | stevechan@ipim.gov.mo  |
|     |          |  |                   |   |   |                        |                            | Kevin Fong             | Manager Of Promotional Activities Division   | 87989727       | kfong@ipim.gov.mo      |

| No. | Industry | Major Industrial Area   | Priority Projects                        | Main Follow-up Department  | Department                                    | Project Leader         | Position of Project Leader | Project Contact Person | Position of Project Contact Person   | Telephone      | E-mail                 |
|-----|----------|---|--|--|---|------------------------|----------------------------|------------------------|--|----------------|------------------------|
| 141 |          | 8. Preparing and launching the "Green Convention and Exhibition Guide"  | ---                                      | Secretariat for Economy and Finance, Secretariat for Transport and Public Works  | Commerce and Investment Promotion Institute   | Vincent U, Elaine Wong | President, Director        | Steve Chan             | Senior Manager Of Promotional Activities And Development Of Conventions And Exhibitions Department | 87989708       | stevechan@ipim.gov.mo  |
|     |          |   |  |  |   |                        |                            | Gloria Chak            | Manager Of Convention And Exhibition Industry Development Division                                 | 87989734       | gloriachak@ipim.gov.mo |
|     |          |   |  |  | Environmental Protection Bureau               | Tam Vai Man            | Director                   | Vong Sao Kun           | Head Of The Division Of Environmental Publicity And Education                                      | 82915185       | PDDAE@dspa.gov.mo      |
|     |          |   |  |  |   |                        |                            | Chan Lai Ieng          | Senior Technician  | 82915335       | PDDAE@dspa.gov.mo      |
| 142 |          | 9. Joining hands with industry authorities, scientific research entities and operators in the industry to jointly plan, introduce and cultivate thematic projects of conventions and exhibitions in the areas of cutting-edge technology, TCM big health, and modern financial services, including: | (1) MGS Entertainment Show & MGS Summit. | Secretariat for Economy and Finance, Secretariat for Social Affairs and Culture, Executive Committee of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Commerce and Investment Promotion Institute   | Vincent U, Elaine Wong | President, Director        | Steve Chan             | Senior Manager Of Promotional Activities And Development Of Conventions And Exhibitions Department | 87989708       | stevechan@ipim.gov.mo  |
|     |          |   |  |  |   |                        |                            | Gloria Chak            | Manager Of Convention And Exhibition Industry Development Division                                 | 87989734       | gloriachak@ipim.gov.mo |
|     |          |   |  |  | Education and Youth Development Bureau        | Teng Sio Hong          | Deputy Director            | Helena Lau Fernandes   | Secretary To Deputy Director   | 83969348       | helenalau@dsedj.gov.mo |
|     |          |   |  |  |   |                        |                            | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education   | 83969255       | crxavier@dsedj.gov.mo  |
|     |          |   |  |  |   |                        |                            | Chan Lok Wai           | Head Of Department Of Students   | 83969287       | iwchan@dsedj.gov.mo    |
|     |          |   |  |  | Economic Development Bureau of the Guangdong- | Huang Zhong Jian       | Deputy Director            | Xu Xi                  | Acting Deputy Chief Of The Division Of Tourism, MICE And Commerce                                  | +86756884 1500 | evaxu@hengqin.gov.cn   |



| No. | Industry | Major Industrial Area | Priority Projects            | Main Follow-up Department  | Department  | Project Leader         | Position of Project Leader | Project Contact Person | Position of Project Contact Person   | Telephone     | E-mail                 |
|-----|----------|-----------------------|------------------------------|--|---|------------------------|----------------------------|------------------------|--|---------------|------------------------|
|     |          |                       |                              |  | Macao In-Depth Cooperation Zone in Hengqin  |                        |                            | He Sha                 | Acting Deputy Chief Of The Division Of Technology & Talent Development                             | +867568938682 | emmaho@hengqin.gov.cn  |
| 143 |          |                       | (2) New Wealth Forum (Macao) | Secretariat for Economy and Finance, Secretariat for Social Affairs and Culture, Executive Committee of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Education and Youth Development Bureau  | Teng Sio Hong          | Deputy Director            | Helena Lau Fernandes   | Secretary To Deputy Director   | 83969348      | helenalau@dsedj.gov.mo |
|     |          |                       |                              |  |   |                        |                            | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education   | 83969255      | crxavier@dsedj.gov.mo  |
|     |          |                       |                              |  |   |                        |                            | Chan lok Wai           | Head Of Department Of Students   | 83969287      | iwchan@dsedj.gov.mo    |
|     |          |                       |                              |  | Commerce and Investment Promotion Institute   | Vincent U, Elaine Wong | President, Director        | Steve Chan             | Senior Manager Of Promotional Activities And Development Of Conventions And Exhibitions Department | 87989708      | stevechan@ipim.gov.mo  |
|     |          |                       |                              |  |   |                        |                            | Gloria Chak            | Manager Of Convention And Exhibition Industry Development Division                                 | 87989734      | gloriachak@ipim.gov.mo |
|     |          |                       |                              |  | Economic Development Bureau of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Huang Zhong Jian       | Deputy Director            | Lam In Kit             | Chief Of The Division Of Tourism, MICE And Commerce  | +867568938681 | viclam@hengqin.gov.cn  |
|     |          |                       |                              |  |   |                        |                            | Xu Xi                  | Acting Deputy Chief Of The Division Of Tourism, MICE And Commerce                                  | +867568841500 | evaxu@hengqin.gov.cn   |
|     |          |                       |                              |  | Financial Development Bureau of the Guangdong-Macao In-Depth                            | Jay Pao                | Deputy Director            | Annie Cui Ning         | Chief Of Capital Market Department   | +867568898256 | cuning@hengqin.gov.cn  |

| No. | Industry | Major Industrial Area  | Priority Projects                      | Main Follow-up Department  | Department                                  | Project Leader         | Position of Project Leader | Project Contact Person | Position of Project Contact Person   | Telephone     | E-mail                 |                       |   |               |                       |
|-----|----------|--|--|--|---|------------------------|----------------------------|------------------------|--|---------------|------------------------|-----------------------|---|---------------|-----------------------|
|     |          |  |  |  | Cooperation Zone in Hengqin                 |                        |                            | Xiang Li               | Deputy Chief Of Capital Market Department  | +867568841796 | jrlx@hengqin.gov.cn    |                       |   |               |                       |
| 144 |          |  | (3) Green Economy and Financial Forum. | Secretariat for Economy and Finance, Secretariat for Social Affairs and Culture, Executive Committee of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Commerce and Investment Promotion Institute | Vincent U, Elaine Wong | President, Director        | Steve Chan             | Senior Manager Of Promotional Activities And Development Of Conventions And Exhibitions Department | 87989708      | stevechan@ipim.gov.mo  |                       |   |               |                       |
|     |          |  |  |  |   |                        |                            | Gloria Chak            | Manager Of Convention And Exhibition Industry Development Division                                 | 87989734      | gloriachak@ipim.gov.mo |                       |   |               |                       |
|     |          |  |  |  |   |                        |                            | Helena Lau Fernandes   | Secretary To Deputy Director   | 83969348      | helenalau@dsedj.gov.mo |                       |   |               |                       |
|     |          |  |  |  |   |                        |                            |                        | Education and Youth Development Bureau   | Teng Sio Hong | Deputy Director        | Carlos Roberto Xavier | Head Of Department Of Tertiary Education              | 83969255      | crxavier@dsedj.gov.mo |
|     |          |  |  |  |   |                        |                            |                        |  |               |                        | Chan lok Wai          | Head Of Department Of Students                        | 83969287      | iwchan@dsedj.gov.mo   |
|     |          |  |  |  |   |                        |                            |                        |  |               |                        | Feifei Chen           | Chief Of Innovation And Development Department        | +867568937066 | jrcff@hengqin.gov.cn  |
|     |          |  |  |  |   |                        |                            |                        | Financial Development Bureau of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin           | Jay Pao       | Deputy Director        | Anson Li              | Deputy Chief Of Innovation And Development Department | +867568937892 | jrljb@hengqin.gov.cn  |
|     |          |  |  |  |   |                        |                            |                        |  |               |                        |                       |   |               |                       |
| 145 |          | 10. Through Macao International Trade and Investment Fair, organizing thematic matching activities between investment and financing institutions, priority | ---                                    | Secretariat for Economy and Finance, Executive Committee of the Guangdong-Macao In-Depth Cooperation Zone  | Commerce and Investment Promotion Institute | Vincent U, Larry Leong | President, Director        | Ray Chao               | Senior Manager Of Investment Promotion And Commerce Development Affairs Department                 | 87989684      | raychao@ipim.gov.mo    |                       |   |               |                       |
|     |          |  |  |  |   |                        |                            | Sanna Leong            | Manager Of Commerce and Business   | 87989633      | sannaleong@ipim.gov.mo |                       |   |               |                       |

| No. | Industry | Major Industrial Area   | Priority Projects | Main Follow-up Department  | Department   | Project Leader         | Position of Project Leader | Project Contact Person | Position of Project Contact Person   | Telephone     | E-mail                 |
|-----|----------|---|-------------------|--|--|------------------------|----------------------------|------------------------|--|---------------|------------------------|
|     |          | industries and small and medium-sized companies, constantly enriching elements such as cutting-edge technology, TCM big health, and modern financial services   |                   | in Hengqin   |  |                        |                            |                        | Development Division   |               |                        |
|     |          |   |                   |  | Financial Development Bureau of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Jay Pao                | Deputy Director            | Xinlai Gao             | Deputy Chief Of Cross-Border Cooperation Department  | +867568937983 | jrgxl@hengqin.gov.cn   |
|     |          |   |                   |  |  |                        |                            | Huge Luo               | Deputy Chief Of Cross-Border Cooperation Department  | +867568937312 | jrlsf@hengqin.gov.cn   |
| 146 |          | 11. Promoting more convention and exhibition merchants to participate in Macao events and conduct business linkages, and further expanding the driving effect of convention and exhibition on hotels, retail and other industries | ---               | Secretariat for Economy and Finance  | Commerce and Investment Promotion Institute  | Vincent U, Elaine Wong | President, Director        | Steve Chan             | Senior Manager Of Promotional Activities And Development Of Conventions And Exhibitions Department | 87989708      | stevechan@ipim.gov.mo  |
|     |          |   |                   |  |  |                        |                            | Gloria Chak            | Manager Of Convention And Exhibition Industry Development Division                                 | 87989734      | gloriachak@ipim.gov.mo |
| 147 |          | 12. Organising the “China (Macau) High-quality Consumption Exhibition & Hengqin Global Bay Areas Forum”   | ---               | Secretariat for Economy and Finance, Executive Committee of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Commerce and Investment Promotion Institute  | Vincent U, Elaine Wong | President, Director        | Steve Chan             | Senior Manager Of Promotional Activities And Development Of Conventions And Exhibitions Department | 87989708      | stevechan@ipim.gov.mo  |
|     |          |   |                   |  |  |                        |                            | Gloria Chak            | Manager Of Convention And Exhibition Industry Development Division                                 | 87989734      | gloriachak@ipim.gov.mo |

| No. | Industry | Major Industrial Area   | Priority Projects | Main Follow-up Department  | Department  | Project Leader         | Position of Project Leader | Project Contact Person | Position of Project Contact Person   | Telephone     | E-mail                   |
|-----|----------|---|-------------------|--|---|------------------------|----------------------------|------------------------|--|---------------|--------------------------|
|     |          |   |                   |  | Economic Development Bureau of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Huang Zhong Jian       | Deputy Director            | Lam In Kit             | Chief Of The Division Of Tourism, MICE And Commerce  | +867568938681 | viclam@hengqin.gov.cn    |
|     |          |   |                   |  | Economic Development Bureau of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Huang Zhong Jian       | Deputy Director            | Xu Xi                  | Acting Deputy Chief Of The Division Of Tourism, MICE And Commerce                                  | +867568841500 | evaxu@hengqin.gov.cn     |
| 148 |          | 13. Joint organisation between Macao and the In-Depth Cooperation Zone of international and regional exhibitions and fairs in science and technology    | ---               | Secretariat for Economy and Finance, Executive Committee of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Commerce and Investment Promotion Institute   | Vincent U, Elaine Wong | President, Director        | Steve Chan             | Senior Manager Of Promotional Activities And Development Of Conventions And Exhibitions Department | 87989708      | stevechan@ipim.gov.mo    |
|     |          |   |                   |  |   |                        |                            | Gloria Chak            | Manager Of Convention And Exhibition Industry Development Division                                 | 87989734      | gloriachak@ipim.gov.mo   |
|     |          |   |                   |  |   |                        |                            | Hao Jie Qiong          | Staff Of The Division Of Technology & Talent Development   | +867568936031 | joannahao@hengqin.gov.cn |
|     |          |   |                   |  |   |                        |                            | Li Jia Min             | Staff Of The Division Of Technology & Talent Development   | +867568937002 | mirisli@hengqin.gov.cn   |
| 149 |          | 14. Strengthening the integrated promotion of the advantages of the Macau catering industry, through "Macao Week" and the Macao-Guangzhou Products Fair | ---               | Secretariat for Economy and Finance, Executive Committee of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Commerce and Investment Promotion Institute   | Vincent U, Elaine Wong | President, Director        | Steve Chan             | Senior Manager Of Promotional Activities And Development Of Conventions And Exhibitions Department | 87989708      | stevechan@ipim.gov.mo    |
|     |          |   |                   |  |   |                        |                            | Kevin Fong             | Manager Of Promotional Activities Division   | 87989727      | kfong@ipim.gov.mo        |

| No. | Industry | Major Industrial Area   | Priority Projects | Main Follow-up Department           | Department                                  | Project Leader         | Position of Project Leader | Project Contact Person | Position of Project Contact Person   | Telephone | E-mail                |
|-----|----------|---|-------------------|-------------------------------------|---|------------------------|----------------------------|------------------------|--|-----------|-----------------------|
| 150 |          | 15. Organisation of the C-PLPEX, and other thematic and brand exhibitions   | ---               | Secretariat for Economy and Finance | Commerce and Investment Promotion Institute | Vincent U, Elaine Wong | President, Director        | Steve Chan             | Senior Manager Of Promotional Activities And Development Of Conventions And Exhibitions Department | 87989708  | stevechan@ipim.gov.mo |
|     |          |   |                   |                                     |   |                        |                            | Kevin Fong             | Manager Of Promotional Activities Division   | 87989727  | kfong@ipim.gov.mo     |
| 151 |          | 16. Travelling to Portuguese-speaking countries to participate in the Entrepreneurs Meeting for Commercial and Economic Co-operation between China and Portuguese-speaking Countries, and other types of events and exchanges |                   | Secretariat for Economy and Finance | Commerce and Investment Promotion Institute | Vincent U, Sam Lei     | President, Director        | Tang Weng Hei          | Senior Manager Of Permanent Secretariat of Forum Macao and Lusophone Markets Promotion Department  | 87989611  | twh@ipim.gov.mo       |
| 152 |          | 17. Assisting products from Portuguese-speaking Countries to explore the Mainland and Macao markets, through holding events like "Vamos Desfrutar", "Macao International Travel (Industry) Expo" and "Macao Week", etc.       |                   | Secretariat for Economy and Finance | Commerce and Investment Promotion Institute | Vincent U, Sam Lei     | President, Director        | Tang Weng Hei          | Senior Manager Of Permanent Secretariat of Forum Macao and Lusophone Markets Promotion Department  | 87989611  | twh@ipim.gov.mo       |

| No. | Industry | Major Industrial Area  | Priority Projects | Main Follow-up Department           | Department                                  | Project Leader         | Position of Project Leader | Project Contact Person | Position of Project Contact Person   | Telephone | E-mail                 |
|-----|----------|--|-------------------|-------------------------------------|---|------------------------|----------------------------|------------------------|--|-----------|------------------------|
| 153 |          | 18. Introducing more elements to “One Belt, One Road” initiative and Sino-Portuguese-speaking co-operation through exhibitions such as International Infrastructure Investment and Construction Forum (IIICF), and “Guangdong and Macao Branded Products Fair”, etc. |                   | Secretariat for Economy and Finance | Commerce and Investment Promotion Institute | Vincent U, Elaine Wong | President, Director        | Steve Chan             | Senior Manager Of Promotional Activities And Development Of Conventions And Exhibitions Department | 87989708  | stevechan@ipim.gov.mo  |
|     |          |  |                   |                                     |   |                        |                            | Kevin Fong             | Manager Of Promotional Activities Division   | 87989727  | kfong@ipim.gov.mo      |
| 154 |          | 19. Attracting international conference organisers to hold annual conferences and professional events in Macao   |                   | Secretariat for Economy and Finance | Commerce and Investment Promotion Institute | Vincent U, Elaine Wong | President, Director        | Steve Chan             | Senior Manager Of Promotional Activities And Development Of Conventions And Exhibitions Department | 87989708  | stevechan@ipim.gov.mo  |
|     |          |  |                   |                                     |   |                        |                            | Gloria Chak            | Manager Of Convention And Exhibition Industry Development Division                                 | 87989734  | gloriachak@ipim.gov.mo |
| 155 |          | 20. Strengthening cross-sectoral co-operation and creating an industry model that involves conventions,  |                   | Secretariat for Economy and Finance | Commerce and Investment Promotion Institute | Vincent U, Elaine Wong | President, Director        | Steve Chan             | Senior Manager Of Promotional Activities And Development Of Conventions And Exhibitions Department | 87989708  | stevechan@ipim.gov.mo  |

| No. | Industry                    | Major Industrial Area   | Priority Projects   | Main Follow-up Department           | Department                                    | Project Leader    | Position of Project Leader | Project Contact Person | Position of Project Contact Person  | Telephone | E-mail                  |
|-----|-----------------------------|---|---|-------------------------------------|---|-------------------|----------------------------|------------------------|---|-----------|-------------------------|
|     |                             | exhibitions, festivals, competitions and shows etc.   |   |                                     |   |                   |                            | Gloria Chak            | Manager Of Convention And Exhibition Industry Development Division                                | 87989734  | gloriachak@ipim.gov.mo  |
| 156 | Commerce and Trade Industry | 1. Launch of large-scale promotional activities in co-operation with e-commerce platforms   | Large promotional activities will be conducted in co-operation with renowned e-commerce platforms in Mainland China during the festival periods, taking advantage of the huge traffic of these platforms to promote the visibility and appeal of the products of Macao companies, encouraging the companies to use e-commerce to upgrade, transform and expand their markets.   | Secretariat for Economy and Finance | Economic and Technological Development Bureau | Tai Kin Ip        | Director                   | Lam Hoi Kin            | Head Of Foreign Trade And Economic Cooperation Department   | 28710409  | anguslam@dsedt.gov.mo   |
|     |                             |   |   |                                     |   |                   |                            | Mai Pang               | Head Of Economic Cooperation Division   | 28710408  | christymai@dsedt.gov.mo |
| 157 |                             | 2. Promoting the exploration of new markets through e-commerce for products from Mainland China and Portuguese-speaking Countries | Co-operation with e-commerce platforms in Mainland China and abroad will be conducted to organise business matching and online fairs, creating communication channels between the Mainland China market and the product suppliers from Portuguese-speaking Countries, and between overseas markets and the product suppliers from Mainland China. It is also encouraged to promote the exploration of a larger market for products from Mainland China and Portuguese-speaking Countries through reinforced branding on e-commerce platforms. | Secretariat for Economy and Finance | Commerce and Investment Promotion Institute   | Vincent U Sam Lei | President Director         | Tang Weng Hei          | Senior Manager Of Permanent Secretariat of Forum Macao and Lusophone Markets Promotion Department | 87989611  | twh@ipim.gov.mo         |
|     |                             |   |   |                                     | Economic and Technological Development Bureau | Tai Kin Ip        | Director                   | Lam Hoi Kin            | Head Of Foreign Trade And Economic Cooperation Department   | 28710409  | anguslam@dsedt.gov.mo   |
|     |                             |   |   |                                     |   |                   |                            | Mai Pang               | Head Of Economic Cooperation Division   | 28710408  | christymai@dsedt.gov.mo |

| No. | Industry | Major Industrial Area   | Priority Projects   | Main Follow-up Department  | Department                                    | Project Leader | Position of Project Leader | Project Contact Person | Position of Project Contact Person  | Telephone | E-mail                   |
|-----|----------|---|---|--|---|----------------|----------------------------|------------------------|---|-----------|--------------------------|
| 158 |          | 3. Further optimisation of the e-commerce development environment | (1) We will accelerate the process of promoting more companies from different industries to apply e-commerce, helping them to join e-commerce platforms in Mainland China to sell their products and services.  | Secretariat for Economy and Finance,<br>Secretariat for Transport and Public Works | Economic and Technological Development Bureau | Tai Kin Ip     | Director                   | Lam Hoi Kin            | Head Of Foreign Trade And Economic Cooperation Department                               | 28710409  | anguslam@dsedt.gov.mo    |
|     |          |   |   |  |   |                |                            | Mai Pang               | Head Of Economic Cooperation Division   | 28710408  | christymai@dsedt.gov.mo  |
|     |          |   |   |  | Macao Post and Telecommunications Bureau      | Ip Chong Wa    | Deputy Director            | leong Fu Weng          | Acting Head Of Department Of Information Technology Development And Resource Management | 83968146  | PDDAE@ctt.gov.mo         |
|     |          |   |   |  |   |                |                            | Lei Kuong Leong        | Head Of Division Of Information Technology Development                                  | 83968423  | PDDAE@ctt.gov.mo         |
| 159 |          | 4. Creation of an e-commerce statistical database                 | (2) The construction of optical fibre data cables connecting overseas will be studied to reinforce the efficiency and capacity of data transmission from Macao to the outside world, and to further lower the fees of commercial networks, in order to reduce companies' operating costs. | Secretariat for Economy and Finance,<br>Secretariat for Transport and Public Works | Macao Post and Telecommunications Bureau      | LAO LAN WA     | Deputy Director            | SIO WENG WENG          | Head of Division of Market and Competition  | 83968825  | PDDAE@ctt.gov.mo         |
|     |          |   |   |  |   |                |                            | CHOI FAN               | Head of Department of Telecommunications Management                                     | 83968846  | PDDAE@ctt.gov.mo         |
|     |          |   |   |  | Economic and Technological Development Bureau | Pong Kai Fu    | Deputy Director            | Chan Chou Weng         | Head Of Technology Department   | 85972182  | raphaelchan@dsedt.gov.mo |
|     |          |   |   |  |   |                |                            | long Nin Fai           | Senior Officer Of Technology Application And Support Division                           | 85972830  | ivan.iong@dsedt.gov.mo   |
| 160 |          |   | The database, containing statistics of e-commerce transaction volume, B2B and B2C electronic transaction volume, industry-based electronic transaction volume, e-   | Secretariat for Economy and Finance  | Statistics and Census Service                 | Lai Ka Chon    | Deputy Director            | Ho King Hang           | Chief Of Department Of Computer And Information   | 83995701  | steveho@dsec.gov.mo      |



| No. | Industry | Major Industrial Area   | Priority Projects   | Main Follow-up Department           | Department  | Project Leader | Position of Project Leader | Project Contact Person | Position of Project Contact Person                            | Telephone | E-mail                   |
|-----|----------|---|---|-------------------------------------|---|----------------|----------------------------|------------------------|---|-----------|--------------------------|
|     |          |   | commerce practitioners, among other data, will provide scientific foundations for the e-commerce development planning.  |                                     |   |                |                            | Cheok Pan              | Head Of Computer System Administration Sector                 | 83995730  | cheokpan@dsec.gov.mo     |
| 161 |          | 5. Granting conditions to companies to explore cross-border e-commerce business | (1) Industry associations will be supported to implement "cross-border e-commerce one-stop services", to offer SMEs one-stop services such as e-commerce operation, online advertising, storage, logistics and customs clearance, reducing the overall cost of cross-border e-commerce businesses for the industry. | Secretariat for Economy and Finance | Economic and Technological Development Bureau     | Tai Kin Ip     | Director                   | Lam Hoi Kin            | Head Of Foreign Trade And Economic Cooperation Department     | 28710409  | anguslam@dsedt.gov.mo    |
|     |          |   |   |                                     |   |                |                            | Mai Pang               | Head Of Economic Cooperation Division                         | 28710408  | christymai@dsedt.gov.mo  |
| 162 |          |   | (2) We will explore and promote the application of the product traceability system, in order to improve the reliability of the source of products, and thereby enhance their attractiveness, helping Macao companies to better explore the Mainland market.   | Secretariat for Economy and Finance | Macao Productivity and Technology Transfer Centre | Chang Chak lo  | Deputy Director General    | Vong Kin Cheng         | Senior Manager  | 88980815  | fkcvorg@cpttm.org.mo     |
|     |          |   |   |                                     |   |                |                            | Ma Ka Hei              | Assistant Manager   | 88980870  | kahei@cpttm.org.mo       |
| 163 |          | 6. Strengthening the e-commerce application of technology by local companies    | (1) Training courses will be held on digital transformation and technological tool application for SMEs to reinforce their integrated application of innovative digital technology and operations, and to expand their businesses by using digital marketing tools.   | Secretariat for Economy and Finance | Economic and Technological Development Bureau     | Pong Kai Fu    | Deputy Director            | Chan Chou Weng         | Head Of Technology Department                                 | 85972182  | raphaelchan@dsedt.gov.mo |
|     |          |   |   |                                     |   |                |                            | Iong Nin Fai           | Senior Officer Of Technology Application And Support Division | 85972830  | ivan.iong@dsedt.gov.mo   |
| 164 |          |   | (2) The back-end digitalisation support services will be launched for small and medium-sized traditional enterprises, in order to further raise the level of  | Secretariat for Economy and Finance | Economic and Technological Development Bureau     | Pong Kai Fu    | Deputy Director            | Chan Chou Weng         | Head Of Technology Department                                 | 85972182  | raphaelchan@dsedt.gov.mo |

| No. | Industry | Major Industrial Area  | Priority Projects  | Main Follow-up Department   | Department                                    | Project Leader | Position of Project Leader | Project Contact Person                                    | Position of Project Contact Person                            | Telephone               | E-mail                  |
|-----|----------|--|--|---|---|----------------|----------------------------|---|---|-------------------------|-------------------------|
|     |          |  | technological application in traditional industries. It is expected to conduct digital transformation for more than 100 SMEs per year.   |   |   |                |                            | long Nin Fai  | Senior Officer Of Technology Application And Support Division | 85972830                | ivan.iong@dsedt.gov.mo  |
| 165 |          | 7. Improving the training system for the e-commerce talent   | (1) Internship plans will be carried out for the Macao e-commerce talent in co-operation with Mainland e-commerce platforms, for them to learn advanced experience and professional knowledge of e-commerce in Mainland China and to apply such techniques to the business environment in Macao. | Secretariat for Economy and Finance   | Economic and Technological Development Bureau | Tai Kin Ip     | Director                   | Lam Hoi Kin   | Head Of Foreign Trade And Economic Cooperation Department     | 28710409                | anguslam@dsedt.gov.mo   |
|     |          |  |  |   |   |                |                            | Mai Pang  | Head Of Economic Cooperation Division                         | 28710408                | christymai@dsedt.gov.mo |
|     |          |  |  |   | Labour Affairs Bureau                         | Chan Un Tong   | Deputy Director            | Lei Lai Keng  | Department Head, Employment Department                        | 83999802                | kenlei@dsal.gov.mo      |
|     |          |  |  |   |   |                |                            | Wong Sio Kuan   | Group Head, Employment Department                             | 83999811                | jadewong@dsal.gov.mo    |
| 166 |          | (2) Collaboration with higher education institutions in Macao will be strengthened to carry out various thematic training on the development of e-commerce and digitalisation, promoting integration between industries and education. | Secretariat for Economy and Finance  | Economic and Technological Development Bureau                                   | Tai Kin Ip                                    | Director       | Lam Hoi Kin                | Head Of Foreign Trade And Economic Cooperation Department | 28710409  | anguslam@dsedt.gov.mo   |                         |
|     |          |  |  |   |   |                | Mai Pang                   | Head Of Economic Cooperation Division                     | 28710408  | christymai@dsedt.gov.mo |                         |
|     |          |  |  | Labour Affairs Bureau   | Wong Chi Hong                                 | Director       | Cheung Wai                 | Department Head, Vocational Training Department           | 83999126  | wcheung@dsal.gov.mo     |                         |
|     |          |  |  |   |   |                | Lei Man Teng               | Division Head, Skills Evaluation Division                 | 83999905  | tammylei@dsal.gov.mo    |                         |
| 167 |          | 8. Promoting the quality development of cross-border logistics   | (1) Logistics companies will be introduced to explore international air cargo and mail transportation business by using Macao International Airport as a base, in order to increase the airport's cargo and mail transportation volume.  | Secretariat for Economy and Finance, Secretariat for Transport and Public Works | Economic and Technological Development Bureau | Tai Kin Ip     | Director                   | Lam Hoi Kin   | Head Of Foreign Trade And Economic Cooperation Department     | 28710409                | anguslam@dsedt.gov.mo   |
|     |          |  |  |   |   |                |                            | Lo Tsz Man  | Head Of Foreign Trade Division                                | 85972200                | franceslo@dsedt.gov.mo  |
|     |          |  |  |   | Civil Aviation Authority                      | Pun Wa Kin     | President                  | Tse Wai Pong  | Head Of Department Of Flight Standards                        | 87964153                | PDDAE@aacm.gov.mo       |

| No. | Industry          | Major Industrial Area  | Priority Projects  | Main Follow-up Department   | Department   | Project Leader   | Position of Project Leader | Project Contact Person         | Position of Project Contact Person                                     | Telephone     | E-mail                   |
|-----|-------------------|--|--|---|--|------------------|----------------------------|--------------------------------|--|---------------|--------------------------|
|     |                   |  |  |   |  |                  |                            | long Wan Lam                   | Secretary Of Department Of Flight Standards                            | 87964191      | PDDAE@aacm.gov.mo        |
| 168 |                   |  | (2) Logistics and transportation companies will be supported to invest in the construction of logistics parks in the In-Depth Cooperation Zone, integrating the resources of air logistics, cross-border trade and e-commerce in the Greater Bay Area. | Secretariat for Transport and Public Works, Executive Committee of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Economic Development Bureau of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin  | Huang Zhong Jian | Deputy Director            | Lam In Kit                     | Chief Of The Division Of Tourism, MICE And Commerce                    | +867568938681 | viclam@hengqin.gov.cn    |
|     |                   |  |  |   |  |                  |                            | Zeng Shu Fei                   | Deputy Chief Of The Division Of Tourism, MICE And Commerce             | +867568938773 | poppyzeng@hengqin.gov.cn |
|     |                   |  |  |   | Civil Aviation Authority   | Pun Wa Kin       | President                  | Lam Tat Ming                   | Director Of Airport Infrastructures And Air Navigation                 | 87964120      | PDDAE@aacm.gov.mo        |
|     |                   |  |  |   |  |                  |                            | Lo Veng Tong                   | Senior Technical Officer Of Airport Infrastructures And Air Navigation | 87964132      | PDDAE@aacm.gov.mo        |
| 169 |                   |  | (3) The construction of logistics cross-border payment projects in Macao and Hengqin will be supported, developing international payment and settlement services in the field of cross-border trade and cross-border logistics.                        | Executive Committee of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin   | Financial Development Bureau of the Guangdong-Macao In-Depth Cooperation Zone in Hengqin | Jay Pao          | Deputy Director            | Yang Zhou                      | Chief Of Cross-Border Cooperation Department                           | +867568937076 | jrzhou@hengqin.gov.cn    |
|     |                   |  |  |   |  |                  |                            | Huge Luo                       | Deputy Chief Of Cross-Border Cooperation Department                    | +867568937312 | jrslf@hengqin.gov.cn     |
| 170 | Cultural industry | 1. Exploration of cultural resources and promotion of their use through transformation | (1) More spaces will be revitalised in historic buildings to support the synergistic development of the culture and tourism industries. We will develop cultural consumption   | Secretariat for Social Affairs and Culture  | Cultural Affairs Bureau  | Leong Wai Man    | President                  | Sandra Cristina De C. Cordeiro | Secretary To The President   | 83996302      | sandrac@icm.gov.mo       |
|     |                   |  |  |   |  |                  |                            | Choi Kin Long                  | Head Of Department Of Cultural Heritage                                | 85904391      | KLChoi@icm.gov.mo        |

| No. | Industry | Major Industrial Area | Priority Projects   | Main Follow-up Department                  | Department                | Project Leader | Position of Project Leader       | Project Contact Person         | Position of Project Contact Person      | Telephone | E-mail               |
|-----|----------|-----------------------|---|--|---------------------------|----------------|----------------------------------|--------------------------------|---|-----------|----------------------|
|     |          |                       | projects and revitalise the historic buildings of Patio da Eterna Felicidade, Mansão Chio, and Villas de Mong-Ha. In addition, we will create a characteristic cultural area in Jardim da Fortaleza do Monte, with night tours, catering facilities, leisure shows and light music, and immersive shows integrated with elements of cultural heritage, concerts and environmental theatres, among other activities. Furthermore, with the launch of the Financial Support Plan for the Revitalisation of Historic Buildings, we will stimulate co-operation between companies and cultural associations, and support society to create cultural and tourist consumption projects by using the historic buildings. |  | Cultural Development Fund | Hoi Kam Un     | Member Of Administrative Council | Kou Ka Man                     | Secretary Of The Administrative Council | 89850806  | carmenkou@fdc.gov.mo |
|     |          |                       |   |  |                           |                |                                  | Ao leong Hoi Meng              | Head Of Funding Management Division     | 89850868  | edith@fdc.gov.mo     |
| 171 |          |                       | (2) We will make good use of intangible cultural heritage resources to enhance the development of the industry. We will conduct branding and marketing of traditional cultural performances, festival culture and intangible cultural heritage craft projects with local characteristics, and encourage the industry to transform intangible cultural   | Secretariat for Social Affairs and Culture | Cultural Affairs Bureau   | Leong Wai Man  | President                        | Sandra Cristina De C. Cordeiro | Secretary To The President              | 83996302  | sandrac@icm.gov.mo   |
|     |          |                       |   |  |                           |                |                                  | Lou Ho Ian                     | Director Of The Macao Museum            | 83941230  | HILou@icm.gov.mo     |
|     |          |                       |   |  | Cultural Development Fund | Hoi Kam Un     | Member Of Administrative Council | Kou Ka Man                     | Secretary Of The Administrative Council | 89850806  | carmenkou@fdc.gov.mo |

| No. | Industry | Major Industrial Area  | Priority Projects   | Main Follow-up Department                  | Department                | Project Leader | Position of Project Leader       | Project Contact Person         | Position of Project Contact Person                                | Telephone | E-mail               |
|-----|----------|--|---|--|---------------------------|----------------|----------------------------------|--------------------------------|---|-----------|----------------------|
|     |          |  | resources into IP brands, to promote integration with tourism, cultural creativity, and performing arts industries, and to develop in-depth travel and cultural brands of intangible cultural heritage.   |  |                           |                |                                  | Ao leong Hoi Meng              | Head Of Funding Management Division                               | 89850868  | edith@fdc.gov.mo     |
| 172 |          |  | (3) Macao cultural resource database will be built, providing online pictures, text materials and multimedia resources about Macao's history, culture and art, in order to promote the commercial application of creative and cultural materials and to create more high-quality cultural brand projects.   | Secretariat for Social Affairs and Culture | Cultural Affairs Bureau   | Leong Wai Man  | President                        | Sandra Cristina De C. Cordeiro | Secretary To The President  | 83996302  | sandrac@icm.gov.mo   |
|     |          |  |   |  |                           |                |                                  | Ho Hong Pan                    | Head Of Department For Promoting Cultural And Creative Industries | 83996298  | hpho@icm.gov.mo      |
|     |          |  |   |  | Cultural Development Fund | Hoi Kam Un     | Member Of Administrative Council | Kou Ka Man                     | Secretary Of The Administrative Council                           | 89850806  | carmenkou@fdc.gov.mo |
|     |          |  |   |  |                           |                |                                  | Ao leong Hoi Meng              | Head Of Funding Management Division                               | 89850868  | edith@fdc.gov.mo     |
| 173 |          |  | (4) Digital transformation will be promoted to increase the scientific elements of cultural exhibitions and the cultural tourism experience. Virtual tours of heritage points will be produced to strengthen online cultural promotion. More immersive digital projects for cultural heritage will be produced to enrich the visiting experience. | Secretariat for Social Affairs and Culture | Cultural Affairs Bureau   | Leong Wai Man  | President                        | Sandra Cristina De C. Cordeiro | Secretary To The President  | 83996302  | sandrac@icm.gov.mo   |
|     |          |  |   |  |                           |                |                                  | Choi Kin Long                  | Head Of Department Of Cultural Heritage                           | 85904391  | KLChoi@icm.gov.mo    |
|     |          |  |   |  | Cultural Development Fund | Hoi Kam Un     | Member Of Administrative Council | Kou Ka Man                     | Secretary Of The Administrative Council                           | 89850806  | carmenkou@fdc.gov.mo |
|     |          |  |   |  |                           |                |                                  | Ao leong Hoi Meng              | Head Of Funding Management Division                               | 89850868  | edith@fdc.gov.mo     |
| 174 |          | 2. Giving full play to the synergistic effect of artistic and cultural events to create more brands of shows and | (1) Increasing brand benefits from performing arts events. Through continuous optimisation of the content and complementary measures of existing projects, in co-operation with gaming  | Secretariat for Social Affairs and Culture | Cultural Affairs Bureau   | Leong Wai Man  | President                        | Sandra Cristina De C. Cordeiro | Secretary To The President  | 83996302  | sandrac@icm.gov.mo   |
|     |          |  |   |  |                           |                |                                  | Kuok Mio U                     | Head Of Department of Performing Arts Development                 | 83996633  | mukuok@icm.gov.mo    |

| No. | Industry | Major Industrial Area | Priority Projects  | Main Follow-up Department   | Department                                 | Project Leader            | Position of Project Leader       | Project Contact Person           | Position of Project Contact Person      | Telephone                               | E-mail               |                      |
|-----|----------|-----------------------|--|---|--|---------------------------|----------------------------------|----------------------------------|---|---|----------------------|----------------------|
|     |          | exhibitions           | concessionaires, we will further expand the influence of cultural and festive brands, such as Macao Arts Festival, Macau International Music Festival, Arts and Cultural Festival between China and Portuguese-speaking Countries, "Art Macao", International Art Biennial of Macao etc. And more exhibition projects and shows that promote cultural exchange between China and foreign countries will be introduced. |   | Cultural Development Fund                  | Chan Ka lo                | Member Of Administrative Council | Kou Ka Man                       | Secretary Of The Administrative Council | 89850806                                | carmenkou@fdc.gov.mo |                      |
|     |          |                       |  |   |  |                           |                                  | Ao leong Hoi Meng                | Head Of Funding Management Division     | 89850868                                | edith@fdc.gov.mo     |                      |
| 175 |          |                       |  | (2) Seasons of Broadway-style shows will be launched. Through the periodic presentation of large-scale permanent musicals, we will attract foreign tourists to watch shows in Macao, creating an environment of cultural consumption. | Secretariat for Social Affairs and Culture | Cultural Affairs Bureau   | Cheang Kai Meng                  | Vice President                   | Ng Sio I                                | Secretary To The Vice President         | 83996657             | julietan@icm.gov.mo  |
|     |          |                       |  |   |  |                           |                                  |                                  | Chan Shuk Mei                           | Head Of Division Of Performing Arts     | 83996864             | smchan@icm.gov.mo    |
|     |          |                       |  |   |  | Cultural Development Fund | Chan Ka lo                       | Member Of Administrative Council | Kou Ka Man                              | Secretary Of The Administrative Council | 89850806             | carmenkou@fdc.gov.mo |
|     |          |                       |  |   |  |                           |                                  |                                  | Ao leong Hoi Meng                       | Head Of Funding Management Division     | 89850868             | edith@fdc.gov.mo     |
| 176 |          |                       |  | (3) Reserving land in the new reclamation area to build city cultural landmarks in order to enhance Macao's capacity to host large-scale international cultural and artistic events.  | Secretariat for Social Affairs and Culture | Cultural Affairs Bureau   | Leong Wai Man                    | President                        | Sandra Cristina De C. Cordeiro          | Secretary To The President              | 89850806             | carmenkou@fdc.gov.mo |
|     |          |                       |  |   |  |                           |                                  |                                  | Choi Kin Long                           | Head Of Department Of Cultural Heritage | 89850868             | edith@fdc.gov.mo     |
|     |          |                       |  |   |  | Cultural Development Fund | Chan Ka lo                       | Member Of Administrative Council | Kou Ka Man                              | Secretary Of The Administrative Council | 89850806             | carmenkou@fdc.gov.mo |
|     |          |                       |  |   |  |                           |                                  |                                  | Ao leong Hoi Meng                       | Head Of Funding Management Division     | 89850868             | edith@fdc.gov.mo     |
| 177 |          |                       | (4) Combining the advantages of cultural brands and developing in conjunction with gaming concessionaires. According to the concession contracts, gaming   | Secretariat for Social Affairs and Culture  | Cultural Affairs Bureau                    | Leong Wai Man             | President                        | Sandra Cristina De C. Cordeiro   | Secretary To The President              | 83996302                                | sandrac@icm.gov.mo   |                      |
|     |          |                       |  |   |  |                           |                                  | Kuok Mio U                       | Head Of Department of Performing Arts   | 85904391                                | mukuok@icm.gov.mo    |                      |

| No. | Industry | Major Industrial Area  | Priority Projects   | Main Follow-up Department                  | Department                | Project Leader  | Position of Project Leader       | Project Contact Person | Position of Project Contact Person                                | Telephone                        | E-mail               |
|-----|----------|--|---|--|---------------------------|-----------------|----------------------------------|------------------------|---|----------------------------------|----------------------|
|     |          |  | concessionaires will invest in the development of more high-end cultural projects in the future, and will create unique cultural tourism attractions and projects for Macao by making use of the companies' global resources, international network, professional experience, and commercial connections. |  |                           |                 |                                  |                        | Development   |                                  |                      |
|     |          |  |   |  | Cultural Development Fund | Chan Ka lo      | Member Of Administrative Council | Kou Ka Man             | Secretary Of The Administrative Council                           | 89850806                         | carmenkou@fdc.gov.mo |
|     |          |  |   |  |                           |                 |                                  | Ao leong Hoi Meng      | Head Of Funding Management Division                               | 89850868                         | edith@fdc.gov.mo     |
| 178 |          | 3. Improving planning for the film and television industry, reinforcing Macao's capacity in cultural communication | (1) Promoting Macao's film and television productions. Through financial support plans, the industry will be encouraged to participate in more large-scale overseas film festivals and produce more Macao-themed works.   | Secretariat for Social Affairs and Culture | Cultural Affairs Bureau   | Cheang Kai Meng | Vice President                   | Ng Sio I               | Secretary To The Vice Presiden                                    | 83996657                         | julietan@icm.gov.mo  |
|     |          |  |   |  |                           |                 |                                  | Ho Hong Pan            | Head Of Department For Promoting Cultural And Creative Industries | 83996298                         | hpho@icm.gov.mo      |
|     |          |  |   |  |                           |                 |                                  | Kou Ka Man             | Secretary Of The Administrative Council                           | 89850806                         | carmenkou@fdc.gov.mo |
|     |          |  |   |  |                           |                 |                                  | Ao leong Hoi Meng      | Head Of Funding Management Division                               | 89850868                         | edith@fdc.gov.mo     |
| 179 |          |  | (2) Organising Macao International Short Film Festival. Macao International Short Film Festival will be held periodically, and we will build an international platform for film and television exchange that highlights the advantages of local development.  | Secretariat for Social Affairs and Culture | Cultural Affairs Bureau   | Cheang Kai Meng | Vice President                   | Ng Sio I               | Secretary To The Vice President                                   | 83996657                         | julietan@icm.gov.mo  |
|     |          |  |   |  |                           |                 |                                  | Ho Hong Pan            | Head Of Department For Promoting Cultural And Creative Industries | 83996298                         | hpho@icm.gov.mo      |
|     |          |  |   |  |                           |                 |                                  | Kou Ka Man             | Secretary Of The Administrative Council                           | 89850806                         | carmenkou@fdc.gov.mo |
|     |          |  |   |  |                           |                 |                                  | Ao leong Hoi Meng      | Head Of Funding Management Division                               | 89850868                         | edith@fdc.gov.mo     |
| 180 |          |  | (3) Improving Macao's film and television shooting facilities. Through financial support plans, incentives will be increased to attract film and television crews from abroad to visit Macao. Filming co-ordination work in Macao will be optimised and a cinematography-                                 | Secretariat for Social Affairs and Culture | Cultural Affairs Bureau   | Cheang Kai Meng | Vice President                   | Ng Sio I               | Secretary To The Vice President                                   | 83996657                         | julietan@icm.gov.mo  |
|     |          |  |   |  |                           |                 |                                  | Ho Hong Pan            | Head Of Department For Promoting Cultural And Creative Industries | 83996298                         | hpho@icm.gov.mo      |
|     |          |  |   |  |                           |                 |                                  | Cultural Development   | Hoi Kam Un  | Member Of Administrative Council | Kou Ka Man           |

| No. | Industry | Major Industrial Area   | Priority Projects  | Main Follow-up Department                  | Department                | Project Leader  | Position of Project Leader       | Project Contact Person         | Position of Project Contact Person                                | Telephone | E-mail               |
|-----|----------|---|--|--|---------------------------|-----------------|----------------------------------|--------------------------------|---|-----------|----------------------|
|     |          |   | themed website and a convenient platform for interaction and exchange with the industry will be created.   |  | Fund                      |                 | ve Council                       | Ao leong Hoi Meng              | Head Of Funding Management Division                               | 89850868  | edith@fdc.gov.mo     |
| 181 |          | 4. Creating new landmark for cultural exhibitions and reinforcing the joint development of "Culture+" | (1) Public cultural facilities will be built and improved, with the aim of creating more new iconic cultural landmarks and providing diversified spaces, including revitalising the interior space of the Kun lam Ecumenical Centre, transforming the open-air square of the Cultural Centre into a cultural and artistic activity space for children and parents. "Culture+" activities will be introduced in these spaces, such as the "International Children's Arts Festival in Macao" and digital immersion experience, among others. | Secretariat for Social Affairs and Culture | Cultural Affairs Bureau   | Leong Wai Man   | President                        | Sandra Cristina De C. Cordeiro | Secretary To The President  | 83996302  | sandrac@icm.gov.mo   |
|     |          |   |  |  |                           |                 |                                  | Choi Kin Long                  | Head Of Department Of Cultural Heritage                           | 85904391  | KLChoi@icm.gov.mo    |
| 182 |          |   | (2) Providing more exhibition opportunities and sales platforms for local cultural and creative services and products. Facilities such as Pavilion C1 of the Taipa Houses Museums will be opened to the public for the industry to carry out activities. More sales outlets "Boa loja de Macau - Macau cultural and creative products store" will be explored. The Tap Siac Craft Market will be held, to incubate new cultural and creative brands in Macao.  | Secretariat for Social Affairs and Culture | Cultural Affairs Bureau   | Leong Wai Man   | President                        | Sandra Cristina De C. Cordeiro | Secretary To The President  | 83996302  | sandrac@icm.gov.mo   |
|     |          |   |  |  |                           |                 |                                  | Ho Hong Pan                    | Head Of Department For Promoting Cultural And Creative Industries | 83996298  | hpho@icm.gov.mo      |
|     |          |   |  |  | Cultural Development Fund | Chan Ka lo      | Member Of Administrative Council | Kou Ka Man                     | Secretary Of The Administrative Council                           | 89850806  | carmenkou@fdc.gov.mo |
|     |          |   |  |  |                           |                 |                                  | Ao leong Hoi Meng              | Head Of Funding Management Division                               | 89850868  | edith@fdc.gov.mo     |
| 183 |          |   | (3) Expanding regional exchange and co-operation and seizing   | Secretariat for Social Affairs and         | Cultural Affairs Bureau   | Cheang Kai Meng | Vice President                   | Ng Sio I                       | Secretary To The Vice President                                   | 83996657  | julietan@icm.gov.mo  |



| No. | Industry | Major Industrial Area  | Priority Projects  | Main Follow-up Department                  | Department                | Project Leader | Position of Project Leader       | Project Contact Person         | Position of Project Contact Person                                | Telephone | E-mail               |
|-----|----------|--|--|--|---------------------------|----------------|----------------------------------|--------------------------------|---|-----------|----------------------|
|     |          |  | opportunities arising from the In-Depth Cooperation Zone. Organising the “Greater Bay Craft Market”, organising the “Pop Up Shop (Macau Fashion Link)” in the Greater Bay Area, and bringing the essence of the “Lusofonia Festival” event to the Greater Bay Area, recommending hush! concerts bands to perform in the Greater Bay Area and various provinces and cities. Cultural and creative entities in Macao will be recommended to participate in cultural exhibitions and IP licensing exhibitions to expand overseas markets for the cultural, creative and performing arts industries. Financial support plans will be launched to encourage cultural and creative companies to integrate into various industrial areas. | Culture                                    |                           |                |                                  | Ho Hong Pan                    | Head Of Department For Promoting Cultural And Creative Industries | 83996298  | hpho@icm.gov.mo      |
|     |          |  |  |  | Cultural Development Fund | Chan Ka lo     | Member Of Administrative Council | Kou Ka Man                     | Secretary Of The Administrative Council                           | 89850806  | carmenkou@fdc.gov.mo |
|     |          |  |  |  |                           |                |                                  | Ao leong Hoi Meng              | Head Of Funding Management Division                               | 89850868  | edith@fdc.gov.mo     |
| 184 |          | 5. Expanding the role of Sino-Portuguese cultural exchange platform and expanding the development space of the cultural industry | (1) The level of artistic and cultural co-operation between China and Portuguese-speaking Countries will be expanded. And artistic events between China and Portuguese-speaking Countries will be used well, such as the Arts and Cultural Festival between China and Portuguese-speaking Countries, Annual Arts Exhibition between China and Portuguese-speaking Countries, Lusofonia Festival etc. to reinforce artistic exchange and co-operation between China and   | Secretariat for Social Affairs and Culture | Cultural Affairs Bureau   | Leong Wai Man  | President                        | Sandra Cristina De C. Cordeiro | Secretary To The President  | 83996302  | sandrac@icm.gov.mo   |
|     |          |  |  |  |                           |                |                                  | Tong Pui I                     | Head Of Division Of Recreational Activities                       | 83996608  | pitong@icm.gov.mo    |
|     |          |  |  |  | Cultural Development Fund | Chan Ka lo     | Member Of Administrative Council | Kou Ka Man                     | Secretary Of The Administrative Council                           | 89850806  | carmenkou@fdc.gov.mo |

| No. | Industry | Major Industrial Area  | Priority Projects  | Main Follow-up Department                  | Department                | Project Leader  | Position of Project Leader       | Project Contact Person         | Position of Project Contact Person                                | Telephone | E-mail               |
|-----|----------|--|--|--|---------------------------|-----------------|----------------------------------|--------------------------------|---|-----------|----------------------|
|     |          |  | Portuguese-speaking Countries. We will develop more exhibitions and activities with Macao cultural characteristics to be hosted in Portuguese-speaking Countries, in conjunction with exchange activities and sales promotion of cultural products.  |  |                           |                 |                                  | Ao leong Hoi Meng              | Head Of Funding Management Division                               | 89850868  | edith@fdc.gov.mo     |
| 185 |          |  | (2) The Chinese and Portuguese Children's Illustrated Book Exhibition brand will be developed, with the aim of further elevating the influence of the Chinese and Portuguese Illustrated Book Exhibition and building Macao into a publishing co-operation platform for illustrated books created by Chinese and Portuguese children.  | Secretariat for Social Affairs and Culture | Cultural Affairs Bureau   | Leong Wai Man   | President                        | Sandra Cristina De C. Cordeiro | Secretary To The President  | 83996302  | sandrac@icm.gov.mo   |
|     |          |  |  |  |                           |                 |                                  | Lam Weng Na                    | Head Of Division Of Research And Publications                     | 83996414  | WNLam@icm.gov.mo     |
|     |          |  |  |  | Cultural Development Fund | Chan Ka lo      | Member Of Administrative Council | Kou Ka Man                     | Secretary Of The Administrative Council                           | 89850806  | carmenkou@fdc.gov.mo |
|     |          |  |  |  |                           |                 |                                  | Ao leong Hoi Meng              | Head Of Funding Management Division                               | 89850868  | edith@fdc.gov.mo     |
| 186 |          | 6. Promoting the market-oriented transformation of entities in the area of exhibitions and cultural shows and promoting various training programs for cultural and artistic talent | (1) We will continue to promote training programs to raise the local artistic and cultural level, film and television and musical composition in Macao. We will increase commissioned creativity opportunities and provide accurate financing, to support art groups to turn local artistic and cultural masterpieces into outstanding commercial performance projects and overseas tours. | Secretariat for Social Affairs and Culture | Cultural Affairs Bureau   | Cheang Kai Meng | Vice President                   | Ng Sio I                       | Secretary To The Vice President                                   | 83996657  | julietan@icm.gov.mo  |
|     |          |  |  |  |                           |                 |                                  | Ho Hong Pan                    | Head Of Department For Promoting Cultural And Creative Industries | 83996298  | hpho@icm.gov.mo      |
|     |          |  |  |  | Cultural Development Fund | Hoi Kam Un      | Member Of Administrative Council | Kou Ka Man                     | Secretary Of The Administrative Council                           | 89850806  | carmenkou@fdc.gov.mo |
|     |          |  |  |  |                           |                 |                                  | Ao leong Hoi Meng              | Head Of Funding Management Division                               | 89850868  | edith@fdc.gov.mo     |
| 187 |          |  | (2) Training programs for artistic and cultural staff will continue to be promoted, namely the "Specific Financial Support Program for the Growth of Creative and Cultural   | Secretariat for Social Affairs and Culture | Cultural Affairs Bureau   | Cheang Kai Meng | Vice President                   | Ng Sio I                       | Secretary To The Vice President                                   | 83996657  | julietan@icm.gov.mo  |
|     |          |  |  |  |                           |                 |                                  | Ho Hong Pan                    | Head Of Department For Promoting Cultural And Creative            | 83996298  | hpho@icm.gov.mo      |

| No. | Industry        | Major Industrial Area  | Priority Projects   | Main Follow-up Department                  | Department                  | Project Leader | Position of Project Leader       | Project Contact Person         | Position of Project Contact Person   | Telephone | E-mail               |
|-----|-----------------|--|---|--|-----------------------------|----------------|----------------------------------|--------------------------------|--|-----------|----------------------|
|     |                 |  | Companies", the "Film and Television Talent Training Program" and the "Eco Program - Advanced Program of Music Composition", and personnel from Macao's cultural and creative industries will be organised to participate in major fairs in Mainland China.   |  |                             |                |                                  |                                | Industries   |           |                      |
|     |                 |  |   |  | Cultural Development Fund   | Hoi Kam Un     | Member Of Administrative Council | Kou Ka Man                     | Secretary Of The Administrative Council  | 89850806  | carmenkou@fdc.gov.mo |
|     |                 |  |   |  |                             |                |                                  | Ao leong Hoi Meng              | Head Of Funding Management Division  | 89850868  | edith@fdc.gov.mo     |
| 188 |                 | 7. Strengthening complementary and support services for business related to local cultural and creative brands | Establishing a service support platform, providing support to cultural and creative projects with potential such as the creation of commercial brands, commercial consultancy services, marketing, sales and promotion of products, as well as complementary and support services with a view of helping projects to open B2B/B2C resource connection channels. | Secretariat for Social Affairs and Culture | Cultural Affairs Bureau     | Leong Wai Man  | President                        | Sandra Cristina De C. Cordeiro | Secretary To The President   | 83996302  | sandrac@icm.gov.mo   |
|     |                 |  |   |  |                             |                |                                  | Ho Hong Pan                    | Head Of Department For Promoting Cultural And Creative Industries  | 83996298  | hpho@icm.gov.mo      |
|     |                 |  |   |  | Cultural Development Fund   | Hoi Kam Un     | Member Of Administrative Council | Kou Ka Man                     | Secretary Of The Administrative Council  | 89850806  | carmenkou@fdc.gov.mo |
|     |                 |  |   |  |                             |                |                                  | Ao leong Hoi Meng              | Head Of Funding Management Division  | 89850868  | edith@fdc.gov.mo     |
|     |                 |  |   |  | Macao University of Tourism | Vong Chuk Kwan | Rector                           | U Hio leng                     | Secretariat  | 85983084  | sec@utm.edu.mo       |
|     |                 |  |   |  |                             |                |                                  | Chu Fun Leng                   | Secretariat  | 85983085  | sec@utm.edu.mo       |
|     |                 |  |   |  |                             |                |                                  | Li Zhuo                        | Faculty of Creative Tourism and Intelligent Technologies – Coordinator for Tourism Retail and Marketing Management Programme | 85981420  | catherine@utm.edu.mo |
| 189 | Sports industry | 1. Active co-ordination of resources from  | (1) Taking advantage of the 15th National Games to promote cross-border integration, to attract elite   | Secretariat for Social Affairs and Culture | Sports Bureau               | Luis Gomes     | Vice-President                   | Amy Lei                        | Secretary To The President   | 28510425  | amy@sport.gov.mo     |

| No. | Industry  | Major Industrial Area   | Priority Projects  | Main Follow-up Department                  | Department    | Project Leader | Position of Project Leader | Project Contact Person                | Position of Project Contact Person    | Telephone           | E-mail              |
|-----|---|---|--|--|---------------|----------------|----------------------------|---------------------------------------|---------------------------------------|---------------------|---------------------|
|     |   | different sectors of society  | national athletes and visitors from Mainland China to come to Macao, elevating the boosting effect of "Sports+".   |  |               |                |                            | Chao Kuok Wai                         | Head Of Sports Development Department | 87965555            | kwchao@sport.gov.mo |
| 190 |   |   | (2) Increasing efforts to encourage gaming concessionaires in Macao to develop more projects with attractive sports and leisure elements, and carrying out co-operation and co-ordination with their respective companies to introduce more high-quality international sports competitions to settle down in Macao. And together with the industry, we will develop sports tourism projects that attract international tourists. | Secretariat for Social Affairs and Culture | Sports Bureau | Luis Gomes     | Vice-President             | Amy Lei                               | Secretary To The President            | 28510425            | amy@sport.gov.mo    |
|     |   |   |  |  |               |                |                            | Chao Kuok Wai                         | Head Of Sports Development Department | 87965555            | kwchao@sport.gov.mo |
| 191 |   |   | (3) Through sports events, more business opportunities will be explored for the industry and for SMEs in Macao, deepening the co-ordinated and integrated development of related industries.   | Secretariat for Social Affairs and Culture | Sports Bureau | Luis Gomes     | Vice-President             | Amy Lei                               | Secretary To The President            | 28510425            | amy@sport.gov.mo    |
|     |   | Chao Kuok Wai   |  |  |               |                |                            | Head Of Sports Development Department | 87965555                              | kwchao@sport.gov.mo |                     |
| 192 | 2. Deepening and promoting integrated development and sports exchange between Guangdong and Macao | (1) Deepening and promoting integrated development and sports exchange between Guangdong and Macao, building a sports tourism brand in the Greater Bay Area or adding relevant elements to large-scale sports events.   | Secretariat for Social Affairs and Culture   | Sports Bureau                              | Luis Gomes    | Vice-President | Amy Lei                    | Secretary To The President            | 28510425                              | amy@sport.gov.mo    |                     |
|     |   |   |  |  |               |                | Chao Kuok Wai              | Head Of Sports Development Department | 87965555                              | kwchao@sport.gov.mo |                     |
| 193 |   | (2) Athletes from cities in the Greater Bay Area will be invited to participate in large-scale sports competitions in Macao, and sports competitions will be organised in the form of "One Game, Multiple Regions", to attract more visitors and athletes to come to Macao, | Secretariat for Social Affairs and Culture   | Sports Bureau                              | Luis Gomes    | Vice-President | Amy Lei                    | Secretary To The President            | 28510425                              | amy@sport.gov.mo    |                     |

| No. | Industry | Major Industrial Area   | Priority Projects   | Main Follow-up Department                  | Department                | Project Leader  | Position of Project Leader       | Project Contact Person | Position of Project Contact Person                                | Telephone | E-mail               |
|-----|----------|---|---|--|---------------------------|-----------------|----------------------------------|------------------------|---|-----------|----------------------|
|     |          |   | jointly promoting the development of the sports industry between Guangdong and Macao, maximising the effects of complementary advantages of different regions and cities, and supporting the development of Macao's sports industry.  |  |                           |                 |                                  | Chao Kuok Wai          | Head Of Sports Development Department                             | 87965555  | kwchao@sport.gov.mo  |
| 194 |          | 3. Promoting the development of Macao's cultural and creative industry through branded sports events  | (1) Through the organisation of competitions or large-scale sports events, the cultural and creative industry will be encouraged and promoted to launch products related to such events, using them as a platform for displaying products, promoting sports tourism with the Macao brand. | Secretariat for Social Affairs and Culture | Sports Bureau             | Luis Gomes      | Vice-President                   | Amy Lei                | Secretary To The President  | 28510425  | amy@sport.gov.mo     |
|     |          |   |   |  |                           |                 |                                  | Chao Kuok Wai          | Head Of Sports Development Department                             | 87965555  | kwchao@sport.gov.mo  |
|     |          |   |   |  | Cultural Affairs Bureau   | Cheang Kai Meng | Vice President                   | Ng Sio I               | Secretary To The Vice President                                   | 83996657  | julietan@icm.gov.mo  |
|     |          |   |   |  |                           |                 |                                  | Ho Hong Pan            | Head Of Department For Promoting Cultural And Creative Industries | 83996298  | hpho@icm.gov.mo      |
|     |          |   |   |  | Cultural Development Fund | Chan Ka lo      | Member Of Administrative Council | Kou Ka Man             | Secretary Of The Administrative Council                           | 89850806  | carmenkou@fdc.gov.mo |
|     |          |   |   |  |                           |                 |                                  | Ao Ieong Hoi Meng      | Head Of Funding Management Division                               | 89850868  | edith@fdc.gov.mo     |
| 195 |          | (2) The synergistic effects between sports, tourism and culture will be leveraged, deepening the diversified integration of the relevant industries, in order to further boost the industrialisation of the sports industry in Macao. |   | Secretariat for Social Affairs and Culture | Sports Bureau             | Luis Gomes      | Vice-President                   | Amy Lei                | Secretary To The President  | 28510425  | amy@sport.gov.mo     |
|     |          |   |   |  |                           |                 |                                  | Chao Kuok Wai          | Head Of Sports Development Department                             | 87965555  | kwchao@sport.gov.mo  |
|     |          |   |   |  | Cultural Affairs Bureau   | Cheang Kai Meng | Vice President                   | Ng Sio I               | Secretary To The Vice President                                   | 83996657  | julietan@icm.gov.mo  |
|     |          |   |   |  |                           |                 |                                  | Ho Hong Pan            | Head Of Department For Promoting Cultural And Creative Industries | 83996298  | hpho@icm.gov.mo      |
|     |          |   |   |  | Cultural Development      | Chan Ka lo      | Member Of Administrative Council | Kou Ka Man             | Secretary Of The Administrative Council                           | 89850806  | carmenkou@fdc.gov.mo |

| No.            | Industry                    | Major Industrial Area  | Priority Projects   | Main Follow-up Department                  | Department                             | Project Leader           | Position of Project Leader         | Project Contact Person | Position of Project Contact Person           | Telephone | E-mail                 |
|----------------|-----------------------------|--|---|--|--|--------------------------|------------------------------------|------------------------|--|-----------|------------------------|
|                |                             |  |   |  | Fund                                   |                          | ve Council                         | Ao leong Hoi Meng      | Head Of Funding Management Division          | 89850868  | edith@fdc.gov.mo       |
| 196            |                             | 4. Expanding the content and surrounding activities of regular sports competitions to create diversified sports products | (1) Extending the content of competitions and surrounding activities to attract tourists from the Greater Bay Area and other provinces and cities to participate in.  | Secretariat for Social Affairs and Culture | Sports Bureau                          | Luis Gomes               | Vice President                     | Amy Lei                | Secretary To The President                   | 28510425  | amy@sport.gov.mo       |
|                |                             |  |   |  |  |                          |                                    | Chao Kuok Wai          | Head Of Sports Development Department        | 87965555  | kwchao@sport.gov.mo    |
| 197            |                             |  | (2) Encouraging the sports industry to create more diverse and rich sports training products aimed at the youth and family market, and exploring more short-term and medium-term sports tourism products, in order to attract family visitors to make use of their weekends, long holidays and summer vacations to come to Macao for consumption. | Secretariat for Social Affairs and Culture | Sports Bureau                          | Luis Gomes               | Vice President                     | Amy Lei                | Secretary To The President                   | 28510425  | amy@sport.gov.mo       |
|                |                             |  |   |  |  |                          |                                    | Chao Kuok Wai          | Head Of Sports Development Department        | 87965555  | kwchao@sport.gov.mo    |
|                |                             |  |   |  | Education and Youth Development Bureau | Teng Sio Hong Wong Ka Ki | Deputy Director<br>Deputy Director | Helena Lau Fernandes   | Secretary To Deputy Director (Sht)           | 83969348  | helenalau@dsedj.gov.mo |
|                |                             |  |   |  |  |                          |                                    | Maria Cecilia Ley      | Secretary To Deputy Director (Kkw)           | 83972770  | cley@dsedj.gov.mo      |
|                |                             |  |   |  |  |                          |                                    | Chan lok Wai           | Head Of Department Of Students               | 83969287  | iwchan@dsedj.gov.mo    |
|                |                             |  |   |  |  |                          |                                    | Choi Man Chi           | Head Of Department Of Non-Tertiary Education | 83972353  | mcchoi@dsedj.gov.mo    |
| Cheong Man Fai | Head Of Department Of Youth | 83969312   | mfcheong@dsedj.gov.mo   |  |  |                          |                                    |                        |  |           |                        |
| 198            |                             |  | (3) The sports industry will be encouraged to co-operate with companies, taking advantage of their dissemination channels to promote sports products in the Greater Bay Area and other provinces and cities. By making use of local tourism resources, the sports products will be transformed into sports tourism products.                      | Secretariat for Social Affairs and Culture | Sports Bureau                          | Luis Gomes               | Vice President                     | Amy Lei                | Secretary To The President                   | 28510425  | amy@sport.gov.mo       |
|                |                             |  |   |  |  |                          |                                    | Chao Kuok Wai          | Head Of Sports Development Department        | 87965555  | kwchao@sport.gov.mo    |

| No. | Industry                         | Major Industrial Area   | Priority Projects  | Main Follow-up Department   | Department  | Project Leader                             | Position of Project Leader             | Project Contact Person | Position of Project Contact Person       | Telephone                                | E-mail                                   |                        |                        |
|-----|----------------------------------|---|--|---|---|--|--|------------------------|--|--|--|------------------------|------------------------|
| 199 | Education and Related Industries | 1. Strengthening the scientific research and innovation of higher education institutions, industry-academia-research collaboration and the transformation of science and technology results | (1) Giving full play to the leading role of the State Key Laboratories, we will innovate the industry-academia-research system of higher education institutions, improving the deep integration of the industry-academia-research mechanism, and building a high-level industry-university-research platform, improving the quality and influence of scientific research results and systematically promote scientific and technological innovation and the transformation of the results. | Secretariat for Social Affairs and Culture  | Education and Youth Development Bureau                      | Teng Sio Hong                              | Deputy Director                        | Helena Lau Fernandes   | Secretary To Deputy Director             | 83969348                                 | helenalau@dsedj.gov.mo                   |                        |                        |
|     |                                  |   |  |   |   |  |  | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education | 83969255                                 | crxavier@dsedj.gov.mo                    |                        |                        |
| 200 |                                  |   |  | (2) Macao's higher education institutions will promote the multidimensional development of education and other related industries through technical training courses and exams, the construction of a talent assessment system, professional qualification exams and research activities, etc.  | Secretariat for Social Affairs and Culture                  | Education and Youth Development Bureau     | Teng Sio Hong                          | Deputy Director        | Helena Lau Fernandes                     | Secretary To Deputy Director             | 83969348                                 | helenalau@dsedj.gov.mo |                        |
|     |                                  |   |  |   |   |  |  |                        | Carlos Roberto Xavier                    | Head Of Department Of Tertiary Education | 83969255                                 | crxavier@dsedj.gov.mo  |                        |
| 201 |                                  |   |  | (3) Through the co-operation of co-operation centres and major alliances established in the inland cities of the Greater Bay Area, and based on the adoption of the Macau Professional Skills Recognition System, the scope of co-operation and training of the "One Exam, Multiple Certificates" will be extended, to jointly build standards for the evaluation and training of professional technical staff in the Greater Bay Area tourism industry and to promote the mobility of talents. |   | Secretariat for Social Affairs and Culture | Education and Youth Development Bureau | Teng Sio Hong          | Deputy Director                          | Helena Lau Fernandes                     | Secretary To Deputy Director             | 83969348               | helenalau@dsedj.gov.mo |
|     |                                  |   |  |   |   |  |  |                        |  | Carlos Roberto Xavier                    | Head Of Department Of Tertiary Education | 83969255               | crxavier@dsedj.gov.mo  |
|     |                                  | Macao University of Tourism   |  |   |   |  | Vong Chuk Kwan                         | Rector                 | U Hio Ieng                               | Secretariat                              | 85983084                                 | sec@utm.edu.mo         |                        |
|     |                                  |   |  |   |   |  |  |                        | Chu Fun Leng                             | Secretariat                              | 85983085                                 | sec@utm.edu.mo         |                        |
|     |                                  |   | Lam Ching Chi  |   | Dean of Institute of Executive and Professional Development | 85983149                                   | cindia@utm.edu.mo                      |                        |  |  |  |                        |                        |

| No. | Industry | Major Industrial Area  | Priority Projects  | Main Follow-up Department                  | Department                             | Project Leader | Position of Project Leader | Project Contact Person | Position of Project Contact Person       | Telephone | E-mail                 |
|-----|----------|--|--|--|--|----------------|----------------------------|------------------------|--|-----------|------------------------|
| 202 |          | 2. Implementation of policies to support higher education institutions to develop in the In-Depth Cooperation Zone | (1) Support policies will be implemented so that higher education institutions in Macao have more space for development in the In-Depth Cooperation Zone, in order to further boost industry-academia-research work, and reinforce the creation of disciplines and the interaction of scientific research with key industries.                                   | Secretariat for Social Affairs and Culture | Education and Youth Development Bureau | Teng Sio Hong  | Deputy Director            | Helena Lau Fernandes   | Secretary To Deputy Director             | 83969348  | helenalau@dsedj.gov.mo |
|     |          |  |  |  |  |                |                            | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education | 83969255  | crxavier@dsedj.gov.mo  |
| 203 |          |  | (2) The policy of independent creation of schools of higher education institutions in Macao will be implemented in the In-Depth Cooperation Zone.  | Secretariat for Social Affairs and Culture | Education and Youth Development Bureau | Teng Sio Hong  | Deputy Director            | Helena Lau Fernandes   | Secretary To Deputy Director             | 83969348  | helenalau@dsedj.gov.mo |
|     |          |  |  |  |  |                |                            | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education | 83969255  | crxavier@dsedj.gov.mo  |
| 204 |          | 3. Expanding and optimizing the sources of origin of international students  | (1) We will co-ordinate the higher education institutions in Macao to participate in educational exhibitions in different countries and regions, and to organise promotional activities in these regions, to reinforce the promotion of higher education among the international community and gradually expand the sources of origin of international students. | Secretariat for Social Affairs and Culture | Education and Youth Development Bureau | Teng Sio Hong  | Deputy Director            | Helena Lau Fernandes   | Secretary To Deputy Director             | 83969348  | helenalau@dsedj.gov.mo |
|     |          |  |  |  |  |                |                            | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education | 83969255  | crxavier@dsedj.gov.mo  |
| 205 |          |  | (2) The structure of student sources of higher education institutions in Macao will be optimised.  | Secretariat for Social Affairs and Culture | Education and Youth Development Bureau | Teng Sio Hong  | Deputy Director            | Helena Lau Fernandes   | Secretary To Deputy Director             | 83969348  | helenalau@dsedj.gov.mo |
|     |          |  |  |  |  |                |                            | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education | 83969255  | crxavier@dsedj.gov.mo  |
| 206 |          |  | (3) Through co-operation with world-renowned higher education  | Secretariat for Social Affairs and Culture | Education and Youth                    | Teng Sio Hong  | Deputy Director            | Helena Lau Fernandes   | Secretary To Deputy Director             | 83969348  | helenalau@dsedj.gov.mo |



| No.                         | Industry       | Major Industrial Area   | Priority Projects  | Main Follow-up Department  | Department                             | Project Leader      | Position of Project Leader     | Project Contact Person  | Position of Project Contact Person                       | Telephone | E-mail                 |
|-----------------------------|----------------|---|--|--|--|---------------------|--------------------------------|-------------------------|--|-----------|------------------------|
|                             |                |   | institutions, advanced educational resources will be introduced, continually optimising the quality of courses and attracting more students to enrol in courses.   | Culture  | Development Bureau                     |                     |                                | Carlos Roberto Xavier   | Head Of Department Of Tertiary Education                 | 83969255  | crxavier@dsedj.gov.mo  |
| 207                         |                | 4. Increasing the financial self-guarantee capabilities of public higher education institutions | The public higher education institutions in Macao will increase university revenues through expanding the number of university students, increasing funds for scientific research outside the institution and developing paid service projects, among other means. | Secretariat for Social Affairs and Culture                       | Education and Youth Development Bureau | Teng Sio Hong       | Deputy Director                | Helena Lau Fernandes    | Secretary To Deputy Director                             | 83969348  | helenalau@dsedj.gov.mo |
|                             |                |   |  |  |  |                     |                                | Carlos Roberto Xavier   | Head Of Department Of Tertiary Education                 | 83969255  | crxavier@dsedj.gov.mo  |
| 208                         |                | 5. Giving full play to the advantages of disciplines to develop characteristic courses          | (1) Disciplines and courses related to diversified industries "1+4" will be continuously created, and co-operation will be strengthened with renowned educational institutions in Mainland China and abroad, to increase the effectiveness of training talents.    | Secretariat for Social Affairs and Culture                       | Education and Youth Development Bureau | Teng Sio Hong       | Deputy Director                | Helena Lau Fernandes    | Secretary To Deputy Director                             | 83969348  | helenalau@dsedj.gov.mo |
|                             |                |   |  |  |  |                     |                                | Carlos Roberto Xavier   | Head Of Department Of Tertiary Education                 | 83969255  | crxavier@dsedj.gov.mo  |
|                             |                |   |  |  | University of Macau (UM)               | Hui King Man        | Vice Rector (Academic Affairs) | Fong Fong Choi (Sophie) | Secretary To Vice Rector (Academic Affairs)              | 88224313  | sofong@um.edu.mo       |
|                             |                |   |  |  |  |                     |                                | Wong Pak Kin            | Dean Of Graduate School                                  | 88224956  | fstpkw@um.edu.mo       |
|                             |                |   |  |  | Macao Polytechnic University           | Lei Ngan Lin        | Vice-Rector                    | Ma Si Lai               | Senior Administrative Officer of Public Relations Office | 85996820  | teresama@mpu.edu.mo    |
|                             |                |   |  |  |  |                     |                                | Choi Chi Kit            | Secretary To Vice-Rector                                 | 85996128  | prischoi@mpu.edu.mo    |
| Macao University of Tourism | Vong Chuk Kwan | Rector  | U Hio leng   | Secretariat  | 85983084                               | sec@utm.edu.mo      |                                |                         |  |           |                        |
|                             |                |   | Chu Fun Leng   | Secretariat  | 85983085                               | sec@utm.edu.mo      |                                |                         |  |           |                        |
|                             |                |   | Zhao Weibing   | Dean of Faculty of Creative Tourism and Intelligent Technologies | 85981359                               | maxzhao@utm.edu.mo  |                                |                         |  |           |                        |
| 209                         |                |   | (2) Different Sino-Portuguese cultural and artistic activities will be   | Secretariat for Social Affairs and Culture                       | Education and Youth                    | Wong Ka Ki Teng Sio | Deputy Director                | Maria Cecilia Ley       | Secretary To Deputy Director (Kkw)                       | 83972770  | cley@dsedj.gov.mo      |

| No. | Industry | Major Industrial Area  | Priority Projects   | Main Follow-up Department                  | Department                             | Project Leader                                       | Position of Project Leader         | Project Contact Person | Position of Project Contact Person                                | Telephone | E-mail                 |
|-----|----------|--|---|--|--|--|------------------------------------|------------------------|---|-----------|------------------------|
|     |          |  | organised to promote the development of the cultural, artistic and creative industry.   | Culture                                    | Development Bureau                     | Hong   | Deputy Director                    | Helena Lau Fernandes   | Secretary To Deputy Director (Sht)                                | 83969348  | helenalau@dsedj.gov.mo |
|     |          |  |   |  |  |  |                                    | Choi Man Chi           | Head Of Department Of Non-Tertiary Education                      | 83972353  | mchoi@dsedj.gov.mo     |
|     |          |  |   |  |  |  |                                    | Chan lok Wai           | Head Of Department Of Students                                    | 83969287  | iwchan@dsedj.gov.mo    |
|     |          |  |   |  |  |  |                                    | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education                          | 83969255  | crxavier@dsedj.gov.mo  |
| 210 |          | 6. Organising various cultural, sports and artistic activities for students and young people | (3) The international recognition of excellent disciplines will be continuously increased. And co-operation with international tourism organisations will be made to consolidate the distinction of disciplines in the world, especially the position of Macao's tourism education. | Secretariat for Social Affairs and Culture | Education and Youth Development Bureau | Teng Sio Hong  | Deputy Director                    | Helena Lau Fernandes   | Secretary To Deputy Director                                      | 83969348  | helenalau@dsedj.gov.mo |
|     |          |  |   |  | Macao University of Tourism            | Vong Chuk Kwan                                       | Rector                             | Carlos Roberto Xavier  | Head Of Department Of Tertiary Education                          | 83969255  | crxavier@dsedj.gov.mo  |
|     |          |  |   |  |  |  |                                    | U Hio Ieng             | Secretariat   | 85983084  | sec@utm.edu.mo         |
|     |          |  |   |  |  |  |                                    | Chu Fun Leng           | Secretariat   | 85983085  | sec@utm.edu.mo         |
|     |          |  |   |  | Lei Weng Si                            | Dean of Faculty of Innovative Hospitality Management | 85982122                           | clara@utm.edu.mo       |   |           |                        |
| 211 |          | 6. Organising various cultural, sports and artistic activities for students and young people | The International Youth Dance Festival, the World Basketball Championship for Secondary School Students, as well as other student competitions and activities in the Greater Bay Area will be held to attract young people, students and visitors to Macao.                         | Secretariat for Social Affairs and Culture | Education and Youth Development Bureau | Wong Ka Ki<br>Teng Sio Hong                          | Deputy Director<br>Deputy Director | Maria Cecilia Ley      | Secretary To Deputy Director (Kkw)                                | 83972770  | cley@dsedj.gov.mo      |
|     |          |  |   |  |  |  |                                    | Helena Lau Fernandes   | Secretary To Deputy Director (Sht)                                | 83969348  | helenalau@dsedj.gov.mo |
|     |          |  |   |  |  |  |                                    | Cheong Man Fai         | Head Of Department Of Youth                                       | 83969312  | mfcheong@dsedj.gov.mo  |
|     |          |  |   |  |  |  |                                    | Chan lok Wai           | Head Of Department Of Students                                    | 83969287  | iwchan@dsedj.gov.mo    |
| 212 |          | 7. Creation of an image of "City of Education"   | (1) Macao Science Center will organise experimental scientific generalisation and HIBL activities.  | Secretariat for Social Affairs and Culture | Education and Youth Development Bureau | Wong Ka Ki   | Deputy Director                    | U Hon Sang             | Board Member And Executive Committee Member, Macao Science Center | 87957328  | hsu@msc.org.mo         |
|     |          |  |   |  |  |  |                                    | Tam Hio Man            | 1St Level Secondary Education Teacher                             | 83972346  | hiomt@dsedj.gov.mo     |

| No. | Industry | Major Industrial Area | Priority Projects   | Main Follow-up Department                  | Department                             | Project Leader | Position of Project Leader | Project Contact Person         | Position of Project Contact Person       | Telephone | E-mail                 |
|-----|----------|-----------------------|---|--|--|----------------|----------------------------|--------------------------------|--|-----------|------------------------|
| 213 |          |                       | (2) Macao higher education institutions will conduct training courses, as well as national and international standardised qualification tests and professional and academic qualification examinations, and develop cross-border exchange projects for teachers and students. | Secretariat for Social Affairs and Culture | Education and Youth Development Bureau | Teng Sio Hong  | Deputy Director            | Helena Lau Fernandes           | Secretary To Deputy Director             | 83969348  | helenalau@dsedj.gov.mo |
|     |          |                       |   |  |  |                |                            | Carlos Roberto Xavier          | Head Of Department Of Tertiary Education | 83969255  | crxavier@dsedj.gov.mo  |
| 214 |          |                       | (3) Local institutions and associations will be encouraged to carry out student and youth activities with highly generalised thematic projects.   | Secretariat for Social Affairs and Culture | Education and Youth Development Bureau | Wong Ka Ki     | Deputy Director            | Maria Cecilia Ley              | Secretary To Deputy Director             | 83972770  | cley@dsedj.gov.mo      |
|     |          |                       |   |  |  |                |                            | Cheong Man Fai                 | Head Of Department Of Youth              | 83969312  | mfcheong@dsedj.gov.mo  |
| 215 |          |                       | (4) Thematic itineraries will be enriched and developed with patriotic education and cultural and tourist education as the learning points.   | Secretariat for Social Affairs and Culture | Education and Youth Development Bureau | Wong Ka Ki     | Deputy Director            | Maria Cecilia Ley              | Secretary To Deputy Director             | 83972770  | cley@dsedj.gov.mo      |
|     |          |                       |   |  |  |                |                            | Cheong Man Fai                 | Head Of Department Of Youth              | 83969312  | mfcheong@dsedj.gov.mo  |
|     |          |                       |   |  | Cultural Affairs Bureau                | Leong Wai Man  | President                  | Sandra Cristina de C. Cordeiro | Secretary To The President               | 83996302  | sandrac@icm.gov.mo     |
|     |          |                       |   |  |  |                |                            | Lou Ho Ian                     | Director Of The Macao Museum             | 83941230  | HLou@icm.gov.mo        |